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# **Robert M. Fagan**

**Senior Associate**

**Synapse Energy Economics, Inc.**

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## **SUMMARY**

Mechanical engineer and energy economics analyst with over 25 years experience in the energy industry. Activities focused primarily on electric power industry issues, especially economic and technical analysis of transmission pricing structures, wholesale electricity markets, renewable resource alternatives and assessment and implementation of demand-side alternatives.

In-depth understanding of the complexities of, and the interrelationships between, the technical and economic dimensions of the electric power industry in the US and Canada, including the following areas of expertise:

- Wholesale energy and capacity provision under market-based and regulated structures; the extent of competitiveness of such structures.
- Potential for and operational effects of wind power integration into utility systems.
- Transmission use pricing, encompassing congestion management, losses, LMP and alternatives, financial and physical transmission rights; and transmission asset pricing (embedded cost recovery tariffs).
- Physical transmission network characteristics; related generation dispatch/system operation functions; and technical and economic attributes of generation resources.
- RTO and ISO tariff and market rules structures and operation.
- FERC regulatory policies and initiatives, including those pertaining to RTO and ISO development and evolution.
- Demand-side management, including program implementation and evaluation; and load response presence in wholesale markets.
- Building energy end-use characteristics, and energy-efficient technology options.
- Fundamentals of electric distribution systems and substation layout and operation.
- Energy modeling (spreadsheet-based, GE MAPS and online DOE-2 residential).
- State and provincial level regulatory policies and practices, including retail service and standard offer pricing structures.
- Gas industry fundamentals including regulatory and market structures, and physical infrastructure.

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## **PROFESSIONAL EXPERIENCE**

### **Synapse Energy Economics, Inc., Cambridge, MA. 2004 – Present. Senior Associate**

Responsibilities include consulting on issues of energy economics, analysis of electricity utility planning, operation, and regulation, including issues of transmission, generation, and demand-side management. Provide expert witness testimony on various wholesale and retail electricity industry issues. Specific project experience includes the following:

- Analysis of need for transmission facilities in Maine, Ontario, Pennsylvania, Virginia, Minnesota.
- Ongoing analysis of wholesale and retail energy and capacity market issues in New Jersey, including assessment of BGS supply alternatives and demand response options.
- Analysis of PJM transmission-related issues, including cost allocation, need for new facilities and PJM's economic modeling of new transmission effects on PJM energy market.
- Ongoing analysis of utility-sponsored energy efficiency programs in Rhode Island as part of the Rhode Island DSM Collaborative.
- Analysis of proposals in Maine for utility companies to withdraw from the ISO-NE RTO.
- Analysis of utility planning and demand-side management issues in Delaware.
- Analysis of effect of increasing the system benefits charge (SBC) in Maine to increase procurement of energy efficiency and DSM resources; analysis of impact of DSM on transmission and distribution reinforcement need.
- Evaluation of wind energy potential and economics, related transmission issues, and resource planning in Minnesota, Iowa, Indiana, and Missouri; in particular in relation to alternatives to newly proposed coal-fired power plants in MN, IA and IN.
- Analysis of need for newly proposed transmission in Pennsylvania and Ontario.
- Evaluation of wind energy "firming" premium in BC Hydro Energy Call in British Columbia.
- Evaluation of pollutant emission reduction plans and the introduction of an open access transmission tariff in Nova Scotia.
- Evaluation of the merger of Duke and Cinergy with respect to Indiana ratepayer impacts.
- Review of the termination of a Joint Generation Dispatch Agreement between sister companies of Cinergy.
- Assessment of the potential for an interstate transfer of a DSM resource between the desert southwest and California, and the transmission system impacts associated with the resource.
- Analysis of various transmission system and market power issues associated with the proposed Exelon-PSEG merger.
- Assessment of market power and transmission issues associated with the proposed use of an auction mechanism to supply standard offer power to ComEd native load customers.
- Review and analysis of the impacts of a proposed second 345 kV tie to New Brunswick from Maine on northern Maine customers.

### **Tabors Caramanis & Associates, Cambridge, MA 1996 -2004. Senior Associate.**

- Provided expert witness testimony on transmission issues in Ontario and Alberta.

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- Supported FERC-filed testimony of Dr. Tabors in numerous dockets, addressing various electric transmission and wholesale market issues.
  - Analyzed transmission pricing and access policies, and electric industry restructuring proposals in US and Canadian jurisdictions including Ontario, Alberta, PJM, New York, New England, California, ERCOT, and the Midwest. Evaluated and offered alternatives for congestion management methods and wholesale electric market design.
  - Attended RTO/ISO meetings, and monitored and reported on continuing developments in the New England and PJM electricity markets. Consulted on New England FTR auction and ARR allocation schemes.
  - Evaluated all facets of Ontario and Alberta wholesale market development and evolution since 1997. Offered congestion management, transmission, cross-border interchange, and energy and capacity market design options. Directly participated in the Ontario Market Design Committee process. Served on the Ontario Wholesale Market Design technical panel.
  - Member of TCA GE MAPS modeling team in LMP price forecasting projects.
  - Assessed different aspects of the broad competitive market development themes presented in the US FERC's SMD NOPR and the application of FERC's Order 2000 on RTO development.
  - Reviewed utility merger savings benchmarks, evaluated status of utility generation market power, and provided technical support underlying the analysis of competitive wholesale electricity markets in major US regions.
  - Conducted life-cycle utility cost analyses for proposed new and renovated residential housing at US military bases. Compared life-cycle utility cost options for large educational and medical campuses.
  - Evaluated innovative DSM competitive procurement program utilizing performance-based contracting.

**Charles River Associates, Boston, MA, 1992-1996. Associate.** Developed DSM competitive procurement RFPs and evaluation plans, and performed DSM process and impact evaluations. Conducted quantitative studies examining electric utility mergers; and examined generation capacity concentration and transmission interconnections throughout the US. Analyzed natural gas and petroleum industry economic issues; and provided regulatory testimony support to CRA staff in proceedings before the US FERC and various state utility regulatory commissions.

**Rhode Islanders Saving Energy, Providence, RI, 1987-1992. Senior Commercial/Industrial Energy Specialist.** Performed site visits, analyzed end-use energy consumption and calculated energy-efficiency improvement potential in approximately 1,000 commercial, industrial, and institutional buildings throughout Rhode Island, including assessment of lighting, HVAC, hot water, building shell, refrigeration and industrial process systems. Recommended and assisted in implementation of energy efficiency measures, and coordinated customer participation in utility DSM program efforts.

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**Fairchild Weston Systems, Inc., Syosset, NY 1985-1986. Facilities Engineer.** Designed space renovations; managed capital improvement projects; and supervised contractors in implementation of facility upgrades.

**Narragansett Electric Company, Providence RI, 1981-1984. Supervisor of Operations and Maintenance.** Directed electricians in operation, maintenance, and repair of high-voltage transmission and distribution substation equipment.

## **EDUCATION**

**Boston University, M.A. Energy and Environmental Studies, 1992**  
Resource Economics, Ecological Economics, Econometric Modeling

**Clarkson University, B.S. Mechanical Engineering, 1981**  
Thermal Sciences

### **Additional Professional Training and Academic Coursework**

Utility Wind Integration Group - Short Course on Integration and Interconnection of Wind Power Plants Into Electric Power Systems (2006).

Regulatory and Legal Aspects of Electric Power Systems – Short Course – University of Texas at Austin (1998)

Illuminating Engineering Society courses in lighting design (1989).

Coursework in Solar Engineering; Building System Controls; and Cogeneration at Worcester Polytechnic Institute and Northeastern University (1984, 1988-89).

Graduate Coursework in Mechanical and Aerospace Engineering – Polytechnic Institute of New York (1985-1986)

## **SUMMARY OF TESTIMONY, PUBLICATIONS, AND PRESENTATIONS**

### **TESTIMONY**

**New Jersey Board of Public Utilities.** Oral testimony before the Board, on certain aspects of the Basic Generation Service (BGS) procurement plan for service beginning June 1, 2011. Docket No. ER10040287. Hearing conducted September, 2010.

**Virginia State Corporation Commission.** Pre-filed Direct Testimony filed October 23, 2009 on behalf of the Sierra Club on the need for the Potomac-Appalachian Transmission Highline (PATH), a 765 kV proposed transmission line across West Virginia, Virginia and Maryland. Proceedings are currently terminated as filing party (American Electric Power and Allegheny Power) withdrew the application pending additional RTEP analyses by PJM scheduled for 2010. Testimony addressed issues of need and modeling of DSM resources as part of the PJM RTEP planning processes.

**Pennsylvania Public Utility Commission.** Direct Testimony filed June 30, 2009 on behalf of the Pennsylvania Office of Consumer Advocate on the need for the Susquehanna-Roseland 500 kv proposed transmission line in portions of Luckawanna, Luzerne, Monroe, Pike, and Wayne counties. Testimony assessed the modeling for the proposed line, including load forecasts,

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energy efficiency resources, and demand response resources. Docket number A-2009-2082652. Surrebuttal testimony filed August 24, 2009.

**Delaware Public Service Commission.** Report on Behalf of the Staff of the Delaware Public Service Commission, filed in Docket No. 07-20, Delmarva's IRP docket, "Review of Delmarva Power & Light Company's Integrated Resource Plan", April 2, 2009. Jointly authored with Alice Napoleon, William Steinhurst, David White, and Kenji Takahashi of Synapse Energy Economics.

**State of Maine Public Utilities Commission.** Pre-filed Direct Testimony on the Application of Central Maine Power for a Certificate of Public Convenience and Necessity for the proposed Maine Power Reliability Project (MPRP), a \$1.55 billion transmission enhancement project. Direct testimony focus on the non-transmission alternatives analysis conducted on behalf of CMP. Maine PUC Docket 2008-255, filed January 12, 2009 (direct) and surrebuttal (February 2, 2010) on behalf of the Maine Office of Public Advocate. Docket proceeding 2008-255, hearings completed in February 2010.

**New Jersey Board of Public Utilities.** Oral testimony before the Board, jointly with Bruce Biewald, on certain aspects of the Basic Generation Service (BGS) procurement plan for service beginning June 1, 2009. Docket No. ER08050310. Hearing conducted on September 29, 2008.

**Wisconsin Public Service Commission.** Direct and Surrebuttal Testimony in Docket 6680-CE-170 on behalf of Clean Wisconsin in the matter of an application by Wisconsin Power and Light for a CPCN for construction of a 300 MW coal plant. The testimony focused on the alternative energy options available with wind power, and the effect of the MISO RTO in helping provide capacity and energy to the Wisconsin area reliably without needed the proposed coal plant. The CPCN was denied by the WPSC in December 2008. Testimony filed in August (Direct) and September (Surrebuttal), 2008.

**Ontario Energy Board.** Pre-Filed Direct Testimony filed on behalf of Pollution Probe in the matter of the Examination and Critique of Demand Response and Combined Heat and Power Aspects of the Ontario Power Authority's Integrated Power System Plan and Procurement Process, Docket EB-2007-0707. The testimony addressed issues associated with the planned levels of procurement of demand response, combined heat and power, and NUG resources as part of Ontario Power Authority's long-term integrated planning process. Testimony filed on August 1, 2008. Docket is open; additional Power System Plan and Procurement filings expected from the Ontario Power Authority.

**Ontario Energy Board.** Direct and Supplemental Testimony filed jointly with Mr. Peter Lanzalotta on behalf of Pollution Probe in the matter of Hydro One Networks Inc. application to construct a new 500 kV transmission line between the Bruce Power complex and the town of Milton, Ontario. Docket EB-2007-0050. The testimony addressed issues of congestion (locked-in energy) modeling, need, and series compensation and generation rejection alternatives to the proposed line. Testimony filed on April 18, 2008 (Direct) and May 15, 2008 (Supplemental).

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**Federal Energy Regulatory Commission.** Direct and Rebuttal Testimony on PJM Regional Transmission Expansion Plan (RTEP) Cost Allocation issues in Dockets ER06-456, ER06-954, ER06-1271, ER07-424, EL07-57, ER06-880, et al. The testimony addressed merchant transmission cost allocation issues. Testimony filed on behalf of the New Jersey Department of the Public Advocate, Ratepayer Division. Testimony filed on January 23, 2008 (Direct) and April 16, 2008 (Rebuttal).

**Minnesota Public Utilities Commission.** Supplemental Testimony and Supplemental Rebuttal Testimony on applicants' estimates of DSM savings in the Certificate of Need proceeding for the Big Stone II coal-fired power plant proposal. In the Matter of the Application by Otter Tail Power Company and Others for Certification of Transmission Facilities in Western Minnesota and In the Matter of the Application to the Minnesota Public Utilities Commission for a Route Permit for the Big Stone Transmission Project in Western Minnesota. OAH No. 12-2500-17037-2 and OAH No. 12-2500-17038-2; and MPUC Dkt. Nos. CN-05-619 and TR-05-1275. Testimony filed December 21, 2007 (Supplemental) and January 16, 2008 (Supplemental Rebuttal).

**Pennsylvania Public Utility Commission.** Direct testimony filed before the Commission on the effect of demand-side management on the need for a transmission line and the level of consideration of potential carbon regulation on PJM's analysis of need for the TrAIL transmission line. Docket Nos. A-110172 *et al.* Testimony filed October 31, 2007.

**Iowa Public Utilities Board.** Direct testimony filed before the Board on wind energy assessment in Interstate Power and Light's resource plans and its relationship to a proposed coal plant in Iowa. Docket No. GCU-07-01. Testimony filed October 21, 2007.

**New Jersey Board of Public Utilities.** Direct testimony before the Board on certain aspects of PSE&G's proposal to use ratepayer funding to finance a solar photovoltaic panel initiative in support of the State's solar RPS. Docket No. EO07040278. Testimony filed September 21, 2007.

**Indiana Utility Regulatory Commission.** Direct Testimony filed before the Commission addressing a proposed Duke – Vectren IGCC coal plant. Testimony focused on wind power potential in Indiana. Filed on behalf of the Citizens Action Coalition of Indiana, Cause No. 43114 May 14, 2007.

**State of Maine Public Utilities Commission.** Pre-filed testimony on the ability of DSM and distributed generation potential to reduce local supply area reinforcement needs. Testimony filed before the Commission on a Request for Certificate of Public Convenience and Necessity to Build a 115 kV Transmission Line between Saco and Old Orchard Beach. Testimony filed jointly with Peter Lanzalotta, on behalf of the Maine Public Advocate. Docket No. 2006-487, February 27, 2007.

**Minnesota Public Utilities Commission.** Rebuttal Testimony on wind energy potential and related transmission issues in the Certificate of Need proceeding for the Big Stone II coal-fired power plant proposal. In the Matter of the Application by Otter Tail Power Company and Others

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for Certification of Transmission Facilities in Western Minnesota and In the Matter of the Application to the Minnesota Public Utilities Commission for a Route Permit for the Big Stone Transmission Project in Western Minnesota. OAH No. 12-2500-17037-2 and OAH No. 12-2500-17038-2; and MPUC Dkt. Nos. CN-05-619 and TR-05-1275. December 8, 2006.

**British Columbia Utilities Commission.** In the Matter of BC Hydro 2006 Integrated Electricity Plan and Long Term Acquisition Plan. Pre-filed Evidence filed on behalf of the Sierra Club (BC Chapter), Sustainable Energy Association of BC, and Peace Valley Environment Association. October 6, 2006. Testimony addressing the “firming premium” associated with 2006 Call energy, liquidated damages provisions, and wind integration studies.

**Maine Joint Legislative Committee on Utilities, Energy and Transportation.** Testimony before the Committee in support of an Act to Encourage Energy Efficiency (LD 1931) on behalf of the Maine Natural Resources Council, February 9, 2006. The testimony and related analysis focused on the costs and benefits of increasing the system benefits charge to increase the level of energy efficiency installations by Efficiency Maine.

**Nova Scotia Utilities and Review Board (UARB).** Testimony filed before the UARB on behalf of the UARB staff, In The Matter of an Application by Nova Scotia Power Inc. for Approval of Air Emissions Strategy Capital Projects. Filed January 30, 2006. The testimony addressed the application for approval of installation of a flue gas desulphurization system at NSPI’s Lingan station and a review of alternatives to comply with provincial emission regulations.

**New Jersey Board of Public Utilities.** Direct and Surrebuttal Testimony filed before the Commission addressing the Joint Petition Of Public Service Electric and Gas Company And Exelon Corporation For Approval of a Change in Control Of Public Service Electric and Gas Company And Related Authorizations (the proposed merger), BPU Docket EM05020106. Joint Testimony with Bruce Biewald and David Schlissel. Filed on behalf of the New Jersey Division of the Ratepayer Advocate, November 14, 2005 (direct) and December 27, 2005 (surrebuttal).

**Indiana Utility Regulatory Commission.** Direct Testimony filed before the Commission addressing the proposed Duke – Cinergy merger. Filed on behalf of the Citizens Action Coalition of Indiana, Cause No. 42873, November 8, 2005.

**Illinois Commerce Commission.** Direct and Rebuttal Testimony filed before the Commission addressing wholesale market aspects of Ameren’s proposed competitive procurement auction (CPA). Testimony filed on behalf of the Illinois Citizens Utility Board in Dockets 05-0160, 05-0161, 05-0162. Direct Testimony filed June 15, 2005; Rebuttal Testimony filed August 10, 2005.

**Illinois Commerce Commission.** Direct and Rebuttal Testimony filed before the Commission addressing wholesale market aspects of Commonwealth Edison’s proposed BUS (Basic Utility Service) competitive auction procurement. Testimony filed on behalf of the Illinois Citizens Utility Board and the Cook County State’s Attorney’s Office in Docket 05-0159. Direct Testimony filed June 8, 2005; Rebuttal Testimony filed August 3, 2005.

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**Indiana Utility Regulatory Commission.** Responsive Testimony filed before the Commission addressing a proposed Settlement Agreement between PSI and other parties in respect of issues surrounding the Joint Generation Dispatch Agreement in place between PSI and CG&E. Filed on behalf of the Citizens Action Coalition of Indiana, Consolidated Causes No. 38707 FAC 61S1, 41954, and 42359-S1, August 31, 2005.

**Indiana Utility Regulatory Commission.** Direct Testimony filed before the Commission in a Fuel Adjustment Clause (FAC) Proceeding concerning the pricing aspects and merits of continuation of the Joint Generation Dispatch Agreement in place between PSI and CG&E, and related issues of PSI lost revenues from inter-company energy pricing policies. Filed on behalf of the Citizens Action Coalition of Indiana, Cause No. 38707 FAC 61S1, May 23, 2005.

**Indiana Utility Regulatory Commission.** Direct Testimony filed before the Commission concerning the pricing aspects and merits of continuation of the Joint Generation Dispatch Agreement in place between PSI and CG&E. Filed on behalf of the Citizens Action Coalition of Indiana, Cause No. 41954, April 21, 2005.

**State of Maine Public Utilities Commission.** Testimony filed before the Commission on an Analysis of Eastern Maine Electric Cooperative, Inc.'s Petition for a Finding of Public Convenience and Necessity to Purchase 15 MW of Transmission Capacity from New Brunswick Power and for Related Approvals. Testimony filed jointly with David Schlissel and Peter Lanzalotta, on behalf of the Maine Public Advocate. Docket No. 2005-17, July 19, 2005.

**State of Maine Public Utilities Commission.** Testimony filed before the Commission on an Analysis of Maine Public Service Company Request for a Certificate of Public Convenience and Necessity to Purchase 35 MW of Transmission Capacity from New Brunswick Power. Testimony filed jointly with David Schlissel and Peter Lanzalotta, on behalf of the Maine Public Advocate. Docket No. 2004-538 Phase II, April 14, 2005.

**Nova Scotia Utilities and Review Board (UARB).** Testimony filed before the UARB on behalf of the UARB staff, In The Matter of an Application by Nova Scotia Power Inc. for Approval of an Open Access Transmission Tariff (OATT). Filed April 5, 2005. The testimony addressed various aspects of OATTs and FERC's *pro forma* Order 888 OATT.

**Texas Public Utilities Commission.** Testimony filed before the Texas PUC in Docket No. 30485 on behalf of the Gulf Coast Coalition of Cities on CenterPoint Energy Houston Electric, LLC. Application for a Financing Order, January 7, 2005. The testimony addressed excess mitigation credits associated with CenterPoint's stranded cost recovery.

**Ontario Energy Board.** Testimony filed before the Ontario Energy Board, RP-2002-0120, et al., Review of the Transmission System Code (TSC) and Related Matters, Detailed Submission to the Ontario Energy Board in Response To Phase I Questions Concerning the Transmission System Code and Related Matters, October 31, 2002, on behalf of TransAlta Corporation; and Reply Comments for same, November 21, 2002. Related direct and reply filings in response to the Ontario Energy Board's "Preliminary Propositions" on TSC issues in May and June, 2003.

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**Alberta Energy and Utilities Board.** Testimony filed before the Alberta Energy and Utilities Board, in the Matter of the Transmission Administrator's 2001 Phase I and Phase II General Rate Application, no. 2000135, pertaining to Supply Transmission Service charge proposals. Joint testimony filed with Dr. Richard D. Tabors. March 28, 2001. Testimony filed on behalf of the Alberta Buyers Coalition.

**Ontario Energy Board.** Testimony filed before the Ontario Energy Board, RP-1999-0044, Critique of Ontario Hydro Networks Company's Transmission Tariff Proposal and Proposal for Alternative Rate Design, January 17, 2000. Testimony filed on behalf of the Independent Power Producer's Society of Ontario.

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## **MAJOR PROJECT WORK – BY CATEGORY**

### **Electric Utility Industry Regulatory and Legislative Proceedings**

For Pollution Probe, analysis of need for a proposed 500 kV transmission line in Ontario. (2008)

For the Iowa Office of Consumer Advocate, testimony in the case against the proposed Marshalltown coal plant expansion, addressing the ability of wind resources to help eliminate the need for the plant. (2007-2008)

For the Minnesota Center for Environmental Advocacy, preparation of expert testimony on wind energy and DSM in Minnesota and the upper Midwest in the case against the proposed Big Stone II coal plant. (2006-2008)

For the New Jersey Department of the Ratepayer advocate, ongoing analysis of myriad issues affecting New Jersey electricity consumers, including: review of BGS supply structures, participation in working group designing demand side response pilot programs, analysis of PSE&G solar PV initiatives, review of ongoing FERC proceedings on PJM transmission planning and impacts on New Jersey. (2007-2008)

For the Citizens Action Coalition of Indiana, analyzed the potential for increased wind penetration as an alternative to a proposed new coal-fired power plant. (2007)

For the Maine Office of Public Advocate, technical review of issues pertaining to potential withdrawal of Maine utilities from the ISO NE RTO. Also, technical review and expert testimony preparation on energy efficiency and demand side response resource impact on sub-transmission supply needs in the Saco Bay area. (2006-2007)

For the staff of the Nova Scotia Utility and Review Board, conducted an economic analysis of the proposed installation of flue gas desulphurization equipment by Nova Scotia Power, Inc., and alternatives to the installation, to conform to Nova Scotia provincial emission regulations. (2005-2006)

For the staff of the Nova Scotia Utility and Review Board, analyzed a proposed Open Access Transmission Tariff by Nova Scotia Power, Inc. (2005)

For the Maine Office of Public Advocate, analyzed multiple aspects of the proposed installation of a second 345 kV tie line between Maine and New Brunswick. The analyses focused on the impacts to Northern Maine electric consumers. (2005)

### **Electric Utility Industry Restructuring**

For the Citizens Action Coalition of Indiana, analyzed the proposed merger between Duke and Cinergy, with a focus on global protections available for PSI ratepayers and the allocation of projected merger cost and savings. (2005)

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For the Citizens Action Coalition of Indiana, analyzed the termination of the Joint Generation Dispatch Agreement between Cincinnati Gas and Electric and PSI with a focus on PSI ratepayer impacts. (2005)

For TransAlta Energy Corporation, developed an issues and information paper on recent Ontario and Alberta market development efforts, focusing on the likely high-level impacts associated with day-ahead and capacity market mechanisms considered in each of those regions. (2004)

For a wholesale energy market stakeholder, participate in New England and PJM RTO markets and market implementation committee meetings, review and summarize material, and advocate on behalf of client on selected market design issues. (2004) Performed similar activities for separate client in New England. (2001)

For a group of potential generation investors in Ontario, analyzed the government's proposed wholesale and retail market design changes and produced an advocacy report for submission to the Ontario Ministry of Energy. The report emphasized, among other things, the importance of retaining a competitive wholesale market structure. (2004)

For a large midwestern utility, supported multiple rounds of direct and rebuttal testimony to the US FERC by Dr. Richard Tabors on the proposed start-up of LMP markets in the Midwest ISO utility service territories. Testimony substance included PJM-MISO seams concerns, FTR allocation options, grandfathered transactions incorporation, FTR and energy market efficiency impacts, and other wholesale market and MISO transmission tariff design issues. Testimony also included quantitative analysis using GE MAPS security-constrained dispatch model runs. (2003-2004)

For the Independent Power Producers Society of Ontario, with TCA Director Seabron Adamson, developed a position paper on resource adequacy mechanisms for the Ontario electricity market. (2003)

For TransAlta Energy Corp., provided direct and reply testimony to the Ontario Energy Board on the Transmission System Code review process. Analyzed and reported on transmission "bypass" and network cost responsibility issues. (2002-2003)

For a commercial electricity marketer in Ontario, with TCA staff, analyzed Ontario market rules for interregional transactions, focusing primarily on the Michigan and New York interties, and assessed the current Ontario electricity market policy related to "failed intertie transactions". (2002)

For ESBI Alberta Ltd., then Transmission Administrator (TA) of Alberta, served as a key member of the TCA team exploring congestion management issues in the Province, and providing guidance to the TA in presenting congestion management options to Alberta stakeholders, with a particular focus on new transmission expansion pricing and cost allocation issues. (2001)

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For a coalition of power producers and marketers in Alberta, filed joint expert witness testimony with Dr. Tabors on the nature of certain transmission access charges associated with supply transmission service. (2001)

For a prospective market participant, served as a core member of the project team that developed summary reports on the New York, New England and PJM wholesale electricity spot market structures. The reports focused on market structure fundamentals, historical transmission flow patterns, forecasted transmission congestion and costs, transmission availability and FTR valuation and market results. (2001)

For the ERCOT ISO, served as a key TCA team member helping to develop and assemble a set of protocols to guide the principles, operation and settlement of the forthcoming Texas competitive wholesale electricity market. (2000)

For the Independent Power Producer's Society of Ontario, served as expert witness and filed evidence with the Ontario Energy Board supporting an alternative transmission tariff design, and critiquing Ontario Hydro Networks Company's (OHNC) proposed rate structure. Also a member of OHNC's Advisory Team on net versus gross billing issues and a leading proponent of a progressive, embedded-generation-friendly tariff structure. (1999-2000)

For a large midwestern utility, designed transmission tariff and wholesale market structures consistent with the proposed establishment of an Independent Transmission Company paradigm for transmission operations. (1999-2000)

For a coalition of independent power producers and marketers in Alberta, helped develop evidence submitted by Dr. Tabors and Dr. Steven Stoft with the Alberta Energy and Utilities Board supporting an alternative to ESBI's proposed transmission tariff. The evidence critiqued the fairness and efficiency of ESBI's proposed tariff, and offered a simple alternative to deal with Alberta's near-term southern supply shortage. (1999)

For Enron Canada Corp., provided ongoing technical support and policy advice during the tenure of the Ontario Market Design Committee (MDC). Presented material on congestion pricing before the committee, and submitted technical assessments of most wholesale market development issues. (1998-1999)

Member of the Ontario Wholesale Market Design Technical Panel. The panel's responsibilities included refinement of the wholesale market design as specified by the Market Design Committee, and specification of the market's initial operating requirements. Also served on two sub-panels: bidding and scheduling; and ancillary services. (1998-1999)

For Enron Canada Corp, assessed the generation markets in Ontario and Alberta and recommended policies for maximizing competitive market mechanisms and minimizing stranded cost burdens. Authored reports on stranded costs in Ontario, and on the legislated hedges structure in Alberta. (1997 - 1998)

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For an independent power producer, assessed New England markets for electricity and assisted in valuation of generation assets for sale. (1997)

In support of testimony filed by CCEM (Coalition for Competitive Electric Markets) with the FERC, assessed alternative transmission pricing and wholesale market structures proposed for the NY, NE and PJM regions. The filings proposed market mechanisms to produce competitive wholesale electric energy markets and zonal-based transmission pricing structures. (1996-1997)

### **Electric Utility Mergers and Market Power Analysis**

For the New Jersey Ratepayer Advocate, provided jointly sponsored expert testimony (with Bruce Biewald and David Schlissel) on the potential market power effects of the proposed Exelon-PSEG merger. (2005-2006)

For the Citizens Utility Board (Illinois), provided direct and rebuttal testimony on potential market power and transmission impacts and other issues associated with ComEd's proposal to procure standard offer power through a market-based auction process. (2005)

For the Citizens Utility Board and other clients (Illinois), provided direct and rebuttal testimony on issues associated with Ameren's proposal to procure standard offer power through a market-based auction process. (2005)

In support of FERC-filed testimony by Dr. Richard Tabors, conducted a detailed examination of the accessibility of transmission service for wholesale energy market participants on the American Electric Power and Central and Southwest transmission systems. This included evaluating all transmission service requests made over the OASIS for the first six months of 1998 for the two utility systems, and a subsequent, more detailed assessment of AEP's transmission system use during all of 1998. (1998-1999)

For a US western electric utility, served as a member of the team that conducted detailed production cost modeling and strategic market assessment to determine the extent or absence of market power held by the client. (1998)

For an independent power producer, supported FERC-filed testimony on market power issues in the New York State energy and capacity markets. This included detailed supply-curve assessment of existing generation assets within the New York Power Pool. (1997)

Worked with a local economic consulting firm for a Western State public agency in conducting an analysis of the projected savings of a series of proposed electric and gas utility mergers. (1997)

For a southwestern utility company, supported CRA in conducting an analysis of the competitive effects of a proposed electric utility merger. For a northwestern utility company, analyzed the competitive effects of a proposed electric utility merger. (1995-1996)

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For the Massachusetts Attorney General's Office, conducted a study of the potential for market power abuse by generators in the NEPOOL market area. (1996)

### **Energy Efficiency and Demand Side Management**

For the United States Department of the Interior: Minerals Management Service, analyzing issues related to the integration of offshore renewable resources into the electrical grid. (2009–present)

For the Missouri Department of Natural Resources-Energy Center, Kansas City Power & Light demand-side management and integrated resource plan evaluations. (2009 – 2010)

For the Pennsylvania Office of Consumer Advocate, analysis of the ability of demand-side management efforts to reduce peak loading and affect the need for the 502 Junction – Prexy 500 kV line proposed by Allegheny Power. (2007 – 2008)

For the New Jersey Division of Rate Counsel, Department of Public Advocate, participation in demand response working group and assessment of proposal for state-sponsored demand response program. (2007)

For the Rhode Island Division of the Public Utilities Commission, ongoing technical support and participation in the statewide DSM collaborative process. (2007)

For the Maine Office of the Public Advocate, evaluated the ability of DSM and distributed generation to affect the need for transmission and distribution system reinforcement in the Saco Bay area of Central Maine Power's service territory. (2007)

For the Natural Resources Council of Maine, analyzed the costs and benefits of increasing the system benefits charge (SBC) in Maine to increase efficiency installations by Efficiency Maine. Testimony before the Maine Joint Legislative Committee on Energy and Utilities. (2006)

For Southern California Edison (SCE), working as a sub-contractor to Sargent and Lundy, analyzed the potential for an interstate transfer of a DSM resource between the desert southwest and California. For the same project, also analyzed transmission impacts of various alternatives to replace power supply from the currently closed Mohave generation station for SCE. (2005)

For two separate large New England utilities, conducted impact evaluations of large commercial and industrial sector DSM programs. (1994-1996)

For a New England utility, worked on the project team developing a set of DSM evaluation master plans for incentive-type and third-party-contracting type DSM programs (1994)

For EPRI, wrote an overview of the status of DSM information systems and the potential effects of an increasingly competitive utility environment. (1993)

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For two separate large New England utilities, helped to develop competitive procurement documents (DSM RFPs) for filing before the Massachusetts Department of Public Utilities. (1993, 1994)

For a midwestern utility, conducted a trade ally study designed to determine the influence of trade allies on the market for energy efficient lighting and motor equipment. (1992-1993)

### **DSM Implementation**

Conducted detailed site visits and suggested efficiency improvement strategies for over 1,000 commercial, industrial and institutional buildings in Rhode Island. Performed end-use energy analysis and coordinated implementation of improvements. Worked with local utility DSM program personnel to educate building owners on DSM program opportunities. (1987-1992)

### **Energy Modeling**

For Pollution Probe, development of simplified congestion (locked-in energy) model to estimate congestion quantity effects of an alternative to a proposed new 500 kV transmission line. (2008)

For various clientele, worked closely with the TCA GE MAPS modeling group on various facets of security-constrained dispatch modeling of electric power systems across the US and Canada. Specific tasks included assisting in designing MAPS model run parameters (e.g., base case and alternative scenarios specification); proposing modeling designs to clients; supporting input data gathering; interpreting model results; and writing summary reports, memos & testimony describing the results. (2002-2004)

For a group of potential electricity supply investors in Ontario, modeled the impact of proposed generation plant phaseout trajectories on investment requirements for new supply in Ontario. (2004)

For the Independent Power Producer's Society of Ontario, conducted a retrospective quantitative analysis of the Ontario market energy and ancillary service prices during the 15 months of the new wholesale market to determine the extent of infra-marginal rents available that could have supported entry for new generation. (2003)

In support of proposals to the US Dept. of Defense for military housing privatization, performed DOE-2 model runs using an online tool; and created a spreadsheet modeling tool to analyze the efficiency and cost effectiveness of new and renovated residential construction for base housing. Performed life-cycle utility cost analysis and prepared energy plans specifying building shell, equipment and appliance efficiency measures at 15 separate Army, Navy, and Air Force installations around the nation. (2001-2003)

For the Independent Power Producer's Society of Ontario, conducted a rate impact analysis of Ontario Hydro Networks Company proposed transmission tariff. (1999-2000)

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For the University of Maryland at Baltimore, conducted a life-cycle cost analysis of alternative proposals for district-type thermal energy provision, comparing existing steam delivery systems to new hot-water systems. (1998)

For the UMass Medical Center (Worcester), conducted an energy use and cost allocation analysis of a large hospital complex to assist in choosing among electric and thermal energy supply options. (2000)

For an independent power producer, developed a spreadsheet-based tool to assess the rate impact of a “clean coal” facility compared to alternative gas-fired supply options. (1996-1997)

For a private consulting firm, examined electric end-use and generation capacity information in seven industry energy models and reported the sensitivities of each model to varying levels of input aggregation. (1995)

For a private industrial firm in Virginia, developed a Monte-Carlo simulation-based spreadsheet model to solve a capital budgeting problem involving long-term choice of industrial boiler equipment. (1995)

For a New England utility, developed a spreadsheet model to help determine economic decision-making processes used by energy service companies when delivering third-party procured DSM. (1995)

### **Petroleum and Natural Gas Industry Analysis**

For a private independent power producer, conducted an analysis of the rate impacts of the Warrior Run clean coal (fluidized bed combustion) power plant in Maryland under various assumptions of natural gas prices and environmental regulation scenarios. (1996-1997)

For a British consulting firm, researched the current status of natural gas restructuring efforts in the US and their impact on regional US power generation markets. (1996)

For a Canadian law firm representing Native Canadian interests, conducted a detailed analysis of natural gas netback pricing for Alberta gas into US Midwest and West Coast markets over a thirty-year period. (1995)

For a US natural gas pipeline consortium, performed an econometric analysis of the demand for natural gas in the state of Florida. (1992-1993)

### **PAPERS, PUBLICATIONS AND PRESENTATIONS**

*Assessing the Multiple Benefits of Clean Energy: A Resource for States*, with a multi-disciplinary team of consultants. Prepared for U.S. Environmental Protection Agency, February 1, 2010.

*Synapse Report and Ohio Comments in Case No. 09-09-EL-COI, "The Value of Continued Participation in RTOs"*, with Rick Hornby and Bruce Biewald. Prepared for Ohio Consumers' Counsel, May 26, 2009.

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*Review of AmerenUE February 2008 Integrated Resource Plan*, with Rick Hornby, Jeff Loiter, Phil Mosenthal, Tom Franks, and David White. Prepared for Missouri Department of Natural Resources, June 18, 2008.

*LMP Electricity Markets: Market Operations, Market Power, and Value for Consumers* with Ezra Hausman, David White, Kenji Takahashi, and Alice Napoleon. Prepared for American Public Power Association, February 5, 2007.

*Interstate Transfer of a DSM Resource: New Mexico DSM as an Alternative to Power from Mohave Generating Station*. Jointly authored with Tim Woolf, Bill Steinhurst and Bruce Biewald. Presented at the 2006 ACEEE Summer Study on Energy Efficiency in Buildings and published in the proceedings. (2006)

*SMD and RTO West: Where are the Benefits for Alberta?* Keynote Paper prepared for the 9th Annual Conference of the Independent Power Producers Society of Alberta, with Dr. Richard D. Tabors, March 7, 2003.

*A Progressive Transmission Tariff Regime: The Impact of Net Billing*, presentation at the Independent Power Producer Society of Ontario annual conference, November 1999.

*Tariff Structure for an Independent Transmission Company*, with Richard D. Tabors, Assef Zobian, Narasimha Rao, and Rick Hornby, TCA Working Paper 101-1099-0241, November 1999.

*Transmission Congestion Pricing Within and Around Ontario*, presentation at the Canadian Transmission Restructuring Infocast Conference, Toronto, June 2-4, 1999.

*The Restructured Ontario Electricity Generation Market and Stranded Costs*. An internal company report presented to the Ontario Ministry of Energy and Environment on behalf of Enron Capital and Trade Resources Canada Corp., February 1998.

*Alberta Legislated Hedges Briefing Note*. An internal company report presented to the Alberta Department of Energy on behalf of Enron Capital and Trade Resources Canada, January 1998.

*Generation Market Power in New England: Overall and on the Margin*. Presentation at Infocast Conference: New Developments in Northeast and Mid-Atlantic Wholesale Power Markets, Boston, June 1997.

*The Market for Power in New England: The Competitive Implications of Restructuring*. Prepared for the Office of the Attorney General, Commonwealth of Massachusetts, by Tabors Caramanis & Associates with Charles River Associates, April 1996. R. Fagan was a key member of the team that produced the report.

*Estimating DSM Impacts for Large Commercial and Industrial Electricity Users*. Lead investigator and author, with M. Gokhale, D.S. Levy, P.J. Spinney, G.C. Watkins. Presented at The Seventh International Energy Program Evaluation Conference, Chicago, Illinois, August 1995, and published in the Conference Proceedings.

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*Sampling Issues in Estimating DSM Savings: An Issue Paper for Commonwealth Electric.* Prepared with G.C. Watkins, Charles River Associates. Report for COM/Electric System, filed with the MA Dept. of Public Utilities (MDPU), April 28, 1995, Docket # DPU 95-2/3-CC-1.

*Demand-side Management Information Systems (DSMIS) Overview.* Electric Power Research Institute Technical Report TR-104707. Robert M. Fagan and Peter S. Spinney, principal investigators, prepared by Charles River Associates for EPRI, January 1995.

*Impact Evaluation of Commonwealth Electric's Customized Rebate Program.* With P.J. Spinney and G.C. Watkins. Charles River Associates, Initial and Updated Reports, April 1994, April 1995, and April 1996. 1995 updated report filed with the MDPU, April 28, 1995, Docket # DPU 95-2/3-CC-I. The initial report filed with the MDPU, April 1, 1994.

*Northeast Utilities Energy Conscious Construction Program (Comprehensive Area): Level I and Level II Impact Evaluation Reports.* With Peter S. Spinney (CRA) and Abbe Bjorklund (Energy Investments). Charles River Associates Reports prepared for Northeast Utilities, June and July 1994.

*The Role of Trade Allies in C&I DSM Programs: A New Focus for Program Evaluation,* Paper authored by Peter J. Spinney (Charles River Associates) and John Pelozo (Wisconsin Electric Power Corp.). Presented by Bob Fagan at the Sixth International Energy Evaluation Conference, Chicago, Illinois, August 1993.

Resume dated May 2011.