

BEFORE THE  
STATE OF NEW YORK  
PUBLIC SERVICE COMMISSION

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In the Matter of  
the Rates, Charges, Rules and Regulations of  
National Fuel Gas Distribution Corporation  
Case 23-G-0627  
March 1, 2024

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Prepared Testimony of:

ALICE NAPOLEON

ON BEHALF OF  
NATURAL RESOURCES DEFENSE  
COUNCIL 40 W 20TH STREET  
NEW YORK, NY 10011

CORRECTED Testimony filed March 8, 2024  
(correction made to Table 3 on page 32)

1           **1. Introduction and Qualifications**

2    Q.    Please state your name, title, and employer.

3    A.    My name is Alice Napoleon. I am a Principal  
4           Associate at Synapse Energy Economics, Inc.  
5           ("Synapse Energy Economics") located at 485  
6           Massachusetts Avenue, Suite 3, Cambridge, MA  
7           02139.

8    Q.    Please describe Synapse Energy Economics.

9    A.    Synapse Energy Economics is a research and  
10           consulting firm specializing in electricity and  
11           gas industry regulation, planning, and analysis.  
12           Our work covers a range of issues, including  
13           economic and technical assessments of demand-  
14           side and supply-side energy resources, energy  
15           efficiency policies and programs, integrated  
16           resource planning, electricity market modeling  
17           and assessment, renewable resource technologies  
18           and policies, and climate change strategies.  
19           Synapse works for a wide range of clients,  
20           including state attorneys general, offices of  
21           consumer advocates, trade associations, public  
22           utility commissions, environmental advocates,

1 the U.S. Environmental Protection Agency, U.S.  
2 Department of Energy, U.S. Department of  
3 Justice, the Federal Trade Commission, and the  
4 National Association of Regulatory Utility  
5 Commissioners. Synapse's staff includes over 35  
6 professionals with extensive experience in the  
7 electricity and gas industries.

8 Q. Please summarize your professional and  
9 educational experience.

10 A. Since joining Synapse in 2005, I have provided  
11 economic and policy analysis of electric and gas  
12 systems and emissions regulations on behalf of a  
13 diverse set of clients throughout the United  
14 States and in Canada. I have co-authored several  
15 reports and comments on the role of energy  
16 efficiency in New York State in meeting its  
17 Reforming the Energy Vision ("REV") objectives,  
18 as well as two white papers on natural gas  
19 regulatory reforms needed if New York is to meet  
20 its decarbonization targets. I have also  
21 provided policy analysis and technical support  
22 on issues related to the future of natural gas

1 utilities in many other states, including  
2 Hawaii, Rhode Island, Maryland, Colorado,  
3 Massachusetts, Nevada, and California.

4 I have provided expert advice on demand-  
5 side management programs in numerous states and  
6 Canadian provinces regarding a range of issues  
7 including incentive-setting methodologies, cost-  
8 benefit analysis, avoided costs, load  
9 forecasting, and locational demand-side  
10 management. I also co-authored a manual for  
11 regulators on designing performance incentive  
12 mechanisms for utilities, which has been highly  
13 utilized by many states.

14 Before joining Synapse, I worked at  
15 Resource Insight, Inc., where I supported  
16 investigations of electric, gas, steam, and  
17 water resource issues, primarily in the context  
18 of reviews by state utility regulatory  
19 commissions.

20 I hold a Master's in Public Administration  
21 from the University of Massachusetts at Amherst  
22 and a Bachelor's in Economics from Rutgers

1 University. My resume is attached as Exhibit AN-  
2 1.

3 Q. On whose behalf are you testifying in this case?

4 A. I am testifying on behalf of the Natural  
5 Resources Defense Council ("NRDC").

6 Q. Was this testimony developed by you or under  
7 your direction?

8 A. Yes.

9 Q. Have you previously testified before the New  
10 York Public Service Commission ("PSC" or  
11 "Commission")?

12 A. Yes, I testified in rate cases of Con Edison  
13 (Cases 19-E-0065 and 19-G-0066), Niagara Mohawk  
14 Power Corporation (Cases 20-E-0380 and 20-G-  
15 0381), and The Brooklyn Union Gas Company for  
16 Gas Service and KeySpan Gas East Corporation  
17 (Cases 23-G-0225 and 23-G-0226) on behalf of  
18 NRDC.

19 Q. What is the purpose of your testimony?

20 A. The purpose of my testimony is to review and  
21 critique several of National Fuel Gas's  
22 ("Company") proposed gas-side investments as

1 greenhouse gas ("GHG") mitigation strategies.

2 Q. Are you sponsoring any exhibits with your  
3 testimony?

4 A. Yes. I am sponsoring the following exhibits:

- 5 • Exhibit AN-1: Resume of Alice Napoleon
- 6 • Exhibit AN-2: Tables and graphs
- 7 • Exhibit AN-3: NFG Responses to discovery  
8 cited in this testimony

9 Q. How is the remainder of the testimony organized?

10 A. In Section 2, I provide a summary of my  
11 conclusions and recommendations. Section 3  
12 describes the policy background for this rate  
13 case and a high-level overview of the Company's  
14 decarbonization strategy and related proposals  
15 made in this rate case. Section 4 describes how  
16 this strategy and these proposals are  
17 inconsistent with the Climate Leadership and  
18 Protection Act ("CLCPA" or "the Act").

19 **2. Summary of Conclusions and Recommendations**

20 **2.1. Summary of Conclusions**

21 Q. Please summarize your conclusions.

22 A. My conclusions are summarized as follows:

- 1 • NFG's proposals for leak-prone pipe ("LPP")  
2 replacement and for a hybrid heating pilot  
3 would create large increases in rate base.  
4 The resulting massive undepreciated  
5 balances will burden ratepayers for many  
6 years to come and are likely to  
7 disproportionately impact the most  
8 vulnerable customers.
- 9 • NFG's approach to decarbonization is  
10 inconsistent with the CLCPA. NFG's  
11 decarbonization strategy focuses on  
12 investment in and reliance on the current  
13 gas system and delivery of alternative  
14 gaseous fuels. These would extend reliance  
15 on the gas system and on combustion as a  
16 source of heating for buildings, even as  
17 New York is committed to reducing GHG  
18 emissions statewide to net-zero by 2050 and  
19 reducing harmful co-pollutants, especially  
20 in disadvantaged communities.  
21  
22

1           **2.2. Summary of Recommendations**

2    Q.    Please summarize your recommendations.

3    A.    My recommendations are summarized as follows:

- 4           •    The PSC should approve neither NFG's  
5                    proposed LPP replacement program, nor the  
6                    Hybrid Heating, renewable natural gas  
7                    (RNG), and certified gas pilots.
- 8           •    The PSC should direct NFG to investigate  
9                    pipe retirement without replacement in  
10                   areas with redundancy (pipe on both sides  
11                   of the street).
- 12          •    The PSC should order NFG to pursue NPAs  
13                    wherever feasible and to develop a  
14                    detailed, clear framework for prioritizing  
15                    LPP for replacement vs. for retiring and  
16                    taking out of service. That framework  
17                    should consider the costs over the actual  
18                    useful life of the proposed traditional  
19                    infrastructure investment.

20  
21  
22



1           **3. Background and Overview of Filing**

2           **3.1. Policy Background**

3    Q.    Please describe New York's energy and climate  
4           policies relating to electric and gas utilities.

5    A.    Passed in 2019, the CLCPA calls for ambitious,  
6           economy-wide clean energy, co-pollution  
7           reduction, and climate targets. The Act requires  
8           a 40 percent reduction in GHG emissions from  
9           1990 levels by 2030 and an 85 percent reduction  
10          by 2050 across all sectors of the state's  
11          economy. It also sets a goal for the state to  
12          achieve net-zero GHGs by 2050, which means all  
13          remaining emissions (above the required 85  
14          percent reduction) must be offset.

15                 The Act established a Climate Action  
16                 Council (CAC) tasked with preparing a Scoping  
17                 Plan to serve as the roadmap to achieve the  
18                 Act's targets and policy objectives. To assess  
19                 different pathways for achieving these emissions  
20                 reduction goals, the New York State Energy  
21                 Research and Development Authority (NYSERDA) and  
22                 the Department of Environmental Conservation

1 (DEC) commissioned modeling of the statewide and  
2 economy-wide benefits, costs, and GHG emissions  
3 reductions of scenarios to achieve the CLCPA  
4 emission limits ("Integration Analysis"). The  
5 Integration Analysis identified that widespread  
6 building electrification, decarbonized  
7 electricity, and aggressive energy efficiency  
8 measures are essential for New York to meet the  
9 CLCPA targets and policy objectives. Informed  
10 by the Integration Analysis, the Scoping Plan  
11 identified that the vast majority of current  
12 fossil gas customers (residential, commercial,  
13 and industrial) need to transition to  
14 electricity by 2050 and identified statewide  
15 fossil gas use reductions of at least 33 percent  
16 by 2030 and by 57 percent by 2035. The Scoping  
17 Plan also dedicates a full chapter on  
18 recommendations for a well-planned, strategic  
19 downsizing of the gas system to manage the gas  
20 system transition.

21 On March 19, 2020, the PSC issued the Order  
22 Instituting Proceeding to open Case No. 20-G-

1           0131 ("Gas Planning Proceeding") to "establish  
2           planning and operational practices that best  
3           support customer needs and emissions objectives  
4           while minimizing infrastructure investments and  
5           ensuring the continuation of reliable, safe, and  
6           adequate service to existing customers" (Order  
7           Instituting Proceeding at 4). In the same  
8           proceeding, on May 12, 2022, the Commission  
9           released the Order Adopting Gas System Planning  
10          Process (Planning Order), which requires the gas  
11          utilities to file long-term plans ("LTP") every  
12          three years and file annual reports in interim  
13          years.

14   Q.    Please describe the Planning Order.

15   A.    The Planning Order requires utilities to include  
16          analyses considering energy efficiency and Non-  
17          Pipeline Alternatives ("NPA") in their long-term  
18          plans. Specifically, utilities must include an  
19          NPA-only (no new gas infrastructure) scenario  
20          unless they can present sufficient evidence that  
21          such a scenario is infeasible. According to this  
22          order, alternatives must be compared based on

1 benefit-cost analysis, bill impact analysis, and  
2 emissions impacts.

3 The order also requires the gas utilities  
4 to file depreciation studies that include the  
5 following scenarios:

- 6 • Full depreciation of all new gas plants  
7 installed beginning in 2022 by 2050,
- 8 • Full depreciation of all gas plants by  
9 2050, and
- 10 • 50 percent of customers leave the gas  
11 system by 2040 and only 10 percent remain  
12 by 2050.

13 Q. Please describe the order on CLCPA  
14 Implementation.

15 A. Also on May 12, 2022, the PSC issued the Order  
16 on Implementation of the Climate Leadership and  
17 Community Protection Act ("CLCPA Implementation  
18 Order") in Case No. 22-M-0149. The CLCPA  
19 Implementation Order covers several directives.  
20 This order requires that the gas utilities  
21 propose a study to analyze the scale, timing,  
22 costs, risks, uncertainties, and bill impacts

1 associated with pathways to significant  
2 reduction in GHG emissions. As required in the  
3 CLCPA Implementation Order, this analysis must  
4 include (1) a coordinated long-term gas sector  
5 decarbonization pathway analysis through 2050,  
6 (2) coordinated near-term plans to address  
7 actions needed to achieve statewide  
8 decarbonization targets through 2030, and (3)  
9 individual utility plans to achieve each  
10 utility's share of emissions reductions through  
11 2050 (p. 26-27).

12 **3.2. Overview of Company Filing**

13 Q. Please provide an overview of the Company's  
14 filing in this rate case.

15 A. NFG filed an initial request of \$88.8 million  
16 (Revenue Requirement Panel testimony (RRP), p.  
17 5). According to the filing letter accompanying  
18 the initial filing, this request represents a  
19 30.8 percent increase in base delivery revenues  
20 and an 11.1 percent increase in total revenues  
21 for the rate year ended September 30, 2025. The  
22 Company projected that this request would result

1 in sizeable customer bill increases, including a  
2 29.3 percent increase in the monthly delivery  
3 bill and a 13.7 percent increase in total  
4 monthly bills. In this request, the Company  
5 articulated its plans to heavily invest in  
6 replacement of its LPP, which drives an increase  
7 to rate base, as costs per mile of replacement  
8 have increased with labor and materials costs.  
9 The LPP program, discussed further below, is a  
10 significant driver of the overall increase  
11 request. NFG indicated that this increase will  
12 enable the Company to continue investing in its  
13 system and its needs, address increased costs as  
14 a result of inflation, and implement its Long-  
15 Term Plan to advance CLCPA goals.

16 On January 12, 2024, NFG filed updates to  
17 its filing. According to the updated RRP  
18 testimony, this update requests an increase in  
19 annual revenues of about \$88.6 million (p. 3).  
20 It does not appear that NFG filed a revised  
21 version of revenue and bill impacts to go along  
22 with the updated revenue request.

1 Q. Please describe NFG's decarbonization strategy.

2 A. NFG outlined its decarbonization strategy in its  
3 Final LTP that it submitted in Case 22-G-0610  
4 pursuant to the Planning Order. The Company  
5 referenced its LTP throughout its testimony in  
6 this rate case and attached it as an exhibit to  
7 the CLCPA Panel testimony. In the CLCPA Panel  
8 testimony, the Company asserted that its final  
9 LTP is projected to reduce "value chain"  
10 emissions, which include imported, direct, and  
11 end-user emissions, from 1990 levels by 53  
12 percent by the end of the plan's 20-year horizon  
13 (p. 56). The Final LTP focuses on infrastructure  
14 investments to reduce emissions, notably  
15 replacing LPP. The LTP assumes a large share of  
16 emissions reductions resulting from  
17 affordability- and reliability-focused  
18 electrification primarily with hybrid heating  
19 systems. (Hybrid heating systems use heat pumps  
20 in addition to another heating source.) The  
21 Final LTP also includes the incorporation of RNG  
22 into its system as a key strategy.

1 Q. Did the Commission adopt NFG's LTP?

2 A. No, in its December 14, 2023 order, the  
3 Commission declined to adopt NFG's LTP, noting  
4 that it fell short of the intent of the  
5 Commission's Planning Order in several instances  
6 (Planning Order at 21). Instead, the Commission  
7 required NFG to take a variety of actions and to  
8 provide additional information in its Annual  
9 Updates to the LTP as well as in its next full  
10 LTP, which must be filed by December 15, 2026  
11 (Order Implementing Long-Term Natural Gas Plan  
12 with Modifications, Case 22-G-0610, at 21-22).

13 Q. Please describe NFG's proposals in this rate  
14 case that relate to its decarbonization  
15 strategy.

16 A. In this rate case, the Company proposes several  
17 measures that it claims will reduce emissions.  
18 These include replacement of LPP on its system  
19 and a hybrid heating pilot. It will also focus  
20 on developing "low carbon" fuel projects (e.g,  
21 RNG, hydrogen, and certified gas) and developing  
22 new technology that it hopes will reduce



1 emissions (such as carbon capture utilization  
2 and storage (CLCPA Panel Testimony, p. 17-18).

3 The Company identified the emissions  
4 reductions associated with these decarbonization  
5 initiatives over the course of the rate year  
6 ending September 30, 2025: 25,941 MT CO<sub>2</sub>e from  
7 LPP replacement, 32,851 MT CO<sub>2</sub>e from the Hybrid  
8 Heat Pilot, 14,544 MT CO<sub>2</sub>e from the RNG pilot,  
9 and 5,462 MT CO<sub>2</sub>e from the certified gas pilot  
10 (CLCPA Panel Testimony, p. 57).

11 **4. Several of NFG's Proposals and Programs Are**  
12 **Inconsistent with the CLCPA**

13 Q. Do you have concerns with NFG's proposals for  
14 investments in the gas system?

15 A. Yes. I am concerned that some investments are  
16 unnecessary, high-cost, and will extend reliance  
17 on the gas system. NFG's approach would retain  
18 and continue investment in the gas system as it  
19 is now, rather than planning for compliance with  
20 the CLCPA, in a manner consistent with the  
21 Scoping Plan. The specific proposals I am  
22 concerned with include the Company's proposed

1 LPP Program, Hybrid Heating Pilot Program, RNG  
2 pilot, and certified gas pilot.

3 **4.1. Leak-Prone Pipe Replacement**

4 Q. Please describe the Company's Leak-Prone Pipe  
5 (LPP) Replacement Program.

6 A. According to NFG, 1,283 miles of NFG's  
7 distribution system are considered leak-prone  
8 (Infrastructure and Engineering Panel (IEP)  
9 testimony, p. 13). The Company proposes to  
10 replace LPP at a rate of 110 miles per year, at  
11 a minimum, until all of its leak-prone pipes are  
12 replaced in 2035 (CLCPA Panel testimony, p. 20).  
13 The Company has been investing in systematic  
14 pipe-replacement since the mid-1990s, but in  
15 recent years costs have increased. From 2018 to  
16 2023, the LPP cost per mile increased by 56  
17 percent (CLCPA Panel Testimony; Exhibit AN-3:  
18 NFG Supplemental Response to NRDC-15 Attachment  
19 1). With the passage of the New York State  
20 Roadway Excavation Quality Assurance Act, the  
21 Company estimates the cost per mile for LPP  
22 distribution work in fiscal year (FY) 2024 to be

1 approximately \$737,000 per mile, an increase of  
 2 35 percent above FY 2023 LPP cost per mile  
 3 (Exhibit IEP-8 Update). Despite these cost  
 4 increases, the Company is not proposing any  
 5 adjustment in its rate of LPP replacement in  
 6 this filing (CLCPA Panel Testimony, p. 20).

7 Over 70 percent of the Company's proposed  
 8 capital expenditures are directed towards its  
 9 LPP Replacement Program (IEP Testimony, p. 9  
 10 lines 14-15). Table 1 (available in Exhibit AN-  
 11 2, Table 1) shows NFG's proposed total and LPP  
 12 capital budget for each rate year. The majority  
 13 of the \$375 million LPP Replacement capital  
 14 budget (\$338 million) is for replacement of  
 15 distribution mains and services (Exhibit IEP-4  
 16 Update, p. 1 of 3).

*Table 1. LPP Replacement and total capital budget per year*

<b>Project/Program</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>Total</b>
LPP - Total Capital (\$Millions)	\$86.2	\$92.6	\$96.0	\$100.3	<b>\$375.2</b>
Total Capital Budget (\$Millions)	\$125.5	\$123.4	\$119.8	\$123.9	<b>\$492.5</b>

*Source: Exhibit IEP-4 Update.*

1 Q. Is the Company employing additional or  
2 alternative programs to address LPP?

3 A. No. The Company proposed NPA suitability and  
4 screening criteria in Case 20-G-0131; however,  
5 these are still pending before the Commission.  
6 The Company states that it plans to "take into  
7 account the use of Non-Pipe Alternatives to  
8 avoid LPP replacement" (IEP Testimony p. 19  
9 lines 4-6) and will "implement its NPA screening  
10 and suitability criteria to identify segments of  
11 LPP that can be abandoned in favor of NPAs"  
12 (CLCPA Testimony p. 48 lines 8-10). However, the  
13 Company has not said whether it will commit to  
14 pursuing NPAs for all segments of LPP that meet  
15 the NPA screening and suitability criteria,  
16 which would align the Company's approach to LPP  
17 with strategies needed to attain CLCPA goals,  
18 rather than just committing to considering NPAs  
19 (Exhibit AN-3: NFC Response to NRDC-17).

20 Furthermore, when asked whether the Company has  
21 completed or commissioned any analysis comparing  
22 the cost of emissions reductions from the LPP

1 program compared to NPAs, the Company replied:  
2 "The Company has not commissioned an analysis as  
3 described in the question because such an  
4 analysis would not be useful given the fact- and  
5 context-dependent nature of NPA  
6 projects/programs that necessarily rely on  
7 specific geographic, facility, customer factors  
8 and/or information" (Exhibit AN-3: NFG response  
9 to NRDC-13).

10 NFG's lack of commitment to pursuing NPAs  
11 is concerning, especially in light of the  
12 Commission's Order in Case 22-G-0610 on NFG's  
13 LTP. This order requires NFG to employ a  
14 procurement process to pursue NPAs for at least  
15 two capital projects (infrastructure upgrades or  
16 main extension projects) planned for calendar  
17 year 2025 with project costs greater than \$1  
18 million (p. 62).

19 Q. What claims does the Company make about its LPP  
20 Program's impact on emissions?

21 A. The Company includes the LPP program in its  
22 portfolio of initiatives for CLCPA compliance.

1 As detailed in Attachment 1 to DPS-459, the  
2 Company estimates the program will reduce  
3 155,649 metric tons of carbon dioxide equivalent  
4 (CO<sub>2</sub>e) emissions from 2025-2027. The Company has  
5 not provided or commissioned any analysis to  
6 support why LPP replacement is a cost-effective  
7 way to reduce GHG emissions, relative to  
8 electrification and pipeline retirement (Exhibit  
9 AN-3: NFG response to NRDC-29).

10 Q. Is the Company looking to fully decommission any  
11 pipe through this program?

12 A. No. The Company does not have specific goals for  
13 retiring any pipe without replacement and, in  
14 its planning, does not even differentiate  
15 between "replaced" and "retired and replaced"  
16 (Exhibit AN-3: NFG Response to NRDC-6). NFG has  
17 only retired 21.9 miles of LPP without  
18 replacement since 2018 (which is less than 4  
19 percent of the total LPP retired over that time  
20 period) (Exhibit AN-3: NFG Response to NRDC-6  
21 Attachment 1).

22

1 Q. Does NFG have opportunities to reduce investment  
2 in LPP replacement?

3 A. Yes. As just one potentially ripe area for  
4 reducing LPP investment, much of NFG's system is  
5 redundant because mains are typically installed  
6 on both sides of the street. This redundancy  
7 represents an opportunity for NFG to abandon  
8 pipe that should be further explored. Despite  
9 this, NFG says that it has not identified  
10 specific areas to abandon pipe where pipe is in  
11 place on both sides of a single street and does  
12 not necessarily prioritize targeted pipe  
13 abandonment in these locations (Exhibit AN-3:  
14 NFG response to NRDC-19).

15 In NFG's response to NRDC-18, Attachment 1  
16 (Exhibit AN-3: NFG response to NRDC-18), the  
17 Company provides a preliminary list of locations  
18 that NFG identified and planned to further  
19 evaluate for potential NPAs. These locations add  
20 up to only 8.54 miles, serving 26 existing  
21 customers. As noted previously, the Company  
22 states that it has prioritization criteria for

1 choosing NPA investments but does not specify if  
2 it will commit to pursue any NPAs, rather than  
3 committing to considering NPAs (Exhibit AN-3:  
4 NFG response to NRDC-17). Again, NFG's proposed  
5 NPA suitability criteria are still pending  
6 before the Commission in Case 20-G-0131.

7 Q. What would be the utility's assumed useful  
8 lifetime for LPP program assets installed during  
9 the rate term?

10 A. NFG proposes using a 65-year average lifetime  
11 for depreciation of plastic mains, and a 60-year  
12 average lifetime for depreciation of services  
13 (Spanos Exhibit - 2023 Depreciation Study, p.  
14 II-37 and II-42).

15 Q. If depreciation rates are not changed, how much  
16 of the LPP investments from the next four years  
17 will remain undepreciated plant balance in 2050?

18 A. To answer this, Synapse analyzed the  
19 depreciation, taxes, and return to investors  
20 associated with LPP investments over the rate  
21 period, using a modified version of a  
22 spreadsheet tool published by Con Edison in Case



1 No.14-E-0302. Of the \$338 million that NFG  
2 proposes to spend on LPP mains and services in  
3 2024 through 2027, this analysis indicates that  
4 there will be an undepreciated balance of more  
5 than \$141 million (approximately 42 percent) in  
6 2050, when New York is committed to be net-zero  
7 emissions.

8 Q. What would be the resulting impact on revenue  
9 requirement due to LPP investments over the next  
10 four years?

11 A. Based on this analysis, I find that immediately  
12 after the investments from 2024 through 2027 are  
13 in rate base, the annual revenue requirement  
14 from these investments alone would be more than  
15 \$42 million. In 2050, the revenue requirement  
16 associated with these investments is projected  
17 to be more than \$21 million per year. The  
18 cumulative revenue requirement for these \$338  
19 million in investments over their lifetime  
20 totals about \$1.17 billion, of which over \$387  
21 million (about 33 percent) would not yet have  
22 been received as of 2050.

1 Q. What concerns do you have about a large  
2 undepreciated plant balance for NFG in 2050?

3 A. Gas system assets have very long physical useful  
4 lifetimes—generally 60-80 years—and are  
5 depreciated over a similar timeframe. Yet to be  
6 consistent with the requirements of the CLCPA,  
7 as reflected in the Scoping Plan's Integration  
8 Analysis, the useful life of these assets is  
9 distinctly shorter than their physical life.  
10 When evaluating alternatives to long-lived  
11 investments, it is important to account for cost  
12 recovery over a shorter period of time when  
13 considering impact on rates and competitiveness.  
14 Undepreciated assets that are underutilized or  
15 no longer serving customers run the risk of  
16 becoming stranded, especially as rates rise in  
17 response to declining sales and drive customers  
18 off the system. In turn, reductions in load and  
19 customer defection from the gas system would  
20 escalate costs for remaining customers. This  
21 process is likely to greatly increase burdens  
22 for those that are disproportionately vulnerable

1 or disadvantaged, who generally face greater  
2 challenges with electrifying their end-uses.

3 Q. Has NFG accounted for the impacts of the CLCPA  
4 and the Planning Order on depreciation rates in  
5 this case?

6 A. No. NFG has not demonstrated how its proposed  
7 investments in LPP replacement (or in hybrid  
8 heating, as I discuss below) will be worthwhile  
9 over their full lifetime and how the Company  
10 will mitigate resulting stranded cost risks. In  
11 fact, the depreciation studies presented in this  
12 rate case as exhibits to Witness Spanos'  
13 testimony do not consider potential impacts of  
14 the CLCPA. Further, "the Company is not  
15 proposing any CLCPA-related depreciation changes  
16 at this time" (Direct Testimony of John J.  
17 Spanos, p. 4).

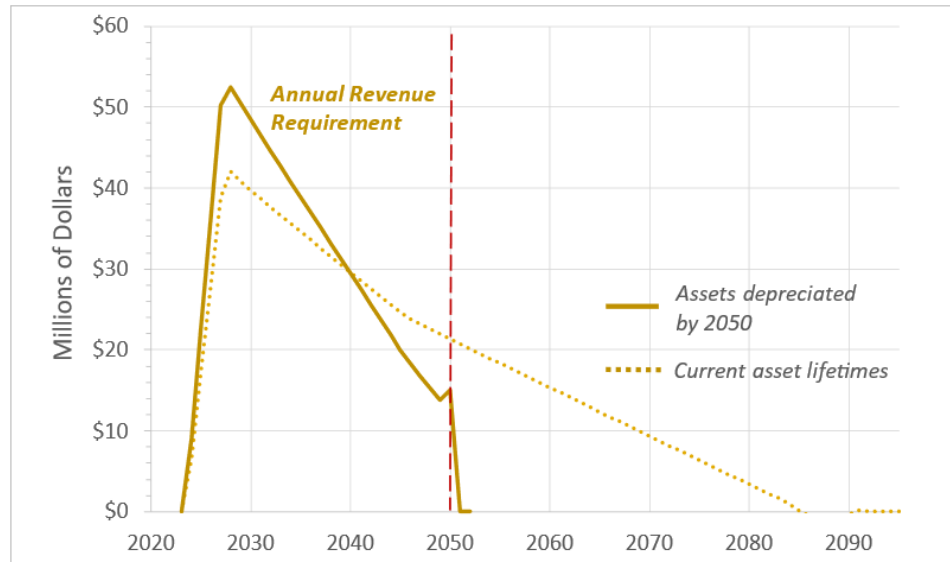
18 The Company states that these  
19 considerations are expected to be addressed in  
20 the generic Gas Planning Proceeding in Case 20-  
21 G-0131. The Planning Order required the  
22 utilities to conduct depreciation studies with

1 three scenarios: (1) a scenario that fully  
2 depreciates all new gas plant installed  
3 beginning in 2022 by 2050, (2) a scenario that  
4 fully depreciates all gas plant by 2050, and (3)  
5 a scenario that assumes 50 percent of gas  
6 customers exit the system by 2040 and 10 percent  
7 remain after 2050. In comparison, the  
8 depreciation studies presented in this rate case  
9 do not incorporate any of those scenarios and  
10 instead reflect a business-as-usual approach.  
11 Witness Spanos notes that the CLCPA will likely  
12 impact the gas industry and result in a shorter  
13 life cycle for many of the asset classes, but  
14 these impacts are not included in the  
15 depreciation studies presented in this rate case  
16 (Direct Testimony of John J. Spanos, p. 4).  
17 Further, in the Company's response to NRDC-67,  
18 NFG states that it is "premature" to consider  
19 these potential impacts of the CLCPA on  
20 depreciation on NFG's gas capital planning in  
21 this proceeding (Exhibit AN-3: NFG Response to  
22 NRDC-67).

1 Q. What would the impact on revenue requirement be  
2 if the LPP investments were fully recovered by  
3 2050?

4 A. Synapse modeled an alternative scenario where  
5 the lifetimes of LPP investments are shortened  
6 such that they are fully depreciated by 2050 to  
7 align with the CLCPA. As shown in Figure 1  
8 (Exhibit AN-2, Figure 1), this analysis  
9 calculated the future revenue requirement  
10 associated with replacing LPP mains and services  
11 for 2024 through 2027 under current and  
12 shortened asset lifetimes, consistent with the  
13 timeline for emissions reductions required by  
14 the CLCPA. While the annual revenue requirement  
15 would be higher in the near term, the cumulative  
16 revenue requirement for these \$338 million in  
17 investments would only be \$846 million, half as  
18 much as the cumulative revenue requirement using  
19 depreciation schedules based on current average  
20 asset lifetimes.

Figure 1. Annual revenue requirement for 2024-2027 LPP mains and services investments under current and shortened asset lifetimes



1 Q. What do you suggest the Company change about its  
 2 approach to LPP given the high cost of  
 3 replacement and redundancy in the Company's  
 4 system you have detailed?

5 A. To avoid large undepreciated balances in 2050,  
 6 NFG should seek alternatives to LPP investment,  
 7 such as non-pipe alternatives.

8 Q. How should NFG evaluate the cost-effectiveness  
 9 of NPAs compared to traditional pipeline  
 10 investments?

11 A. For the purposes of a benefit-cost analysis  
 12 comparing LPP replacement or other pipeline

1 investments to an NPA, NFG should compare the  
2 annual cost of the NPA to the 60- or 65-year  
3 life annual carrying costs of the pipeline  
4 solution. For example, for NFG's total proposed  
5 LPP distribution mains investment of \$45.8  
6 million in FY2024, the annual average carrying  
7 cost over the 65-year life of these pipes would  
8 be 9.8 percent of the total \$45.8 million  
9 investment per year, or \$4.5 million, as shown  
10 in Table 2 (Exhibit AN-2, Table 2). Thus, the  
11 annual avoided cost of not replacing the FY2024  
12 miles of LPP is \$4.5 million per year. So, if  
13 NPAs were pursued instead of LPP, the NPA  
14 solutions would be cost-effective if the total  
15 annual cost is less than \$4.5 million per year.  
16 However, if the useful life of LPP replacement  
17 installed in 2024 ends in 2050, and it is  
18 depreciated over the same time period, the  
19 annual average carrying cost for this pipe would  
20 be 11.9 percent, or \$5.5 million per year. Thus,  
21 with this shorter lifetime, an NPA with an  
22 annual average cost below \$5.5 million would be

1 a cost-effective alternative to LPP investment.

*Table 2. Annual average carrying cost for NFG's total LPP distribution mains investment for FY2024 under different depreciation regimes*

<b>Installed year and lifetime</b>	<b>Annual average carrying cost (%)</b>	<b>Annual average carrying cost (\$)</b>
2024, 65-year life, retire in 2089	9.8%	\$4,503,122
2024, 26-year life, retire in 2050	11.9%	\$5,482,526

2 Of course, this represents the overall  
3 potential annual avoided costs from forgoing the  
4 total proposed LPP replacement in 2024. Pursuit  
5 of NPAs would avoid some but potentially not all  
6 of these LPP investments. Table 3 (Exhibit AN-2,  
7 Table 3) shows the annual average carrying cost  
8 for each year of pipeline installation under the  
9 different depreciation regimes I present here.  
10 So for example, if a hypothetical LPP main  
11 replacement project costs \$1 million in 2024 and  
12 has a 65-year life, the annual average carrying  
13 cost would be 9.8 percent of \$1 million, or  
14 \$98,000. Thus, it would be cost-effective to  
15 pursue an NPA for that project if the annual  
16 cost of that NPA is less than \$98,000. However,



1 for a \$1 million investment in pipe assumed to  
 2 be depreciated by 2050, for a cost-effectiveness  
 3 decision in 2024, the annual average carrying  
 4 cost is instead 11.9 percent, or \$119,000  
 5 annually. Thus, an NPA would be more cost-  
 6 effective than a \$1 million LPP investment if  
 7 the annual cost of the NPA is less than  
 8 \$119,000. In 2027, if you had the same \$1  
 9 million LPP investment, an NPA for less than  
 10 \$126,000 would be cost-effective. As these  
 11 factors will only increase the closer we get to  
 12 2050, there will come a time when almost any new  
 13 pipe replacement will not be cost-effective  
 14 compared to NPAs.

*Table 3. Annual average carrying cost for a \$1 million LPP main investment under current and shortened depreciation regimes*

<b>Lifetime</b>	<b>Annual average carrying cost (%)</b>	<b>Annual average carrying cost (\$) (per \$1M investment)</b>
2024, 65-year life	9.8%	\$98,084
2024, retire 2050	11.9%	<del>\$97,692</del> <u>\$119,416</u>
2025, retire 2050	12.1%	<del>\$119,416</del> <u>\$121,328</u>
2026, retire 2050	12.3%	<del>\$121,328</del> <u>\$123,439</u>
2027, retire 2050	12.6%	<del>\$123,439</del> <u>\$125,777</u>

1 Q. What do you suggest the Company change about its  
2 approach to LPP?

3 A. NFG should consider the costs over the actual  
4 useful life of the assets installed in the LPP  
5 program when making cost-effectiveness decisions  
6 for NPA consideration.

7 Also, NFG should more aggressively identify  
8 and pursue opportunities to retire and remove  
9 pipe rather than replacing it. As one example of  
10 low-hanging fruit, NFG should prioritize parts  
11 of its system with redundancy.

12 Throughout its system, NFG should  
13 aggressively pursue NPAs. Further, the annual  
14 budgets and targets for LPP replacement in this  
15 case should be reduced substantially, to only  
16 cover the highest risk segments of LPP (e.g.,  
17 including but not limited to those with active  
18 leaks), and all LPP replacement scheduled for 1-  
19 2 years or further out in time should be  
20 screened for cost-effective NPAs. Generally, NFG  
21 should take a more prudent approach, that is to  
22 defer as much proactive LPP replacement as is

1 consistent with safe and reliable service until  
2 the company has done a fuller assessment of how  
3 to downsize its system consistent with CLCPA  
4 targets and implements a meaningful and robust  
5 NPA processes.

6 **4.2. Hybrid Heating**

7 Q. What is the Company proposing with respect to  
8 hybrid heating?

9 A. The Company is proposing a Hybrid Heating Pilot  
10 program that will offer gas furnace and air-  
11 source heat pump rebates for participating  
12 customers. Incentives will be available for  
13 standalone cold-climate air-source heat pumps  
14 (ccASHPs), ccASHPs in locations with an existing  
15 natural gas furnace, air-source heat pumps  
16 (ASHPs) paired with an existing natural gas  
17 furnace, and ductless mini-split heat pumps in  
18 locations with an existing boiler (CLCPA Panel  
19 testimony, p. 41). The Company requests  
20 \$46,949,000 in funding for this program (ESSP  
21 Exhibit p. 3). The Company calculated the  
22 emissions reductions of this pilot program to be

1           242,143 metric tons of CO<sub>2</sub>e over the 2025-2027  
2           period (CLCPA Panel testimony, p. 58).

3    Q.    Do you have concerns about relying on hybrid  
4           heating as a decarbonization strategy?

5    A.    Yes. I have concerns with this strategy, and  
6           with the proposed pilot, for a variety of  
7           reasons. Promoting a hybrid heating approach  
8           simply continues reliance on gas space heating  
9           equipment. Installing new gas-fueled furnaces  
10          and boilers which have a lifetime of 15-20 years  
11          will lock in natural gas usage for more than the  
12          next decade. Furthermore, reliance on hybrid gas  
13          heating as a decarbonization strategy will  
14          require continued investments in the gas system  
15          as pipes that are currently in good condition  
16          age or are damaged. Such a strategy poses risks,  
17          as it will make it more difficult to downsize  
18          the system later on.

19   Q.    Do you have concerns about the Company's  
20          assumptions underlying its proposed hybrid heat  
21          program?

22   A.    Yes. The Company uses several unreasonable

1 assumptions regarding this proposed program, or  
2 it fails to provide these assumptions. These  
3 include heat pump assumptions relating to  
4 switchover temperatures, measure costs, and  
5 interaction with electrification rebates through  
6 the Inflation Reduction Act and NYS Clean Heat  
7 Program. Many program details are undecided and  
8 will be included in the Company's Hybrid Heating  
9 pilot project proposal due to be filed by June  
10 30, 2024 (Exhibit AN-3: NFG Response to NRDC-  
11 41). For example, the Company intends to allow  
12 customers to determine the switchover  
13 temperature for their hybrid heating system, as  
14 long as it falls below a yet-to-be-determined  
15 maximum switchover temperature (NRDC-40). The  
16 cost-effectiveness of this program is unclear;  
17 the Company does not provide measure costs,  
18 incremental costs, or a benefit-cost analysis.  
19 Reliance on a hybrid heating approach, as  
20 opposed to a full electrification approach  
21 should be supported by a benefit-cost analysis  
22 that includes impacts to the gas and electric

1 system.

2 Further, the pilot could be an impediment  
3 to implementing NPAs in pilot areas.

4 Q. Aside from the concerns about the purpose of the  
5 proposed hybrid heating pilot, is it appropriate  
6 to include costs for such a program in rate  
7 base?

8 A. No. The PSC's order on NFG's LTP directed the  
9 Company to conduct a pilot to test hybrid  
10 heating options that include both cold climate  
11 and standard heat pumps and a second pilot on  
12 cold climate heat pumps with only electric  
13 resistance heating (Case 22-G-0610, p. 63).

14 Given the directives in this order, it is  
15 not appropriate to propose this pilot in the  
16 rate case, because a version consistent with the  
17 Commission's directives will be considered in  
18 the LTP docket.

19 Q. What do you conclude with respect to NFG's pilot  
20 for hybrid heating?

21 A. The lack of clear, justified assumptions and  
22 design of this program do not provide a

1 reasonable basis for approving this program.  
2 Further, reliance on hybrid heating is a  
3 problematic decarbonization strategy given the  
4 timeline required by the CLCPA for achieving  
5 net-zero emissions.

6 **4.3. Renewable Natural Gas**

7 Q. What is RNG?

8 A. RNG is pipeline-quality gas derived from biomass  
9 or other renewable resources. Once processed, it  
10 is interchangeable with conventional fossil gas,  
11 meaning it can be delivered in the same pipes  
12 and combusted in the same appliances.

13 Q. What is the Company proposing with respect to  
14 RNG?

15 A. The Company is proposing a three-year RNG pilot  
16 program. For the program, NFG proposes to  
17 purchase the gas and the associated  
18 environmental attributes of RNG and retire the  
19 environmental attributes. The Company assumes  
20 that it will purchase 200 Dth/day of RNG at a  
21 capped cost of \$2,000,000 annually, meaning it  
22 assumes a purchase rate of \$40.05 per Dth for

1 the gas and environmental attributes (Exhibit  
2 AN-3: NFG Response to DPS-406, Attachment 3).

3 Q. Why is the Company investing in this RNG pilot?

4 A. The Company is proposing the RNG pilot program  
5 as one of its emissions reductions initiatives  
6 to achieve CLCPA targets (CLCPA Panel testimony,  
7 p. 49). The Company says that using RNG instead  
8 of conventional gas will reduce emissions  
9 because RNG production requires methane capture  
10 and will prevent its release into the  
11 atmosphere. The Company estimates that the  
12 program will reduce 14,544 metric tons of CO<sub>2</sub>e  
13 each year.

14 Q. Do you have concerns about relying on RNG as a  
15 decarbonization strategy?

16 A. Yes. RNG supply is limited and is projected to  
17 remain limited. RNG also costs far more than  
18 fossil gas—on the order of 10-20 times more,  
19 based on gas price data for February 2024 —and  
20 represents an expensive alternative. As NFG and  
21 other utilities and jurisdictions increase their  
22 investment in these fuels, already high prices



1           will likely rise, and supply constraints will  
2           pose a risk.

3           As with the other NFG decarbonization  
4           proposals I discuss, investing in RNG prolongs  
5           investment and reliance on the gas system. Such  
6           a strategy is inconsistent with the CLCPA  
7           targets, which the Integration Analysis found  
8           would require downsizing the gas system to  
9           achieve.

10          RNG, similar to conventional fossil gas,  
11          carries the risk of emissions from potential  
12          leaks in the distribution system and at customer  
13          sites. It also produces co-pollutants when  
14          combusted. Moreover, the feedstocks and  
15          production of RNG can lead to further fugitive  
16          methane emissions and environmental harm. Given  
17          these concerns, the reliance on RNG raises  
18          significant questions about its impact on both  
19          indoor and outdoor air quality. This is  
20          particularly relevant because the CLCPA, in  
21          Section 7(3), mandates that the Commission  
22          regulate gas utilities with a priority on

1           reducing GHG emissions and co-pollutants,  
2           especially in disadvantaged communities.

3    Q.    Do you have concerns about the proposed RNG  
4           pilot?

5    A.    Yes. In addition to the concerns I raise above  
6           about RNG as a decarbonization strategy, NFG has  
7           not provided or performed any analysis comparing  
8           the costs of its proposal to blend RNG compared  
9           with implementing NPAs, such as targeted  
10          electrification (NFG Response to NRDC-29). NPAs  
11          such as standalone electrification are likely  
12          more in line with the CLCPA targets and could be  
13          more cost-effective. Considering NPA is  
14          particularly important if accessing RNG supply  
15          would require capital expenditures. To the  
16          extent there are RNG interconnection costs,  
17          these costs should fall on the RNG supplier and  
18          be folded into the supply price, rather than be  
19          subsidized by existing customers.

20   Q.    Do you have concerns about the Company's  
21          assumptions related to RNG?

22   A.    Yes. NFG is using the most optimistic emissions

1 factor and feedstock, by assuming that animal  
2 manure is the RNG feedstock and has a lifecycle  
3 carbon intensity of -281.8 lb/Mcf. While NFG has  
4 focused its discussion of potential RNG  
5 procurement to RNG sourced from animal manure  
6 feedstocks, NFG does not state whether it  
7 proposes to procure animal waste feedstock RNG  
8 exclusively. However, the carbon intensity of  
9 RNG varies substantially depending on its  
10 feedstock, production methods, location of  
11 production, and how the fuel is transported to  
12 the point of injection into the distribution  
13 system. While reductions in carbon emissions  
14 are possible for some types of RNG (such as RNG  
15 produced from animal manure), other, more  
16 plentiful types might or might not reduce  
17 emissions, and likely not at the rate NFG  
18 assumes. For example, in a study conducted for  
19 the American Gas Foundation, ICF found that RNG  
20 from food waste will produce only moderate  
21 emissions savings in the Mid-Atlantic region,  
22 accounting for emissions prior to injection into

1 the distribution system.

2 Moreover, RNG is not inherently  
3 environmentally friendly due to potential  
4 harmful impacts from certain feedstocks and  
5 leakage rates. When assessing the environmental  
6 benefits of biomethane, it's crucial to consider  
7 the entire lifecycle emissions from various  
8 feedstocks. Biomethane is often considered "zero  
9 carbon" as it originates from organic material  
10 that has absorbed atmospheric carbon and would  
11 release this carbon during natural  
12 decomposition. However, a comprehensive climate  
13 impact assessment of biomethane should include  
14 the energy required for production, whether the  
15 source generates new methane, and the extent of  
16 methane leakage during production and  
17 distribution. Given methane's high short-term  
18 global warming potential—over 80 times that of  
19 carbon dioxide—and the CLCPA's requirement to  
20 factor in both the 20-year and 100-year global  
21 warming potentials, methane leakage poses a  
22 significant near-term climate concern.

1 Q. What do you conclude with respect to NFG's  
2 proposed use of RNG?

3 A. A decarbonization strategy that relies heavily  
4 on RNG for widespread use is problematic and  
5 inconsistent with the CLCPA. Further, the  
6 proposed pilot lacks details and is not  
7 supported by analysis comparing cost of  
8 emissions reductions from RNG blending compared  
9 to NPAs.

10 **4.4. Certified Gas**

11 Q. What is certified gas?

12 A. According to the Company, certified natural gas  
13 is "natural gas that has been evaluated and  
14 verified by an independent third-party to have  
15 been produced with reduced GHG emissions and  
16 environmental impacts, beyond current  
17 environmental regulations" (GSA Panel, p. 34).

18 Q. What is the Company proposing with respect to  
19 certified gas?

20 A. The Company is proposing a three-year pilot  
21 program for the procurement of certified gas.  
22 According to the CLCPA Panel testimony, the

1 pilot will limit the incremental cost associated  
2 with certified gas premiums above traditional,  
3 fossil supplies to \$300,000 per year (p. 49).

4 Q. Why is the Company investing in this certified  
5 gas pilot?

6 A. The Company is proposing the certified gas pilot  
7 program as one of its emissions reductions  
8 initiatives (CLCPA Panel testimony, p. 49). The  
9 Company states the purpose of CNG programs is to  
10 "incentivize continuous improvement in methane  
11 emissions monitoring and abatement by creating  
12 an opportunity for producers to differentiate  
13 their natural gas production by its methane  
14 emissions performance" (GSA Panel testimony, p.  
15 34). CNG Pilot Program will purchase certified  
16 natural gas that has obtained either the MiQ  
17 rating or Oil and Gas Methane Partnership 2.0.  
18 The Company claims that certified gas reduces  
19 methane [leakage?] up to 80 percent compared to  
20 traditional wells (CLCPA Panel, p. 49 lines 11-  
21 12). The emissions reductions presented in CLCPA  
22 Panel testimony assume procurement of 20,000 Dth

1 per day of gas with a certified methane  
2 intensity of 0.05 percent (MiQ Grade A),  
3 compared to the emissions of typical gas  
4 produced in the Appalachian basin (based on NETL  
5 2022 emission factors). The Company estimates  
6 the anticipated emissions reductions associated  
7 with the certified gas pilot to be 5,462 MT CO<sub>2</sub>e  
8 per year, for a total of 16,386 MT CO<sub>2</sub>e reduced  
9 over the three rate years (CLCPA Panel, p. 48).  
10 This represents only a 1.2 percent decrease from  
11 the emissions of an equivalent volume of non-  
12 certified gas (Exhibit AN-3: NFG Response to  
13 DPS-417).

14 Q. Do you have concerns about investing in  
15 certified natural gas as a decarbonization  
16 strategy?

17 A. Yes. There are many issues with relying on  
18 certified gas as a CLCPA compliance strategy.  
19 The potential for emissions reductions from  
20 certified gas is limited since it will still  
21 release GHG emissions during combustion.  
22 Furthermore, as with RNG, certified gas still

1 emits methane leaks from the distribution  
2 system, and criteria pollutants when burned.  
3 Also, significant dependence on certified fossil  
4 gas by utilities may prolong dependence on the  
5 gas system and will not be a viable CLCPA  
6 compliance strategy in the long term.

7           Moreover, certified gas is not regulated.  
8 There are no official standards to verify that  
9 certified gas provides incremental benefits  
10 above what is already occurring in the industry.  
11 Lack of standards and transparency make it  
12 difficult to verify whether the emissions  
13 reductions from certified gas are additional  
14 (i.e. they would not occur without the  
15 certification). Moreover, any environmental  
16 benefits from this fuel may be superseded by  
17 federal regulations. The U.S. Environmental  
18 Protection Agency recently released new  
19 regulations for the oil and gas industry  
20 requiring reductions in fugitive emissions from  
21 wells and transmission and distribution systems.  
22 These standards may reduce or eliminate the



1           claimed environmental benefits from certified  
2           fossil gas.

3    Q.    What do you conclude about the proposed  
4           certified gas pilot?

5    A.    The certified gas pilot is premature and should  
6           be rejected. Based on the points above, I find  
7           that certified gas does not represent a valid  
8           GHG reduction measure at this time, and thus it  
9           is not consistent with the CLCPA. While NFG only  
10          proposes a pilot for certified gas in this  
11          proceeding, directing funds and time to this  
12          pilot will drive costs increases without  
13          associated benefits to customers. As a larger  
14          decarbonization strategy, certified gas is  
15          likely to jeopardize CLCPA compliance.

16   Q.    Does this conclude your direct testimony?

17   A.    Yes, it does.