

STATE OF INDIANA

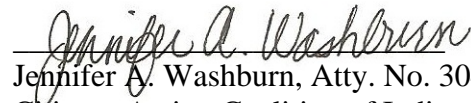
INDIANA UTILITY REGULATORY COMMISSION

VERIFIED PETITION OF INDIANA MICHIGAN POWER )  
COMPANY (I&M), AN INDIANA CORPORATION, FOR )  
APPROVAL OF A CLEAN ENERGY PROJECT AND )  
QUALIFIED POLLUTION CONTROL PROPERTY AND )  
FOR ISSUANCE OF CERTIFICATE OF PUBLIC )  
CONVENIENCE AND NECESSITY FOR USE OF CLEAN )  
COAL TECHNOLOGY; FOR ONGOING REVIEW; FOR ) CAUSE NO. 44871  
APPROVAL OF ACCOUNTING AND RATEMAKING, )  
INCLUDING THE TIMELY RECOVERY OF COSTS )  
INCURRED DURING CONSTRUCTION AND OPERATION )  
OF SUCH PROJECT THROUGH I&M'S CLEAN COAL )  
TECHNOLOGY RIDER; FOR APPROVAL OF )  
DEPRECIATION PROPOSAL FOR SUCH PROJECT; AND )  
FOR AUTHORITY TO DEFER COSTS INCURRED DURING )  
CONSTRUCTION AND OPERATION, INCLUDING )  
CARRYING COSTS, DEPRECIATION, TAXES, )  
OPERATION AND MAINTENANCE AND ALLOCATED )  
COSTS, UNTIL SUCH COSTS ARE REFLECTED IN THE )  
CLEAN COAL TECHNOLOGY RIDER OR OTHERWISE )  
REFLECTED IN I&M'S BASIC RATES AND CHARGES. )

**SUBMISSION OF REDACTED DIRECT TESTIMONY & PUBLIC EXHIBITS**

Citizens Action Coalition of Indiana, Sierra Club, and Valley Watch (collectively, “Joint Intervenors”), by counsel, respectfully submit the following redacted prefiled testimony of Jeremy Fisher, PhD, and public exhibits in the above captioned Cause to the Indiana Utility Regulatory Commission (“Commission”). I&M is currently evaluating the unredacted testimony of Jeremy Fisher, PhD, and the confidential exhibits to ensure that they are protected as confidential on a preliminary basis under the docket entry issued on December 5, 2016. Joint Intervenors will file the unredacted testimony and confidential exhibits as soon as that is resolved.

Respectfully submitted,

  
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**CERTIFICATE OF SERVICE**

The undersigned hereby certifies that the foregoing was served by electronic mail or U.S.

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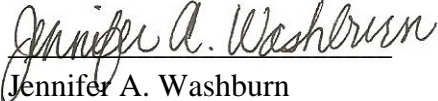
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Respectfully submitted,

  
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**STATE OF INDIANA**

**Indiana Utility Regulatory Commission**

VERIFIED PETITION OF INDIANA MICHIGAN POWER COMPANY (I&M), AN INDIANA CORPORATION, FOR APPROVAL OF A CLEAN ENERGY PROJECT AND QUALIFIED POLLUTION CONTROL PROPERTY AND FOR ISSUANCE OF CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY FOR USE OF CLEAN COAL TECHNOLOGY; FOR ONGOING REVIEW; FOR APPROVAL OF ACCOUNTING AND RATEMAKING, INCLUDING THE TIMELY RECOVERY OF COSTS INCURRED DURING CONSTRUCTION AND OPERATION OF SUCH PROJECT THROUGH I&M'S CLEAN COAL TECHNOLOGY RIDER; FOR APPROVAL OF DEPRECIATION PROPOSAL FOR SUCH PROJECT; AND FOR AUTHORITY TO DEFER COSTS INCURRED DURING CONSTRUCTION AND OPERATION, INCLUDING CARRYING COSTS, DEPRECIATION, TAXES, OPERATION AND MAINTENANCE AND ALLOCATED COSTS, UNTIL SUCH COSTS ARE REFLECTED IN THE CLEAN COAL TECHNOLOGY RIDER OR OTHERWISE REFLECTED IN I&M'S BASIC RATES AND CHARGES.

CAUSE NO. 44871

**Direct Testimony of  
Jeremy I. Fisher, PhD**

**On Behalf of  
Citizens Action Coalition of Indiana,  
Sierra Club, and Valley Watch**

**PUBLIC VERSION**

**February 3, 2017**

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1 **1. INTRODUCTION AND PURPOSE OF TESTIMONY**

2 **Q Please state your name, business address, and position.**

3 **A** My name is Jeremy I. Fisher. I am a Principal Associate with Synapse Energy  
4 Economics, Inc. (“Synapse”), which is located at 485 Massachusetts Avenue,  
5 Suite 2, in Cambridge, Massachusetts.

6 **Q Please describe Synapse Energy Economics.**

7 **A** Synapse Energy Economics is a research and consulting firm specializing in  
8 energy and environmental issues and policies for electricity sector issues,  
9 including fossil generation, efficiency, renewable energy, ratemaking and rate  
10 design, restructuring and market power issues, and environmental regulations.

11 **Q Please summarize your work experience and educational background.**

12 **A** I’ve worked in electricity system energy planning for a decade, evaluating and  
13 helping to shape resource plans, performing planning on behalf of states and  
14 municipalities, helping regulators navigate environmental rules, and assisting  
15 states craft or revise resource planning rules. I lead the resource-planning group at  
16 Synapse, which engages in the assessment of planning processes across a wide  
17 cohort of states and regions.

18 I have provided consulting services for a wide variety of public sector and public  
19 interest clients, including the U.S. Environmental Protection Agency (“EPA”), the  
20 National Association of Regulatory Utility Commissioners (“NARUC”), the  
21 National Association of State Utility Consumer Advocates (“NASUCA”),  
22 National Rural Electric Cooperative Association (“NRECA”), the energy offices  
23 and public utility commissions of Alaska, Arkansas, Michigan, and Utah, the  
24 Commonwealth of Puerto Rico, Tennessee Valley Authority Office of Inspector  
25 General (“TVA OIG”), the California Division of Ratepayer Advocates  
26 (“CADRA”), the California Energy Commission (“CEC”), the Regulatory  
27 Assistance Project (“RAP”), the Western Grid Group, the Union of Concerned

1 Scientists (“UCS”), Sierra Club, Earthjustice, Natural Resources Defense Council  
2 (“NRDC”), and other organizations.

3 I have provided testimony in electricity planning and general rate case dockets in  
4 California, Indiana, Kansas, Kentucky, Louisiana, Nevada, New Mexico,  
5 Oklahoma, Oregon, Puerto Rico, Utah, Washington, Wisconsin, and Wyoming.

6 I hold a doctorate in Geological Sciences from Brown University, and I received  
7 my bachelor degrees from University of Maryland in Geology and Geography.

8 My full curriculum vitae is included as Attachment JIF-1.

9 **Q On whose behalf are you testifying in this case?**

10 **A** I am testifying on behalf of Citizen’s Action Coalition of Indiana, Sierra Club and  
11 Valley Watch (“Joint Intervenors”).

12 **Q Have you testified in front of the Indiana Utility Regulatory Commission**  
13 **previously?**

14 **A** Yes. I testified in various recent applications for Certificate of Public  
15 Convenience and Necessity (“CPCN”) before this Commission, including Causes  
16 44242, 44339, and 44446. I was also invited to be a speaker at the Indiana Utility  
17 Regulatory Commission’s (“IURC” or “Commission”) Emerging Issues in IRP  
18 conference in October 2013.

19 **Q Have you engaged in other states on long-term resource planning issues?**

20 **A** Yes. I have been involved in numerous long-term resource planning dockets,  
21 including integrated resource plans (“IRP”), CPCN, and prudence reviews in rate  
22 case dockets. I have provided training to federal regulators on resource planning  
23 practice and issues. I recently led an intensive statewide planning process on  
24 behalf of the Michigan Public Service Commission (“MPSC”) and continue to  
25 work on behalf of the recently appointed Puerto Rico Energy Commission  
26 (“CEPR”) in an intensive review of the Commonwealth’s first public resource  
27 plan.



1 **Q What is the purpose of your testimony?**

2 **A** In this case, Indiana Michigan Company (“I&M” or “Company”) seeks a CPCN  
3 to install Selective Catalytic Reduction (“SCR”) at Rockport Power Plant Unit 2  
4 (“Rockport 2”) near the town of Rockport, Indiana. My testimony assesses the  
5 analysis conducted by American Electric Power Generating Services (“AEPGS”)  
6 on behalf of I&M in support of this application, and examines if the installation of  
7 controls at this time is in the interest of I&M’s ratepayers.<sup>1</sup> In addition, I examine  
8 the basic specifications for the SCR planned for installation by I&M, in light of  
9 the Company’s regulatory requirements, and assess if the Company’s proposal is  
10 consistent with its requirements.

11 **Q Please describe the basis of the project considered by I&M in this**  
12 **proceeding.**

13 **A** In 2007, I&M signed a Consent Decree with the United States Environmental  
14 Protection Agency (“EPA”) and other parties, including Sierra Club, to settle  
15 various alleged violations of the Clean Air Act by the Company, its parent,  
16 American Electric Power (“AEP”), and other subsidiaries of AEP. The Consent  
17 Decree requires that the Company “install and Continuously Operate SCR” at  
18 Rockport 2 no later than December 31, 2019.<sup>2</sup>

19 **Q What decisions do the Company and this Commission face in choosing**  
20 **whether to install the SCR?**

21 **A** In many respects, this application and the decisions faced by I&M in this  
22 proceeding are unique. For most other vertically integrated power plant owners,  
23 the decision to invest in an environmental retrofit—or any other substantial  
24 capital investment—is relatively straightforward: spend the capital in anticipation  
25 of continuing to operate the power plant over a relatively long period, or cease

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<sup>1</sup> Because of the relationship between I&M and AEPGS (both affiliates of the parent company American Electric Power), and the fact that AEPGS presents the analysis in this testimony on behalf of I&M, I will refer to both I&M and AEPGS as “Company.”

<sup>2</sup> See Attachment JCH-1 to the Direct Testimony of John C. Hendricks, at 24-25.

1 operations and seek a least cost replacement alternative. In I&M's case, the  
2 decision is complicated because I&M does not own Rockport 2.

3 Rockport 2 is owned by a financial conglomerate of non-utility investors with  
4 whom I&M and an affiliate, AEG, have signed a long-term lease. This lease,  
5 which expires in 2022, requires that I&M maintain Rockport in operable  
6 condition, which in this case would require the installation of the SCR.

7 It is not clear that I&M would want to renew the lease even if such an opportunity  
8 presented itself in 2022. So instead of a binary decision between installing the  
9 SCR or ceasing operations, I&M faces a triple, or trinary, decision: install the  
10 SCR with the assumption that the lease will be renewed, install the SCR with the  
11 assumption that the lease will not be renewed, or not install the SCR and  
12 withdraw from the lease.

13 The Company has modeled these three avenues, terming them Option 1A (install  
14 SCR and maintain Rockport 2 indefinitely), Option 1B (install the SCR but  
15 withdraw from the lease in 2022), and Option 2 (avoid the SCR and withdraw  
16 from the contract in 2019). In addition, the Company added one additional Option  
17 2A in which I&M avoids the SCR and withdraws from the contract, but does not  
18 replace Rockport 2 for three years after the retirement.

19 The Company's avenues here are not enviable. If maintaining Rockport  
20 indefinitely is not an economically efficient avenue, the Company faces the  
21 prospect of either stranding the cost of a brand-new SCR in 2022 or incurring a  
22 termination penalty to withdraw from the Rockport 2 lease in 2019.

23 **Q What is the Company's conclusion with respect to the installation of the SCR**  
24 **at Rockport 2?**

25 **A** The Company believes its analysis indicates that the installation of the SCR at  
26 Rockport 2 in 2019 is prudent, if only for the option value. As stated in I&M's  
27 2015 IRP, upon which this application is based, "the primary driver of this result  
28 is that the lease termination payment that I&M would be assessed if Rockport

1 Unit 2 was retired in 2019 significantly exceeds the estimated cost of the SCR. In  
2 addition, retiring Rockport Unit 2 would result in the loss of three years of market  
3 revenues which offset I&M customer load costs.”<sup>3</sup>

4 The Company contends that, amongst the modeled options, Option 1A  
5 (maintaining Rockport indefinitely) is the least cost option, followed by Option  
6 1B (\$84 million more expensive) and Option 2 (\$322 million more expensive).<sup>4</sup>  
7 Mr. Scott Weaver, testifying on behalf of the Company, states that the “relative  
8 ‘Option #1A versus Option #1B’ economics would indicate that it is currently  
9 ‘too close to call’”; he suggests that “the proposed Rockport Unit 2 SCR Project  
10 solution may also be viewed as preserving an option for I&M and its customers to  
11 consider the prospect of continuing to operate Rockport Unit 2 over the long-  
12 term.”<sup>5</sup> The Company rejects the idea of exiting the plant agreement and not  
13 immediately replacing the capacity (Option 2A) as the most expensive option  
14 considered, at \$346 million more expensive than Option 1A.<sup>6</sup>

15 Ultimately, the Company contends that the SCR at Rockport 2 offers “significant  
16 optionality,”<sup>7</sup> and “afford[s] the ability to capitalize on significant relative  
17 value... even for a brief, 3-year period that would lead up to a potential Return to  
18 Lessor disposition.”<sup>8</sup>

19 **Q What is your opinion with respect to the Company’s decision underlying this**  
20 **application?**

21 **A** I do not substantially disagree with structure of the Company’s decision  
22 *framework*, which seeks to understand the balance between short-term optionality  
23 and long-term risk. However, such a decision ought to rely on a robust analysis,  
24 reasonable inputs, and a reasonable interpretation of the analysis results. I believe

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<sup>3</sup> I&M 2015 Integrated Resource Plan. Section 5.2.2.3. “Optimization Modeling Results of Rockport 2 Retirement Sensitivity.” Attachment JIF-2.

<sup>4</sup> Direct Testimony of Mr. Scott Weaver, page 39 at 20 through 40 at 12.

<sup>5</sup> Direct Testimony of Mr. Scott Weaver, page 41 at 16 through 42 at 1.

<sup>6</sup> Direct Testimony of Mr. Scott Weaver, page 49 at 17 through 50 at 2.

<sup>7</sup> Direct Testimony of Mr. Scott Weaver, page 4 at 20-25.

<sup>8</sup> Direct Testimony of Mr. Scott Weaver, page 47 at 11-14.

1 that the Company has been disingenuous about its selective interpretation of the  
2 analysis results, relied on outdated inputs, made several key analysis errors, and  
3 artificially weakened the robustness of the analysis.

4 Specifically:

5 The Company has been **disingenuous about its interpretation of the analysis**  
6 results by inappropriately relying on flawed results that emphasize outcomes  
7 which might occur more than thirty years in the future (the “end-effects period”).  
8 In contrast, the results from the core analysis period run counter the Company’s  
9 findings. The construction of the end-effects period analysis as employed by the  
10 Company relies on faulty assumptions with respect to the long-term costs of  
11 running Rockport, which the Commission should dismiss outright. The  
12 Company’s selective interpretation of results biases the Company towards the  
13 assumption that Rockport 2 has a long-term value to I&M ratepayers.

14 The Company **relied on outdated inputs** by using fuel and capacity price  
15 forecasts that are now over a year and a half old and are substantially different  
16 than current Company estimates. Prudent utility practice requires that utilities use  
17 the best and most current data at the time of a resource decision. The use of  
18 outdated data for both fuel and capacity market prices substantially favors the  
19 Company’s analysis towards the continued use of Rockport 2.

20 The Company **made several key analysis errors** in the consideration of ongoing  
21 capital costs at Rockport 2 prior to the years when the unit is assumed to retire,  
22 biasing the Company’s analysis in favor of building the SCR, even if the unit  
23 retires in 2022.

24 The Company’s analysis subjects I&M to **substantial litigation risk** by seeking  
25 to build a sub-standard SCR and planning for substantially reduced ongoing  
26 capital at Rockport 2 prior to the expiration of the Company’s lease.

27 Finally, the Company **artificially weakened the robustness of the analysis** by  
28 overpricing reasonable alternative energy options.

1   **2.   FINDINGS AND RECOMMENDATIONS**

2   **Q    What are your findings in your assessment of the Rockport 2 CPCN?**

3   **A**I find that Rockport 2 is not a reasonable long-term resource and under current  
4       projections is likely to become a sizable liability to I&M ratepayers. I find that the  
5       Company’s analysis is unacceptably outdated and does not reflect the state of the  
6       market today according to either public data sources or the Company’s own  
7       analysis. When the Company’s analysis is updated, Option 1A (installing SCR  
8       and renewing the lease) is not cost-effective under reasonable assumptions.

9       I describe and execute four sequential adjustments to the Company’s analysis: the  
10      removal of an erroneous end-effects calculation, updating a year-and-a-half old  
11      fuel price forecast relied upon by the Company, correcting Company mistakes in  
12      the calculation of ongoing capital costs, and recommending a capacity price  
13      forecast more consistent with known market behavior.

14      These adjustments substantially impact the decision to proceed with the SCR  
15      against other options examined by the Company. Table 1, below, shows the  
16      changing cumulative present worth (“CPW”) of the Options examined by the  
17      Company with corrections and adjustments.

1  
2

**Table 1. Cumulative present worth (CPW) of alternative scenarios across adjustments (million 2016\$), incremental adjustments by column.**

	As filed, w/ end- effects	As filed, removed end- effects	+Gas Price Update	+Ongoing CapEx Adj.	+Capacity Price Adjustment	+Minimize d Litigation Risk
<b>Option 1A</b> (SCR, continued use)	\$16,153	\$12,579	\$13,607	\$13,607	\$13,675	\$13,745
<b>Option 1B</b> (SCR, 2022 exit)	\$16,237	\$12,495	\$13,163	\$13,215	\$13,318	\$13,432
<b>Option 2</b> (No SCR, 2019 termination)	\$16,475	\$12,748	\$13,176	\$13,176	\$13,264	\$13,264
<b>Option 2A</b> (No SCR, 2019 termination, 2023 replace)	\$16,499	\$12,755	\$13,280	\$13,252	\$13,268	\$13,268

3

4

The differences are more readily illustrated relative to Option 1A, the decision to retrofit with the SCR and maintain Rockport 2 through the indefinite future.

5

6

Figure 1, below, shows the CPW difference relative to Option 1 through the

7

adjustments. Bars above zero indicate that under the adjustment, the alternative

8

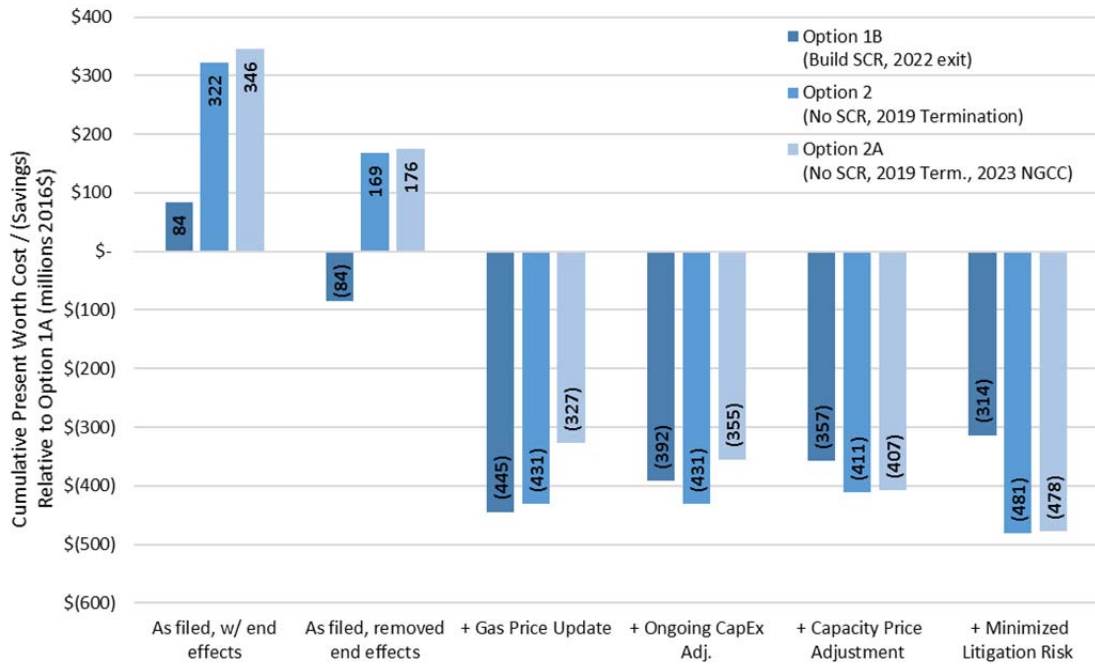
option is more expensive than Option 1A, while bars below zero indicate savings

9

relative to Option 1A.

1  
 2

**Figure 1. Cumulative present worth (CPW) of alternative scenarios across adjustments, relative to Option 1A (long-term use of Rockport 2) (millions 2016\$)**



3  
 4

It becomes immediately apparent through this series of adjustments that the option to install SCR and maintain Rockport past 2022 is neither viable nor reasonable under current market conditions. Even the Company’s own analysis—not updated with contemporary gas prices but simply removing the erroneous end-effects calculation (described later)—indicates that Rockport 2 has a negative value if maintained past 2022.

11  
 12  
 13  
 14  
 15  
 16  
 17

Updating the Company’s analysis to account for updated fuel price forecasts—both those in the public record, and as used by the Company in other jurisdictions—and excluding the erroneous end-effects calculation of the Company, I find that the options to install an SCR and allow the lease to expire (Option 1B) or withdraw from the lease and avoid the SCR (Option 2) are roughly equal in value (\$445 or \$431 million less expensive than Option 1A, as seen in “Gas Price Update” column in Figure 1).

1           However, I have reason to believe that the Company incorrectly modeled Option  
2           1B, which biased the results with regard to the ongoing capital costs incurred at  
3           Rockport 2 as the unit nears retirement. Correcting modeling errors in Option 1B  
4           and 2A, I find a marginal benefit (\$39 million) in the option to terminate the lease  
5           at Rockport 2 in 2019 as opposed to retrofitting with the SCR.

6           I believe that the capacity price forecast put forth by the Company is not  
7           supported by actual market prices and expectations, or even the Company's most  
8           recent updated price estimates. Conservatively adjusting this value, both options  
9           to terminate the lease with the Rockport 2 owners in 2019 have a benefit of \$55  
10          million—a total adjustment of over \$700 million relative to the Company's  
11          contention that maintaining Rockport for the indefinite future is beneficial. This  
12          tells quite a different story than that told by the Company.

13          I have substantial concerns that the Company's primary options (1A and 1B) pose  
14          additional substantial litigation risk from the enforcement agencies, signatories of  
15          the Consent Decree, and the Lessors of Rockport 2. Options 1A and 1B propose a  
16          sub-standard SCR, and in doing so may breach both the Consent Decree and  
17          I&M's lease on Rockport 2, as I will discuss later in this testimony. Option 1B,  
18          the fallback proposed by the Company, exposes I&M to further litigation risk by  
19          proposing to reduce critical ongoing capital expenditures. In doing so, it may  
20          prevent the Company from meeting the strict terms of the lease if the plant is not  
21          in fully operable and maintained condition by its return in 2022. Taking these  
22          concerns into account, the option value of the SCR is reduced considerably while  
23          the certainty of the admittedly onerous 2019 termination fee is attractive.

24          Finally, the extent to which lower-cost, lower emissions options, such as  
25          renewable energy, were excluded from serious consideration renders this an  
26          incomplete and unreasonably constrained analysis.



1 **Q How do you recommend this Commission proceed?**

2 **A** My primary recommendation is that the Commission deny the CPCN on the basis  
3 that neither of the options examined by the Company for the installation of SCR  
4 are least cost or least risk for ratepayers. Further, the Commission should require  
5 that I&M expediently file a plan for the replacement of the capacity and energy  
6 requirements otherwise met through Rockport 2.

7 The Company's filing is outdated, and its filing timeline relative to the installation  
8 schedule for the SCR leaves this Commission with far less leeway than  
9 appropriate. As such, if it does not reject the CPCN, the Commission should  
10 require a number of simultaneous conditions to protect ratepayers and encourage  
11 prudent planning: (a) that the Company update this analysis and present it to the  
12 Commission for review by April 2017; (b) that intervenors be afforded an  
13 opportunity to review and comment on this analysis by October 2017; (c) that the  
14 Commission retain the opportunity to hold back future funds if it is determined  
15 that the Company has proceeded against the best interests of ratepayers; (d) that  
16 the Company be required to file a request for approval to exit or renew the lease at  
17 Rockport at least one year prior to informing the lessor of such decision; (e) that  
18 I&M shareholders hold the responsibility for all litigation fees and penalties  
19 resulting from any non-compliance with the Consent Decree; (f) that I&M  
20 shareholders hold the responsibility for all litigation fees and penalties from  
21 contract breach as a result of the Company's forward-looking plan from today;  
22 and (g) that I&M be restricted to recovery of a fixed percentage deadband around  
23 the \$137.1 million capital estimate; and (h) that I&M be required to aggressively  
24 pursue all cost-effective energy efficiency and renewable energy options in  
25 advance of the lease termination date of 2022.

1 **3. ANALYSIS MISCALCULATES AND OVEREMPHASIZES COSTS AFTER 2045**

2 **Q What are end-effects?**

3 **A** An end-effects calculation is used to analyze differences between alternatives  
4 after the planning period, which extends from 2016 to 2045. Different resource  
5 options have different operating lives and characteristics. End-effects are an  
6 imperfect way of estimating those long-lived impacts without explicitly modeling  
7 a far longer analysis period. This calculation is most useful when a cash flow  
8 analysis uses actual capital depreciation schedules (i.e., declining balance) and  
9 truncates these schedules artificially at the end of an analysis period.

10 **Q Is the calculation of end-effects strictly necessary in this case?**

11 **A** No. AEP has long assessed end-effects, a practice common when the Company  
12 relied on the Strategist® model, a model which has now been replaced with  
13 Plexos® LT. In the current model structure, capital investments are levelized with  
14 a capital recovery carrying charge, which accounts for the different operating  
15 lives of different resources. Effectively, using a levelized version of a capital  
16 investment renders the model agnostic to resource life, and thus substantially  
17 diminishes the need for an end-effects calculation. End-effects can be important in  
18 cases where a particular cost category is expected to jump substantially in an out  
19 year—such as carbon prices. This is not the case in this analysis.

20 In addition, the Company has introduced an error into the analysis through a  
21 mistake in the calculation of end-effects.

22 **Q How should one consider the import of end-effects in a long-run analysis?**

23 **A** In general, the end-effects period should serve as a double check on the overall  
24 analysis results during the study period. It is rare, and a red flag, that the end-  
25 effects calculation runs counter to the study period results. Such an outcome  
26 indicates either an analytical error or a substantial change in the last years of the  
27 study period that drive results.

1 In the case of this analysis, the study period covers 30 years, from 2016 to 2045.  
2 Our ability to forecast any variable decently at such a far-flung period is fraught,  
3 and thus one should generally be skeptical about strong trends that emerge  
4 specifically near or at the end-effects period.

5 AEP would appear to agree, but is selective about when it chooses to rely on the  
6 end-effects calculation. In 2011, in a Kentucky docket, AEP assessed a retrofit at  
7 the Big Sandy power plant and conducted an analysis through 2040. Trying to  
8 understand internal inconsistencies, Sierra Club (an intervenor in that docket)  
9 asked if the Company had included an end-effects period in the Strategist  
10 modeling. Mr. Weaver, responding on behalf of the Company, wrote:

11 There was no end-effects period modeled in Strategist. However,  
12 the study was conducted over the time period of 2011 to 2040.  
13 **This period is sufficiently long enough to cover the life of the**  
14 **retrofits and the majority of the life of the gas replacement**  
15 **alternatives.** In addition, due to the significant present worth  
16 discounting of costs after 2040, any relative cost impacts after that  
17 point would be very small.<sup>9</sup>

18 There should generally be very few circumstances in which the discounted cost of  
19 impacts, which occur more than thirty years in the future, should substantially  
20 change the outcome of a resource planning assessment.

21 **Q What is the impact of the Company's end-effects calculations on its**  
22 **conclusions in this case?**

23 **A** In this case, the Company's end-effects calculations are decisive. In the absence  
24 of end-effects, the Company estimates that its Option 1B results in \$84 million in  
25 net present value savings relative to Option 1A. However, when end-effects are

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<sup>9</sup> Kentucky PSC Docket 2011-00401. KPCo (AEP) Response to Sierra Club Data Request 39. January 13, 2012. [http://psc.ky.gov/PSCSCF/2011%20cases/2011-00401/20120127\\_KY%20Powers%20Response%20to%20Sierra%20Clubs%20Initial%20Set%20of%20DR.pdf](http://psc.ky.gov/PSCSCF/2011%20cases/2011-00401/20120127_KY%20Powers%20Response%20to%20Sierra%20Clubs%20Initial%20Set%20of%20DR.pdf).

1 included, the Company estimates that Option 1B is \$84 million *more costly* than  
2 Option 1A.<sup>10</sup> This swing of \$168 million leads the Company to conclude that,  
3 under its base assumptions, Option 1A is its most cost-effective alternative.

4 **Q How does the Company justify its decision to incorporate end-effects in its**  
5 **analysis?**

6 **A** In contrast to Mr. Weaver’s view held in 2011, in this case the Company claims  
7 that it is “necessary to examine end-effects to fully capture any recovery of capital  
8 cost expenditures made prior to the last year of the modeling period.”<sup>11</sup> The  
9 primary results presented by Mr. Weaver in this case rely on the end-effects  
10 calculation.

11 **Q How has the Company calculated end-effects in its scenario analyses?**

12 **A** As described in response to discovery, the Company calculated the end-effects  
13 associated with each scenario by multiplying the last year of the modeling  
14 period’s “grand total net utility costs,” less any “adjustment for uniquely-  
15 determined fixed cost end-effects,” by a perpetuity factor.<sup>12</sup> The “uniquely-  
16 determined” end-effects—those effects associated with Rockport major capital  
17 and on-going capital costs—were calculated separately, and added back into the  
18 total-end-effects calculation.<sup>13</sup>

19 The Company estimated Rockport major capital cost end-effects by simply adding  
20 in the present value of Rockport environmental capital costs that hadn’t been  
21 accounted for by the end of the modeling period.<sup>14</sup> Similarly, the Company  
22 calculated end-effects associated with on-going capital costs based on the  
23 modeling-period on-going capital costs that remain un-amortized at the end of the  
24 modeling period.

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<sup>10</sup> Attachment SCW-4A to Direct Testimony of Scott C. Weaver.

<sup>11</sup> I&M Response to JI Data Request 3-06(c). [Attachment JIF-4.](#)

<sup>12</sup> I&M Response to JI Data Request 3-06(b). [Attachment JIF-4.](#)

<sup>13</sup> I&M Response to JI Data Request 3-07. [Attachment JIF-5.](#)

<sup>14</sup> See, e.g., workpaper “4- IM\_WP\_Ex SCW-4A\_Option 1A\_BASE Pricing\_(CPW Modeling Results Detail)\_102116.xlsx,” tab “Fixed Costs,” cells S41:S42.

1 **Q What is wrong with the Company’s end-effects calculation?**

2 **A** End-effects calculations that use levelized capital costs generally assume that all  
3 costs incurred at the end of the analysis period are effectively frozen in perpetuity.  
4 This is, in effect, a way of analytically stating what would occur if resources were  
5 simply replaced in-kind at the end of their useful lives in perpetuity.

6 In this case, the Company has selectively chosen which costs to include, or  
7 exclude, from the end-effects period, biasing the analysis. For example, by simply  
8 taking the present value of the environmental costs at Rockport that hadn’t been  
9 amortized by 2045, the Company effectively assumes that Rockport continues to  
10 exist in perpetuity but never again spends dollars on the repair or replacement of  
11 the SCRs or flue gas desulfurization FGD equipment. In fact, the analysis  
12 assumes that these investments reach the end of their service life and are not  
13 replaced, but Rockport continues to provide power.

14 With respect to ongoing-capital costs, the error in the end-effects period is even  
15 more problematic. The end-effects calculation used by the Company simply  
16 assumes that I&M ceases investing *any* capital in Rockport after 2045.<sup>15</sup> The  
17 Company simply accounts for capital spent up through 2045 and no further. In  
18 effect, the Company assumes that in the end-effects period, the Company is  
19 entitled to all of the energy and capacity provided by Rockport and pays for no  
20 maintenance, upgrades, retrofits, or replacement capacity. This is an absurd  
21 assumption; the Company cannot reasonably maintain that, *for all eternity*, it will  
22 neither have to continue to invest in capital improvements and environmental  
23 controls at Rockport nor retire and replace Rockport’s capacity. Yet this is  
24 precisely what the Company assumes through its misleading treatment of  
25 Rockport major-capital and on-going-capital end-effects. This treatment of end-  
26 effects up-ends the purpose of such an assessment and imparts a substantial bias.

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<sup>15</sup> Refer to workpaper “I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Rockport Unit FOM and OGC Fcst Detail)\_102116,” tab “RP 1&2 No Retirement OGC” cell AI4.

1 For this reason, I recommend that the Commission disregard the end-effects  
 2 components of the Company’s analysis.

3 **Q What is the impact of disregarding the end-effects portion of the Company’s**  
 4 **analysis?**

5 **A** The end-effects error imposed by the Company (i.e., assuming no additional  
 6 capital costs at Rockport after 2045) is highly biased in favor of Option 1A.  
 7 Therefore, removing end-effects decreases the overall CPW of the scenarios,<sup>16</sup>  
 8 but increases the cost of Option 1A by about \$150-\$170 million relative to the  
 9 other options examined by the Company. This correction inverts the position of  
 10 Option 1A and 1B, with Option 1B slightly more cost effective than 1A by \$84  
 11 million, and it reduces relative cost of a 2019 (Option 2) termination to  
 12 approximately \$170 million more than Option 1A—a drop of nearly 50 percent.

13 **Table 2. Relative cost / (savings) of Options 1B, 2, and 2A relative to Option 1A,**  
 14 **total CPW (million 2016\$), end effects adjustment**

	<b>Option 1B</b> (Build SCR, 2022 exit)	<b>Option 2</b> (No SCR, 2019 Termination)	<b>Option 2A</b> (No SCR, 2019 Term., 2023 NGCC)
As filed, with end-effects	\$84	\$322	\$346
No end-effects	(\$84)	\$169	\$176

15

16 **4. ANALYSIS USES OUTDATED FUEL PRICE FORECASTS**

17 **Q When were the fuel prices for the Company’s analysis generated?**

18 **A** The fuel prices for this application were generated in June 2015, a full year and a  
 19 half prior to the application date.<sup>17</sup> With the rapid expansion of natural gas  
 20 drilling, gas price forwards have generally been falling over the last seven years.

<sup>16</sup> Attachment SCW-4A to Direct Testimony of Scott C. Weaver.

<sup>17</sup> Direct Testimony of Mr. Scott Weaver, page 25 at 12 to 17. “Attachment SCW-2 offers the long-term commodity pricing forecast established by the AEP Fundamental Analysis group in that same June/July 2015 timeframe.”

1           However, in 2014 and 2015, the US Energy Information Administration (“EIA”)  
2           was forecasting a slightly higher forecast than in 2013. By mid-2016, long-term  
3           forward markets were revised substantially downward. Therefore, 2015 represents  
4           a local high for the forward market prices of gas.

5           **Q       What is the Company’s justification for the use of an outdated commodity**  
6           **price forecast in this assessment?**

7           **A**The Company states that “the long-term commodity price forecasts used in this  
8           Rockport Unit 2 SCR project analysis... [are] consistent with the pricing forecasts  
9           used in I&M’s recent (November 2015) IRP submittal.”<sup>18</sup> It does not provide a  
10          justification for relying on these outdated commodity price forecasts, aside from  
11          their consistency with the 2015 IRP. The Company does not state so, but it may  
12          rely on the operative IRP draft proposed rule which states that “when a utility  
13          takes a resource action, it shall be consistent with the most recent IRP... including  
14          its (1) inputs; [and] (2) data and assumptions... unless any differences between  
15          the most recent IRP and the resource action are fully explained and justified with  
16          supporting evidence.”<sup>19</sup>

17          This clause of the draft proposed rule is in place to prevent utilities from doing a  
18          “bait and switch” (providing a baseless IRP) and is meant to ensure that a utility  
19          takes the IRP process seriously—as near to binding as feasible without being a  
20          preapproval docket. Interpreting the draft proposed rule to mean that a utility is  
21          neither able to, nor expected to, consult the most up-to-date information prior to  
22          making a resource decision on ratepayers would not be reasonable. The IRP does  
23          not relieve the utility of its obligation of prudent utility practice.

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<sup>18</sup> Direct Testimony of Mr. Scott Weaver, page 37 at 17 to page 38 at 2. Statement issued as question, answered affirmatively.

<sup>19</sup> 2016-0705 RM 15-06 Draft Proposed Rule redline. 170 IAC 4-7-2.5 Effects of Integrated Resource Plans in Docketed Proceedings. Section 2.5(b)

1 **Q Is it reasonable to rely on outdated forecasts for a resource decision such as**  
2 **this one, irrespective of the consistency with a prior filing?**

3 **A** No. When making a decision of the magnitude contemplated by this CPCN  
4 application, it is essential to use the most up-to-date information available. It  
5 makes no sense for the Company to use assumptions that no longer reflect today's  
6 conditions simply for the sake of consistency. Using outdated information in the  
7 name of consistency would be an academic exercise that does not follow prudent  
8 utility practice. What matters to ratepayers, and should matter to the Company as  
9 well, is if the decision is in the best interest of customers under current market  
10 conditions.

11 The Company bears an obligation, both before this Commission and even outside  
12 of this or any other litigated proceeding, to ensure that its decisions are prudent at  
13 the time they are executed. This CPCN and pre-approval functions as a prudence  
14 review that is contemporaneous with the decision, rather than *post-hoc*. In this  
15 prudence review, the Company must show that it went through a reasonable  
16 decision-making process to arrive at a course of action **given the facts as they**  
17 **were or should have been known at the time.**

18 The Company's application should have been up-to-date with the most recent  
19 price forecasts available to the Company, and by that measure the Company failed  
20 to submit a reasonable application.

21 **Q Does the Company have in its possession a more up to date fundamentals**  
22 **assumption?**

23 **A** Yes. Joint Intervenors asked the Company to "provide any AEP Fundamentals  
24 Analysis and/or Long-Term Commodity Price Forecasts that are more recent than  
25 the mid-2015 forecast provided here."<sup>20</sup> In response, the Company provided an  
26 undated Fundamentals forecast with substantially different data than used in the

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<sup>20</sup> I&M Response to JI Data Request 4.6(c). Attachment JIF-06.



1 CPCN.<sup>21</sup> Later, I'll demonstrate that these updated fundamental forecasts were  
2 used in a recent Kentucky Power IRP.

3 **Q Should this Commission expect the Company to use the most up-to-date**  
4 **forecast in assessing the CPCN?**

5 **A** Yes. As a case in point, in September 2016 the Washington Utilities and  
6 Transport Commission ("WUTC") determined that PacifiCorp "placed ratepayers  
7 at risk of larger-than-appropriate expenses in abandoning its responsibility to  
8 pursue, and document its pursuit of, the least-cost option" when evaluating  
9 emissions retrofits at large fossil plant.<sup>22</sup> The Commission determined that the  
10 utility had failed to update key commodity price estimates prior to its decision to  
11 proceed in executing on the retrofits, and that such updates could have  
12 substantially changed the outcome of the Company's decision. The Commission  
13 determined that in failing to update their own internal analysis "[the Company's]  
14 decision to continue the SCR installation project was not sufficiently  
15 demonstrated to be prudent in all respects,"<sup>23</sup> and made a disallowance.

16 It is critically important that decisions be evaluated on the best possible sources of  
17 information, particularly as markets shift. Simply maintaining that a decision  
18 relies on outdated information for "consistency" in the face of new facts is not  
19 reasonable utility practice.

20 **Q How does the Company characterize its commodity price forecasts?**

21 **A** The Company's analysis reviews three basic fuel price outlooks, which the  
22 Company terms the "BASE Forecast," the "Higher Band," and a "Lower Band."  
23 The Higher and Lower Band forecasts are exactly 14 percent higher and lower,  
24 respectively, than the BASE Forecast on a levelized basis.

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<sup>21</sup> I&M's Attachment to JI Data Request Response 4-6 (JI\_DR\_Set\_4\_Q6c.xlsx). Attachment JIF-7.

<sup>22</sup> Washington Utilities and Transportation Commission. Docket UE-152253. Order 12. Page 93.  
Attachment JIF-8.

<sup>23</sup> *Ibid.*

1 **Q What is your basis for indicating that the fuel prices used in the analysis are**  
2 **outdated?**

3 **A** I have three indicators that the natural gas price forecast used by I&M in this case  
4 is outdated and too high.

5 The first indicator is simply the first year natural gas price used in the analysis.

6 The BASE price forecast indicates natural gas prices at Henry Hub at

7 \$4.34/MMBtu in 2016;<sup>24</sup> in fact, in 2016, prices at Henry Hub averaged

8 \$2.51/MMBtu,<sup>25</sup> or 42 percent lower. While prices are expected to increase

9 moderately, they are not expected to recover to the extent anticipated by I&M in

10 this application. While I&M predicted gas prices nearing \$5.50/MMBtu in 2018

11 in the BASE case, the NYMEX commodities market does not predict prices to

12 clear \$4.00/MMBtu at any time in the span of traded futures (by mid-2019).<sup>26</sup>

13 Figure 2, below, shows both NYMEX and the EIA's forecasts for gas prices

14 through the end of 2018. By 2019, I&M's gas price forecast is anywhere from 37

15 to 83 percent higher than EIA or NYMEX, respectively.

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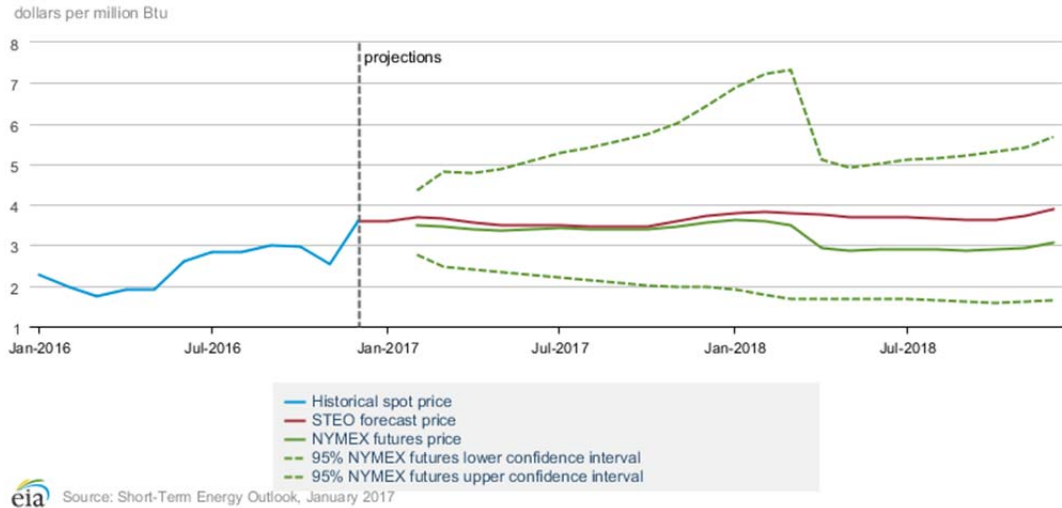
<sup>24</sup> See I&M workpaper 1- IM\_WP\_Ex SCW-2\_(LT Fund Commodity Price Fests)\_102116.xlsx, tab "Ex\_SCW-2 (LT Pricing)", cell E15.

<sup>25</sup> US EIA, Short Term Energy Outlook. Short-Term Energy Outlook – January 2017. Table 2. Energy Prices. Available at. <http://www.eia.gov/outlooks/steo/tables/pdf/2tab.pdf>

<sup>26</sup> NYMEX market data accessed January 30, 2017. Futures thin substantially after early 2019.

1  
2

**Figure 2. Henry Hub natural gas price from EIA Short Term Energy Outlook and NYMEX futures (nominal)**



Note: Confidence interval derived from options market information for the 5 trading days ending Jan. 5 2017. Intervals not calculated for months with sparse trading in near-the-money options contracts.

3

4

The second indicator is derived from the long-term forecast in both the U.S.

5

Energy Information Administration (EIA) 2016 Annual Energy Outlook (AEO),

6

released September 15, 2016, and the AEO 2017, released January 5, 2017. The

7

forecast gas prices in this widely used and vetted forecast source are substantially

8

lower than the prices in the BASE forecast relied upon by the Company in this

9

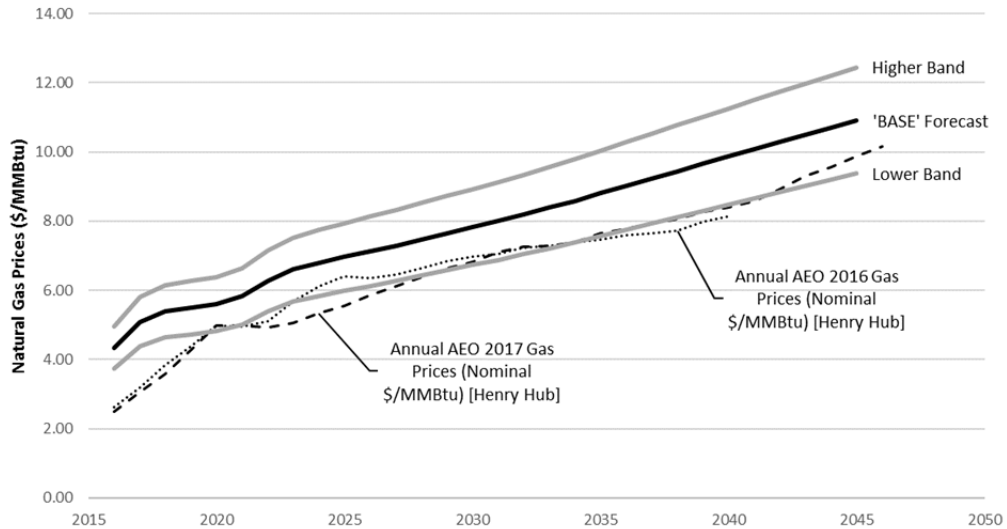
analysis. In fact, by 2020, both the AEO 2016 and 2017 forecasts are almost in

10

line, if not lower than, I&M's "Lower Band" forecast (see Figure 3 below).

1  
2

**Figure 3. Henry Hub natural gas price gas price forecast from I&M Analysis (June 2015), AEO 2016 (September 2016), and AEO 2017 (January 2017)**



3

4 AEO 2016 represents a forecast that would have been available to the Company at  
5 the time of filing (October 2016), while the AEO 2017 forecast represents the  
6 most up-to-date forecast available to the Commission today and the basis for my  
7 assessment of the CPCN.

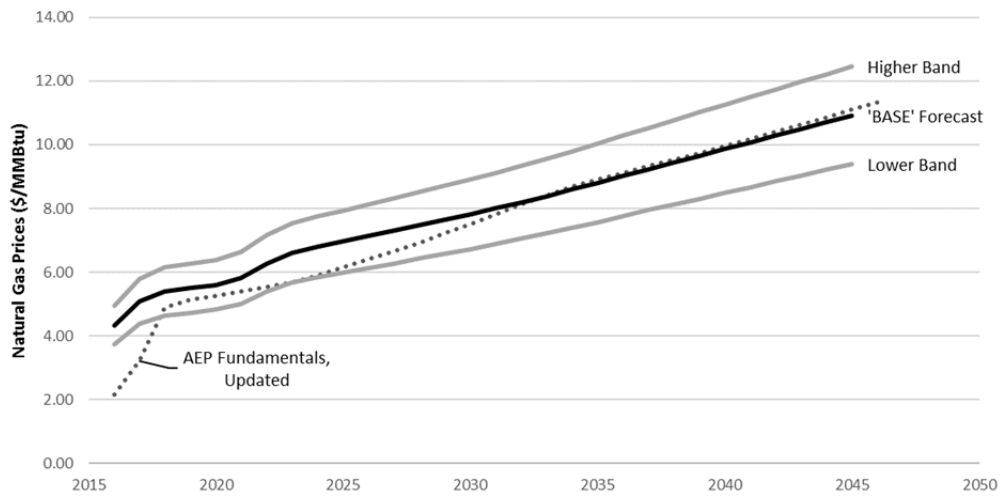
8 As I noted previously, the Company provided a more recent commodity price  
9 schedule in response to a request from Joint Intervenors.<sup>27</sup> Intervenors asked that  
10 the Company “provide any AEP Fundamentals Analysis and/or Long-Term  
11 Commodity Price Forecasts that are more recent than the mid-2015 forecast  
12 provided here.” The undated forecasts provided by the Company indicate that  
13 AEP has generated much more recent commodity price forecasts.

14 The updated forecast provided by the Company shows gas prices starting closer to  
15 actual 2016 Henry Hub prices, suggesting that the forecast is relatively recent.  
16 While the forecast suggests prices returning close to the Company’s BASE  
17 trajectory, in general the gas prices are lower through 2030 and in most near-term  
18 years are closer to the “Lower Band” than the BASE.

<sup>27</sup> Attachment JIF-7 (JI\_DR\_Set\_4\_Q6c.xlsx).

1  
2

**Figure 4. Henry Hub natural gas price forecast from I&M Analysis (June 2015), and as updated (JI DR Set 4 Q6c)**



3

4 Finally, AEP's recent Kentucky Power Company IRP, filed December 20, 2016  
5 before the Kentucky Public Service Commission states that "the overall [AEP]  
6 fundamental forecasting effort was completed in October of 2016."<sup>28</sup> The instant  
7 case before the IURC was filed on October 20, 2016, meaning that an updated  
8 forecast was developed by, and would have been available to the Company within  
9 days of the filing. A delay in filing by a few days could have resulted in a  
10 substantially different finding by the Company.

11 All of these factors strongly indicate that I&M's forecast was outdated at the time  
12 this application was completed and, according to more up-to-date information, has  
13 substantially outdated gas prices.

14 **Q Would it be appropriate to only assess the Rockport 2 SCR decision on the**  
15 **basis of the Company's "Lower Band" analysis?**

16 **A** No. The Company's "Lower Band" analysis also assumes that coal prices are  
17 substantially lower on a going-forward basis than the Base forecast. In contrast to

<sup>28</sup> Kentucky Power Company 2016 IRP. Section 4.3.1. Excerpt is Attachment JIF-9. Available at: [http://psc.ky.gov/pscecf/2016-00413/jkrosquist%40aep.com/12202016110531/KPCO\\_2016\\_IRP\\_Volume\\_A\\_Public\\_Version.pdf](http://psc.ky.gov/pscecf/2016-00413/jkrosquist%40aep.com/12202016110531/KPCO_2016_IRP_Volume_A_Public_Version.pdf)

1 natural gas forwards, the Company's forecast of coal prices from the Powder  
2 River Basin (the source of most Rockport coal) is largely unchanged from the  
3 June 2015 forecast. This indicates that the coal and gas prices are decoupled, and  
4 coal prices have, in the Company's estimation, remained relatively stable while  
5 gas prices have fallen.

6 In general, it is my opinion that the Company's "Lower Band" and "Higher Band"  
7 fuel price forecasts are not particularly useful for these types of resource  
8 decisions, as the simultaneous higher and lower movement of the gas and coal  
9 prices dampens the extent to which a decision is in ratepayers favor or a liability.  
10 In this specific case, the "Lower Band" would be inconsistent because it reduces  
11 both gas and coal price forecasts, where the Company actually expects only lower  
12 gas price futures.

13 **Q Did you update the Company's analysis to account for updated natural gas**  
14 **prices?**

15 **A** Yes, roughly. A full update to the Company's analysis would have required  
16 access to the regional Aurora model run by the Company. The Company uses the  
17 Aurora model to generate energy market price estimates given commodity  
18 prices.<sup>29</sup> A substantial amount of the cost and revenue of the scenarios examined  
19 by the Company rely on the wholesale market price of electricity, a price which is  
20 strongly tied to fuel prices. I used Company data to estimate an adjustment to this  
21 market price, but my estimates are necessarily relatively rough.

22 It is notable that in assessing the Company's "more recent" fundamentals forecast,  
23 the market price of on-peak energy also fell substantially with the lower gas  
24 prices when compared to the June 2015 forecast used by I&M in its October 2016  
25 application.<sup>30</sup>

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<sup>29</sup> I&M 2015 Integrated Resource Plan. Section 4.3. Attachment JIF-10.

<sup>30</sup> See Attachment JIF-7 (JI\_DR\_Set\_4\_Q6c.xlsx).

1 **Q Please briefly describe the nature of the adjustments you made to the**  
2 **Company's analysis.**

3 **A** There are three elements of the Company's analysis that must be adjusted with  
4 changed fuel prices: fuel prices, the cost of market energy procured to serve load,  
5 and the revenue from energy sold into the market. To adjust fuel prices, I backed  
6 out the cost of fuel procured for the natural-gas-fired combined-cycle replacement  
7 units modeled by the Company<sup>31</sup> and substituted the price of fuel from AEO  
8 2017,<sup>32</sup> adjusted using AEP's inflation rate<sup>33</sup> and basis adder.<sup>34</sup>

9 To adjust the market prices of energy purchased for load and sold by M&I's  
10 generators, I estimated an adjusted market energy price (in \$/MWh) for load  
11 purchases ("Load Cost")<sup>35</sup> and energy sales ("Market Realization").<sup>36</sup> Using the  
12 Company's reported Aurora model monthly market and fuel prices,<sup>37</sup> I derived a  
13 relationship between average PJM (AEP hub) wholesale market prices (on-peak  
14 and off-peak) and monthly Henry Hub natural gas prices, coal prices, carbon  
15 dioxide ("CO<sub>2</sub>") prices, system average heat rates, and a dummy variable for  
16 month.<sup>38</sup> This relationship was extremely robust and indicated that these variables  
17 predicted 96 percent of the variance in both on-peak and off-peak monthly  
18 wholesale market prices. Substituting AEO 2017 gas prices into these two  
19 equations yielded rough market price estimates for the PJM AEP hub. I calculated  
20 the extent to which AEP's analysis found Load Cost prices and Market

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<sup>31</sup> Derived from individual new build unit fuel costs (JI 3.3 Attachment 1) and the new gas unit heat rate as reported in workpaper I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Alternative Resource Parameters)\_102116.xlsx, tab "Ex SCW-3(2)New-Build NG."

<sup>32</sup> AEO 2017 Natural Gas Spot Price at Henry Hub (2016 dollars per million btu). Available at [http://www.eia.gov/outlooks/aeo/excel/aeotab\\_13.xlsx](http://www.eia.gov/outlooks/aeo/excel/aeotab_13.xlsx), line 43. Attachment JIF-11.

<sup>33</sup> Annual inflation rate available in I&M Response to JI Data Request Attachment 3-11, tab "Annual Prices," column BB. Attachment JIF-12.

<sup>34</sup> Basis adder calculated as difference between Henry Hub prices as stated in JI3-11 (or IM\_WP\_Ex SCW-2\_(LT Fund Commodity Price Fcsts)\_102116.xlsx, tab "Ex\_SCW-2 (LT Pricing)") and derived delivered gas price.

<sup>35</sup> See, e.g., "Exhibit 4- IM\_WP\_Ex SCW-4A\_Option 1A\_BASE Pricing\_(CPW Modeling Results Detail)\_102116.xlsx" tab "Summary", column AQ.

<sup>36</sup> *Id.* Column AR.

<sup>37</sup> I&M's Attachment to Response to JI Data Request 3-11. Attachment JIF-12.

<sup>38</sup> Relationship derived after adjusting to constant 2016\$ using AEP inflation adjustors.

1 Realization prices reflected on- or off-peak prices and, using that same  
 2 relationship, predicted revised Load Cost and Market Realization prices.

3 I believe that this relationship is robust, except at extremely low gas prices. In the  
 4 first three years of the analysis, the methodology predicts market prices that are  
 5 unreasonably low, likely because dispatch fundamentally changes at such low gas  
 6 prices. However, the first four years of the analysis are irrelevant to this analysis  
 7 as the market purchases and sales from 2016 to 2019 (inclusive) are identical  
 8 across all cases.

9 **Q What was the outcome of your natural gas price adjustment analysis?**

10 **A** The impact of the natural gas price update is dramatic, as it impacts the core  
 11 decisions of the Company’s analysis. The lower gas prices, reflected in market  
 12 prices, increase the relative merit of every option in which Rockport 2 is not  
 13 maintained over the long term.

14 **Table 3. Relative cost / (savings) of Options 1B, 2, and 2A relative to Option 1A,**  
 15 **total CPW (million 2016\$), gas price adjustment**

	<b>Option 1B</b> (Build SCR, 2022 exit)	<b>Option 2</b> (No SCR, 2019 Termination)	<b>Option 2A</b> (No SCR, 2019 Term., 2023 NGCC)
As filed, with end-effects	\$84	\$322	\$346
Gas price update, no end-effects	(\$445)	(\$431)	(\$327)

16  
 17 Overall, this adjustment makes it clear that the long-term maintenance of  
 18 Rockport 2 is unlikely to be favorable for I&M ratepayers. However, it also  
 19 equalizes the relative merit of Option 1B and Option 2, raising doubts about the  
 20 clear option value of building the SCR even if I&M can successfully exit the lease  
 21 in 2022.



1 **5. ANALYSIS ERRONEOUSLY CALCULATES IMPACT OF SHARED-ONGOING-**  
2 **CAPITAL COSTS**

3 **Q What are ongoing-capital costs?**

4 **A** Power plants incur both occasional-capital projects, such as the SCR  
5 contemplated in this case, and ongoing-capital projects such as the replacement of  
6 turbine, boiler, and balance of plant systems like fuel feed systems, cooling  
7 systems, and pumps. As a coal-fired power plant, Rockport will also incur costs to  
8 address new regulatory requirements for treatment of wastewater effluent and  
9 disposal of coal combustion waste. These capital costs are substantial and, along  
10 with labor costs, comprise the bulk of the fixed costs of maintaining a large fossil  
11 steam electric plant.

12 Most large fossil electric plants incur some amount of capital on an annual basis  
13 for major maintenance projects, called “ongoing capital costs.”

14 **Q What are I&M’s erroneous calculations with respect to ongoing capital**  
15 **costs?**

16 **A** I&M makes two substantial errors in calculating the impact of ongoing capital  
17 costs in this analysis, understating the cost of Option 1B by \$53 million and  
18 overstating the cost of Option 2A by \$28 million. These errors are separate in  
19 nature.

20 The first error arises from a mismatch between an explicit Company assumption  
21 and its execution with respect to ongoing capital. The Company assumes that a  
22 retiring unit would not incur substantial additional capital as it nears retirement—  
23 an assumption with which I agree. As a rough estimate, the Company tapers costs,  
24 explicitly assuming that three years prior to retirement, the Company would incur  
25 only █ percent of the ongoing capital required to keep Rockport 2 operational.  
26 The Company further assumes that it would spend only █ percent of otherwise  
27 required ongoing capital costs two years prior to the retirement year, █ percent in  
28 the year prior to retirement, and zero percent in the retirement year itself. This



1 **Table 4. Relative cost / (savings) of Options 1B, 2, and 2A relative to Option 1A,**  
 2 **total CPW (million 2016\$), gas price and ongoing capital correction**

	<b>Option 1B</b> (Build SCR, 2022 exit)	<b>Option 2</b> (No SCR, 2019 Termination)	<b>Option 2A</b> (No SCR, 2019 Term., 2023 NGCC)
As filed, with end-effects	\$84	\$322	\$346
Gas price update, no end-effects	(\$445)	(\$431)	(\$327)
+ ongoing capital correction	(\$392)	(\$431)	(\$355)

3

4 Under this correction, Option 2 becomes slightly more favorable than Option 1B  
 5 by \$39 million. While this difference is still small relative to the magnitude of the  
 6 decisions and swings associated with the corrections, it is indicative that the  
 7 decision between Option 1B and Option 2 is narrower, or reversed, relative to the  
 8 Company’s contention.

9 **Q Are there any other errors in the Company’s treatment of ongoing capital**  
 10 **costs?**

11 **A** Yes. I believe there is another error as well with respect to ongoing capital costs,  
 12 but this error is swamped in magnitude by the corrections I’ve described above.  
 13 This error is with respect to the disposition of shared unit costs between Rockport  
 14 1 and Rockport 2, where I&M’s analysis effectively assumes that the Company’s  
 15 obligations to shared unit costs decreases as one unit nears retirement, with the  
 16 effect that the analysis is again biased towards the selection of Option 1B.

17 **Q What are shared unit capital costs?**

18 **A** Some of the ongoing capital spent at Rockport is attributable to each individual  
 19 generating unit, such as boiler and turbine components and replacements, as well  
 20 as fuel feed systems. Other ongoing capital applies to the Rockport property and  
 21 is shared between the Rockport units, such as the coal pile handling and effluent  
 22 handling systems. These costs are labeled by the Company as “Unit 0” costs.

1 I&M evenly allocates Unit 0 costs to Units 1 and 2 in all years in which both units  
2 remain operational, and are allocated in their entirety to Unit 1 in all years after  
3 which Unit 2 is assumed to retire.<sup>43</sup> Subsequent to this allocation, all costs  
4 assigned to Unit 2 tapered towards the retirement date, as I described above.  
5 However, in tapering the Unit 2 costs, the Company also tapers the Unit 0 costs  
6 assigned to Unit 2. And because Unit 2 tapers more quickly in Option 1B, as  
7 described above, Option 1B effectively incurs less shared ongoing capital cost  
8 than it should—again biasing the analysis towards Option 1B.

9 If the Company believes that the retirement of Unit 2 will not affect Unit 0 costs,  
10 then Unit 0 costs should also not be affected by the progression of Unit 2 toward  
11 retirement. Separately treating Unit 0 costs from Unit 2's tapering of capital costs  
12 towards retirement results in a similar finding as above—an increase in Option  
13 1B's costs relative to the other options.

14 **6. ANALYSIS USES UNJUSTIFIED CAPACITY MARKET COSTS**

15 **Q Were you able to review the capacity prices forecast that I&M used in the**  
16 **analysis underlying its application?**

17 **A** Yes, I reviewed I&M's forecasted-capacity prices and found them to be higher  
18 than reasonably expected.

19 **Q How does the Company develop the capacity-price forecast?**

20 **A** For early years, the Company uses auction results in PJM. In this mid-2015  
21 forecast, the Company has auction results for forward years 2016 and 2017. PJM  
22 auctions have now cleared through 2020, and thus the Company is missing two to  
23 three years of known market prices.

24 For later years, the forecast is based on the Company's model. The Company  
25 states that "capacity values are a discreet output of the AuroraXMP Energy

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<sup>43</sup> Workpaper "I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Rockport Unit FOM and OGC Fcst Detail)\_102116," tab "RP Cap Fcst," rows 344 to 354.

1 Market Model.”<sup>44</sup> The Aurora model is a regional-scale capacity expansion model  
2 used by the Company to generate market energy prices based on commodity price  
3 assumptions. While the Company does not provide a detailed description, these  
4 types of models can output a capacity price as the shadow price of meeting a  
5 reserve margin requirement.

6 Using a model of this type to develop capacity price forecasts is difficult and  
7 fraught. These models tend to consider capacity in a binary framework—either  
8 the system is long, in which case the price is close to zero, or the system is short,  
9 in which case the price is close to the marginal cost of building new capacity.  
10 That marginal cost of building new capacity is often called “CONE,” or the Cost  
11 of New Entry.<sup>45</sup>

12 This binary behavior between low prices and CONE is demonstrated in the  
13 Company’s capacity price forecast, which quickly jumps from historical capacity  
14 prices up to CONE, as I will demonstrate below.

15 **Q What is the problem with estimating CONE as a forward-looking capacity**  
16 **price?**

17 **A** While CONE may seem like a reasonable hypothetical marginal cost for capacity,  
18 it fails to reflect the reasons that capacity is built, and often fails to capture the  
19 cost of capacity provided by non-fossil units.

20 Since the 2007 inception of the capacity market in the PJM zone, called the  
21 Reliability Pricing Model (“RPM”) Base Residual Auction (“BRA”), the market  
22 clearing price of capacity in the greater PJM region (called the “rest of RTO”  
23 region), of which I&M is a member, has fluctuated generally below 50 percent of

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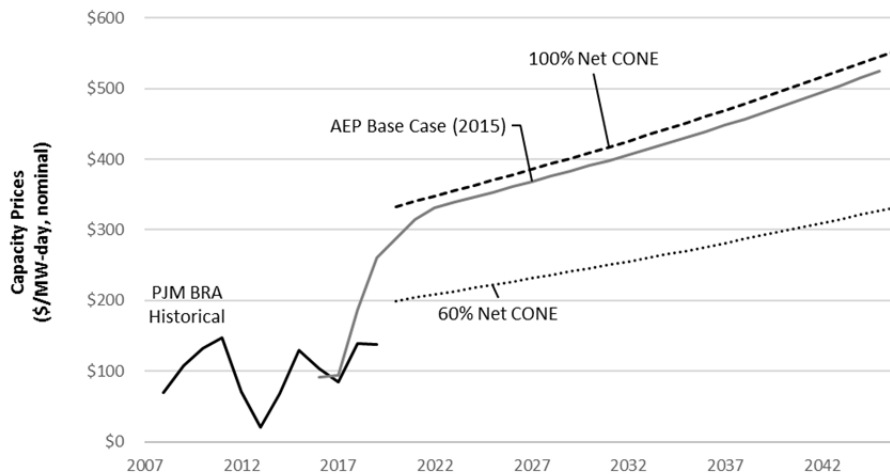
<sup>44</sup> I&M Response to Data Request No. JI 5-09(b). [Attachment JIF-13](#).

<sup>45</sup> CONE represents the total first-year net revenue (after subtracting variable operation and maintenance cost) that a new generating resource would need to recover its capital and fixed costs, given certain assumptions about future cost recovery over the resource’s economic life. CONE is made up of all the capital costs required to build the generating unit, including engineering, procurement, and construction costs, as well as owner costs such as project development, financing fees, and interconnection costs. CONE also includes annual fixed O&M cost. These estimated costs are converted into the annual net revenues that the generation owner would have to earn over an assumed economic life to earn a specific return on capital.

1 CONE.<sup>46</sup> New energy efficiency and demand response programs, renewable  
 2 energy resources, and new gas plants built for reasons other than capacity  
 3 requirements alone have served to depress capacity prices.

4 The RPM process is conducted three years ahead, with BRA results setting  
 5 capacity prices in the future. Figure 5 (below) shows the PJM BRA historical  
 6 prices,<sup>47</sup> net CONE<sup>48</sup> and, closely underneath, the Company's Base case (2015)  
 7 capacity price assumption as used in the Company's application. It is readily  
 8 apparent that the Company's assessment effectively assigns the capacity market a  
 9 price of CONE, despite historical records to the contrary.

10 **Figure 5. PJM capacity prices (\$/MW-day). Base Residual Auction (2007-2016**  
 11 **auctions), AEP Base Case (2015), net CONE, and adjustment.**



12  
 13 CONE serves as a maximum capacity value. A plant paid over CONE would be  
 14 made more than whole, a non-efficient outcome. In contrast, however, substantial  
 15 new capacity has been built and proposed throughout the PJM market region  
 16 without a guarantee anywhere near CONE prices.

<sup>46</sup> PJM. "2019/2020 RPM Base Residual Auction Results." Page 1. Available at:  
<http://www.pjm.com/~media/markets-ops/rpm/rpm-auction-info/2019-2020-base-residual-auction-report.ashx>. Attachment JIF-14.

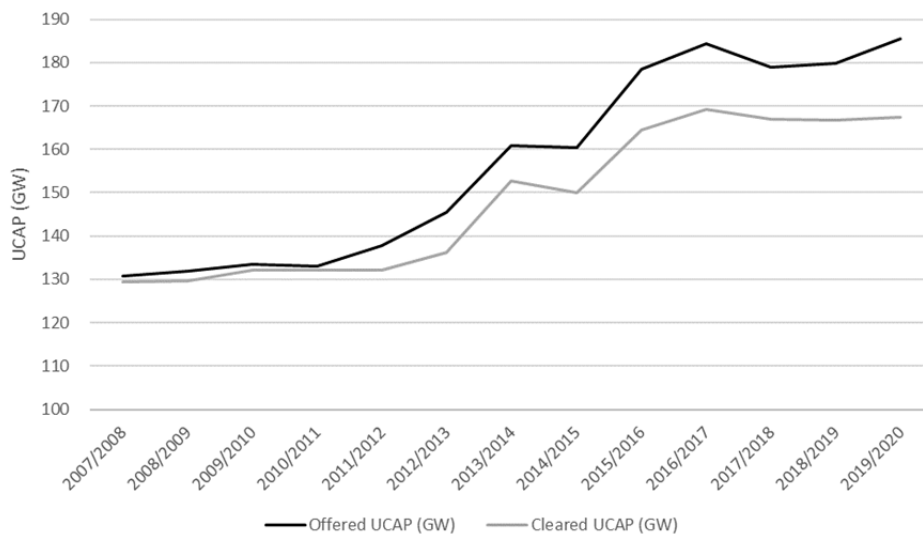
<sup>47</sup> PJM BRA prices for average calendar year = 7/12 first auction year + 5/12 second auction year.

<sup>48</sup> 2019/2020 RPM Base Residual Auction Planning Period Parameters. PJM. February 8, 2016. Table 3. Net CONE for RTO at approximately \$300/MW-day. <http://www.pjm.com/~media/markets-ops/rpm/rpm-auction-info/2019-2020-rpm-bra-planning-parameters-report.ashx>. Attachment JIF-15.

1 **Q Are capacity margins tightening substantially such that prices might**  
 2 **approach CONE soon?**

3 **A** Not really. PJM publishes the quantity of capacity bid into the BRA, and how  
 4 much cleared (i.e., is required for PJM’s territory). Recent auction results show  
 5 that considerably more capacity is offered into the RPM market than clear, by a  
 6 substantial margin (see Figure 6, below).

7 **Figure 6. Base Residual Auction (BRA) results for PJM, offered and cleared**  
 8 **unforced capacity (GW)**



9

10

11 There is currently a surplus of resources in PJM, including low-cost wind and  
 12 solar generators, energy efficiency and demand response resources, and new  
 13 thermal resources. The 2019/2020 RPM BRA cleared 167,306 MW of unforced  
 14 capacity throughout PJM, yielding a reserve margin of 22.4 percent, which is 5.9  
 15 percent higher than the target reserve margin of 16.5 percent.<sup>49</sup> This surplus  
 16 reserve was “achieved at Capacity Performance prices that are between  
 17 approximately 33 percent to 60 percent of Net CONE, depending upon the zone

<sup>49</sup> PJM. “2019/2020 RPM Base Residual Auction Results.” Page 1. Available at:  
<http://www.pjm.com/~media/markets-ops/rpm/rpm-auction-info/2019-2020-base-residual-auction-report.ashx>.

1 comparison, while attracting just over 5,000 MW of new combined cycle gas  
2 resources.”<sup>50</sup>

3 This resource surplus was greater in the 2019/2020 RPM BRA than in the  
4 previous year’s auction, with more than 4,500 MW of additional resources being  
5 offered, and a greater number of resources that cleared. “This has the effect of  
6 shifting the supply curve down and to the right which would lower (capacity)  
7 prices, all else equal.”<sup>51</sup>

8 **Q Does AEP have a track record of predicting high capacity prices?**

9 **A** Yes. In a discovery response, AEP listed every capacity price forecast used in  
10 litigated cases between 2012 and the present day. In each and every circumstance,  
11 AEP predicted that the year after the BRA result (i.e., four years out), capacity  
12 prices would immediately approach CONE. In 2012, AEP predicted that capacity  
13 prices in 2016 would be near CONE values (\$282/MW-day).<sup>52</sup> Instead, prices  
14 have generally remained well below half of that value.

15 It is notable that prices in the most recent auction (2019/2020), capacity prices fell  
16 by 39 percent to \$100/MW-day.

17 **Q What is your recommended capacity price forecast for the Rockport  
18 analysis?**

19 **A** As a relatively conservative estimate, I propose a forward capacity price at 60  
20 percent of net CONE, or \$180/MW-day (see Figure 5, above), recalling that  
21 CONE is a ceiling price, and has never previously been reached.

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<sup>50</sup> *Id.*

<sup>51</sup> PJM. “2019/2020 RPM Base Residual Auction Results.” Page 29. Available at:  
<http://www.pjm.com/~media/markets-ops/rpm/rpm-auction-info/2019-2020-base-residual-auction-report.ashx>. Attachment JIF-14.

<sup>52</sup> Attachment to Discovery Response JI 3-15(d).



1 **Q Has the Company reviewed capacity market results?**

2 **A** I assume they have, but when queried, Mr. Weaver responded in the negative.  
3 Asked to “provide any communications generated by or available to Mr. Weaver  
4 with respect to capacity value or price forecast assumptions in PJM from 2014  
5 through the present day,” the Company responded that “Mr. Weaver has neither  
6 generated nor received communications concerning PJM capacity values or prices  
7 from 2014 through the present day.”<sup>53</sup>

8 This is confounding and concerning, considering that for a utility so prominently  
9 positioned in the PJM region, capacity market prices assuredly must inform some  
10 of AEP Fundamental’s group’s decisions. PJM capacity market prices are widely  
11 published, reviewed, and discussed amongst utility analysts in the region, and are  
12 a critical part of Mr. Weaver’s assessment.

13 It is also clear from Mr. Weaver’s forecasts that the capacity market results used  
14 in this analysis fail to incorporate the last two capacity market auctions,  
15 incorrectly assuming capacity prices well above actual established market  
16 conditions. Asked why his assessment failed to take into account either the  
17 2018/2019 (August 2015) or 2019/2020 (May 2016) BRA auction results, Mr.  
18 Weaver responded that “at the time that the projected capacity values identified in  
19 Attachment SCW-2 were established by the AEP Fundamental Analysis group  
20 such identified auction results were not available.” This, yet again, points to the  
21 failure of the Company to update the analysis with known and knowable data at  
22 the time of filing (October 2016).

23 The one update provided by the Company in response to a discovery request<sup>54</sup>  
24 shows a revised capacity price forecast from AEP that effectively bottoms out  
25 near a zero cost and only starts rising again in the mid-2030s. This extremely low

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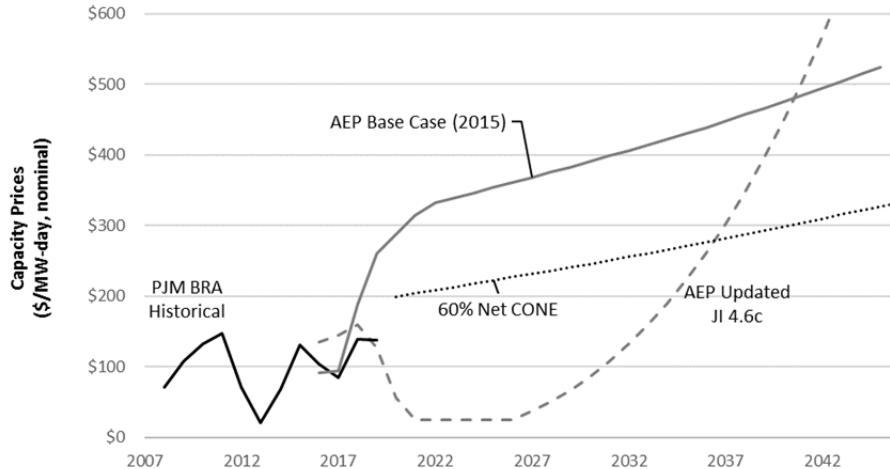
<sup>53</sup> I&M Response to JI Data Request 3-15(c). Attachment JIF-16.

<sup>54</sup> I&M Attachment to Response to JI Data Request 4.6c. See Attachment JIF-7.

1 capacity price was used by the Company in AEP's recent Kentucky Power  
2 Company 2016 IRP, filed in December 2016.<sup>55</sup>

3

4 **Figure 7. PJM capacity prices (\$/MW-day). Base Residual Auction (2007-2016**  
5 **auctions), AEP Base Case (2015), 60% CONE adjustment, and AEP updated Base**  
6 **Case (2016).**



7

8 **Q How does your capacity price adjustment impact the outcome of the**  
9 **Company's analysis?**

10 **A** The capacity price adjustment clearly impacts Option 2A most substantially,  
11 reducing the cost of replacing Rockport 2's capacity with market purchases for  
12 the interim 2019-2023 period. The capacity price adjustment impacts the other  
13 options as well, but to a lesser extent, as the replacement capacity envisioned here  
14 is roughly equivalent to the size of Rockport 2.

<sup>55</sup> Kentucky Power Company 2016 IRP. Figure 23. Excerpt is [Attachment JIF-17](http://psc.ky.gov/pscecf/2016-00413/jkrosquist%40aep.com/12202016110531/KPCO_2016_IRP_Volume_A_Public_Version.pdf).  
[http://psc.ky.gov/pscecf/2016-00413/jkrosquist%40aep.com/12202016110531/KPCO\\_2016\\_IRP\\_Volume\\_A\\_Public\\_Version.pdf](http://psc.ky.gov/pscecf/2016-00413/jkrosquist%40aep.com/12202016110531/KPCO_2016_IRP_Volume_A_Public_Version.pdf)

1 **Table 5. Relative cost / (savings) of Options 1B, 2, and 2A relative to Option 1A,**  
 2 **total CPW (million 2016\$), gas price, ongoing capital correction, and capacity price**  
 3 **adjustments**

	<b>Option 1B</b> (Build SCR, 2022 exit)	<b>Option 2</b> (No SCR, 2019 Termination)	<b>Option 2A</b> (No SCR, 2019 Term., 2023 NGCC)
As filed, with end-effects	\$84	\$322	\$346
Gas price update, ongoing capital correction, no end- effects	(\$392)	(\$431)	(\$355)
+ capacity price adjustment	(\$357)	(\$411)	(\$407)
<i>Relative to 1B</i>		(\$54)	(\$50)

4  
 5 With this adjustment in place, cumulatively to the other corrections, Options 2  
 6 and 2A are almost the same cost. Both Option 2 and 2A continue to show a  
 7 substantial benefit against Option 1A (over \$400 million), and clear Option 1B by  
 8 a benefit of approximately \$50 million. The analysis clearly indicates that the  
 9 optionality of 1B—building the SCR and then abandoning it in 2022—is not  
 10 reasonably established, and the long-term benefits of maintaining Rockport 2 are  
 11 non-existent.

12 If we substitute the capacity market forecast used by AEP in the Kentucky Power  
 13 2016 IRP and disclosed in discovery in this proceeding as AEP’s more recent  
 14 forecast, the differences are even more dramatic, with Option 2A (the market  
 15 replacement) a far preferred option. In that case, Option 2A clears Option 1A by  
 16 nearly \$500 million and Option 1B by \$160 million.

17 It is notable that the Company’s application finds that investing in the SCR and  
 18 maintaining Rockport 2 provides a substantial long-term benefit over an early  
 19 termination in 2019—to the tune of \$300+ million in savings. Making necessary  
 20 corrections, updates, and adjustments, all of which would have been readily  
 21 available to the Company, I calculate that investing in Rockport and maintaining  
 22 the facility through the indefinite future actually will result in ratepayer losses of

1 about \$400 million—or a \$700 million swing. Much of this swing is attributable  
2 to the Company’s failure to update commodity prices in over a year and a half,  
3 but other components are either simple mistakes or ill-considered adjustments by  
4 the Company that must be corrected. The Commission should closely examine  
5 this magnitude of error in assessing I&M’s application and future analyses.

6 **7. THE COMPANY’S PROPOSAL EXPOSES I&M TO SUBSTANTIAL LITIGATION RISK**  
7 **UNDER THE LEASE AGREEMENT**

8 **Q What is the substantial litigation risk under the Company’s proposal for**  
9 **Rockport 2 in this application?**

10 **A** I&M has functionally proposed two specific cost savings measures under Option  
11 1A and Option 1B that expose it to substantial risk under the terms of the lease  
12 agreement and Consent Decree. My review of the lease and Consent Decree, as a  
13 non-attorney, has identified a few provisions that expose I&M to litigation risk.  
14 First, under option 1B, I&M intends to reduce ongoing capital investments at  
15 Rockport 2, exposing it to liability under the “Event of Default” lease provision.  
16 Second, under both Options 1A and 1B, I&M’s intention to install a sub-standard  
17 SCR exposes it to a possible enforcement action for noncompliance with the  
18 Consent Decree or exposes it to liability under the “Event of Default” lease  
19 provision.

20 **Q What are I&M’s responsibilities under the lease agreement for Rockport 2**  
21 **with respect to the operability of the unit?**

22 **A** The Lease Termination Date is 2022. Section 5 of the lease provides that “[u]nless  
23 the Lessee has theretofore acquired the Undivided Interest as provided herein, on  
24 the Lease Termination Date the Lessee shall (i) surrender possession of the  
25 Undivided Interest and the Unit 2 Site Interest to the Lessor .... in the condition  
26 and state of repair required by Section 8(a).<sup>56</sup> Section 8(a) states that “[t]he

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<sup>56</sup> See I&M example lease, JI 3-16a Attachment 1 at pg. 8, Sec. 5. Attachment JIF-18.

1 Lessee shall cause the Operator to: ... (ii) operate, service, maintain and repair  
2 Unit 2 and the Common Facilities and replace all necessary or useful parts and  
3 components thereof so that the condition and operating efficiency of Unit 2 will  
4 be maintained and preserved, ordinary wear and tear excepted, in all material  
5 respects ... (iii) use, possess, operate and maintain Unit 2 and the Common  
6 Facilities in compliance with all material applicable Governmental Actions<sup>57</sup>  
7 affecting the Rockport Plant or Unit 2 or the Common Facilities or the use,  
8 possession, operation and maintenance thereof; and (iv) otherwise act in  
9 accordance with the Operating Agreement.<sup>58</sup> The lease also requires “[t]he  
10 Lessee, at its expense (except as provided in Section 8(e)), shall make any  
11 Modification required by the Operating Agreement or, subject to Section S(h), by  
12 any Applicable Law or Governmental Action.<sup>59</sup> The lease prevents I&M from  
13 making any modifications that “will materially diminish the value or utility of  
14 Unit 2 or materially reduce its remaining useful life.”<sup>60</sup>

15 Thus, at the Lease Termination Date (in 2022), I&M must return Rockport 2 to  
16 the Lessors in a condition and state of repair such that the operating efficiency of  
17 Unit 2 is maintained and preserved,<sup>61</sup> and I&M must have made all modifications,  
18 at its expense, required by applicable laws or government action.<sup>62</sup>

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<sup>57</sup> “Governmental Action” is defined as “all permits, authorizations, registrations, consents, approvals, waivers, exceptions, variances, orders, judgments and decrees, licenses, exemptions, publications, filings, notices to and declarations of or with any Governmental Authority ... and shall include, without limitation, all sitings, environmental and operating permits and licenses that are required for the use and operation of Unit 2 and the Common Facilities.” I&M example lease, JI 3-16a Attachment 1 at pg. 43. Attachment JIF-18.

<sup>58</sup> See I&M example lease, JI 3-16a Attachment 1 at pg. 9-10, Sect. 8. Attachment JIF-18.

<sup>59</sup> See I&M example lease, JI 3-16a Attachment 1 at pg. 10, Sec. 8(c). Attachment JIF-18.

<sup>60</sup> *Ibid.*

<sup>61</sup> See I&M example lease, JI 3-16a Attachment 1. Attachment JIF-18.

<sup>62</sup> *Id.* Section 8(c). *Modifications.* “The Lessee, at its expense (except as provided in Section S(e)), shall make any Modification required by the Operating Agreement or, subject to Section S(h), by any Applicable Law or Governmental Action. In addition, the Lessee, at its expense (except as provided in Section 8(e)), from time to time may make any Modification that the Lessee may deem desirable in the conduct of its business; provided, however that the Lessee shall not have the right to make any such optional Modification that will materially diminish the value or utility of Unit 2 or materially reduce its remaining useful life.”

1 **Q Does the lease define what actions would constitute default?**

2 **A** Yes. The term “Event of Default” is defined to include “fail[ure] to perform its  
3 agreements set forth in Section 5,” which sets forth I&M’s obligations when it  
4 relinquishes Rockport 2 back to the lessor, and “fail[ure] to perform or observe  
5 any covenant or agreement ... to be performed or observed by it under this  
6 lease.”<sup>63</sup>

7 **Q What happens if I&M fails to return Rockport 2 to the Lessors in full  
8 working condition and operating efficiency in 2022?**

9 **A** I&M would likely default on the Lease. At the “Expiration of Basic Lease Term,”  
10 I&M can “return the Undivided Interest to the Lessor pursuant to Section 5,” if  
11 the Company provided notice to the Lessor 18 months before the expiration date  
12 of its decision. However, as noted above, failure to comply with Section 5’s  
13 relinquishment obligations is considered a default. Section 5 requires I&M to  
14 “surrender possession of the Undivided Interest and the Unit 2 Site Interest to the  
15 Lessor ... in the condition and state of repair required by Section 8(a),” and  
16 Section 8(a) requires I&M to “operate, service, maintain and repair” Rockport 2  
17 “and replace all necessary or useful parts and components thereof so that the  
18 condition and operating efficiency of Unit 2 will be maintained and preserved”  
19 and to operate and maintain Rockport 2 in compliance with all Consent Decrees.

20 **Q If I&M is found to have built a sub-standard SCR that doesn’t comply with  
21 the Consent Decree, could I&M be considered in default of the lease?**

22 **A** Yes. I&M is required under the lease to “operate and maintain Unit 2 and the  
23 Common Facilities in compliance with all material applicable Governmental  
24 Actions,” which includes applicable Consent Decrees.<sup>64</sup> “Fail[ure] to perform or

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<sup>63</sup> See I&M example lease, JI 3-16a Attachment 1, pg. 19, Sec. 15. Attachment JIF-18.

<sup>64</sup> See I&M example lease, JI 3-16a Attachment 1, pg. 9-10, Sec. 8 and pg. 43, definition of “Governmental Action.” Attachment JIF-18.

1 observe any covenant or agreement ...to be performed or observed by [I&M]  
2 under this lease,” is considered an “Event of Default.”<sup>65</sup>

3 **Q What happens if I&M defaults on the lease?**

4 **A** It is likely that I&M would have to pay the Stipulated Loss Value. The lease  
5 provides that “[u]pon the occurrence of any Event of Default and at any time  
6 thereafter so long as the same shall be continuing the Lessor at its option may, by  
7 notice to the Lessee, declare this Lease to be in default; and at any time thereafter  
8 ...the Lessor may ... exercise one or more of the following remedies, ... as the  
9 Lessor in its sole discretion shall elect: ...the Lessor may ...demand that the  
10 Lessee pay to the Lessor ...an amount equal to the excess, if any, of (1) Stipulated  
11 Loss Value.” In December 2022, this Stipulated Loss Value would be [REDACTED]  
12 [REDACTED].<sup>66</sup> If an Event of Default were found to have occurred earlier than  
13 December 2022, the Stipulated Loss Value would be higher.

14 The potential for an Event of Default—and the subsequent extraordinary  
15 payment—is not contemplated by I&M in its application, but is a possible  
16 outcome of Option 1A and a more likely outcome of Option 1B, as modeled by  
17 the Company. Options 2 and 2A are free of this particular litigation risk, as these  
18 Options invoke Economic Obsolescence,<sup>67</sup> a different set of provisions to terminate  
19 the lease prior to the Lease Termination Date.

20 I’ll first address the lease provision that makes Option 1B particularly risky, and  
21 then the lease provision and Consent Decree obligation that applies to both Option  
22 1A and 1B.

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<sup>65</sup> See I&M example lease, JI 3-16a Attachment 1, pg. 19, Sec. 15. Attachment JIF-18.

<sup>66</sup> See IG DR 2-04 Confidential Attachment 1, 85 percent of December 2022 value. This spreadsheet represents the total termination value, which are identical, according to Schedules 2 and 3 of the lease (see JI 3-16a Attachment 1 which is Attachment JIF-18). Attachment JIF-19-C.

<sup>67</sup> See, e.g. I&M example lease, JI 3-16a Attachment 1, pg. 18, Sec. 14., which requires that if I&M invokes the “Obsolescence Termination” provision it must use best efforts to find another entity to buy its interest in the plant and if it cannot find another buyer, and is not in default, to pay a Termination Value to the Company. Attachment JIF-18.

1 **Q Why would Option 1B risk a contractual “Event of Default” as modeled by**  
2 **the Company?**

3 **A** As I discussed with respect to Section 5 earlier, the Company has modeled a  
4 declining obligation to invest in ongoing capital expenditures at Rockport 2 prior  
5 to the 2022 exit contemplated in Option 1B. If I&M was the Rockport 2 owner,  
6 such a declining schedule would be correct and consistent with a 2022 retirement  
7 as the Company ceases investing in high-cost life extension and replacement  
8 projects. I&M, however, is not the owner of Rockport 2, and is not entitled to  
9 make the unilateral decision to retire the plant in 2022. A declining investment  
10 schedule at Rockport 2 leaves I&M exposed to the risk of lease default and  
11 associated remedies, which include the possibility of having to pay the Stipulated  
12 Loss Value.

13 In Option 1B, I&M contemplates simply ending the lease at the Expiration of  
14 Basic Lease Term, without penalty, in 2022 at the Lease Termination Date.<sup>68</sup>  
15 However, this section requires that I&M “return the Undivided Interest to the  
16 Lessor pursuant to Section 5,” which is inconsistent with the declining ongoing  
17 capital investment modeled in this Option.

18 As Dr. Paul Chodak describes, the lease is already a matter of litigation between  
19 I&M and the Lessors,<sup>69</sup> with the subject of that litigation a “claim that AEGCo  
20 and I&M failed to exercise prudent utility practices in the maintenance and  
21 operation of Rockport Plant, Unit 2.”<sup>70</sup>

22 **Q What types of ongoing capital investments would I&M forgo under Option**  
23 **1B that might be contradictory to Section 5 of the lease?**

24 **A** Like any large fossil boiler, Rockport requires continuous maintenance and  
25 replacement of key components to remain reliable and operational. I&M

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<sup>68</sup> See, e.g., Attachment JIF-18 (I&M example lease, JI 3-16a Attachment 1), pg. 17, Sec. 13, the Company could terminate the Lease at the expiration of the Basic Lease Term without having to make an Obsolescence Termination.

<sup>69</sup> Direct Testimony of Dr. Paul Chodak, page 9 at 16 to page 11 at 5.

<sup>70</sup> I&M Response to JI Data Request 3-23(a). Attachment JIF-20.



1 contemplates significant capital expenditures at Rockport Unit 2, besides costs  
2 associated with the SCR, between 2017 and 2022. For example, I&M currently  
3 contemplates more than [REDACTED] in major non-environmental capital projects  
4 at Rockport 2 between 2017 and 2022, including several major projects on  
5 Rockport 2's [REDACTED]<sup>71</sup> With a near-term closure, I&M almost  
6 certainly would not invest in some of these projects, opting for short-term repairs  
7 that minimize long-term costs.

8 The Lessors may decide otherwise – that the unit was not slated for near-term  
9 closure – and could pursue litigation. A failure to repair or replace key critical  
10 components on a timely schedule could risk outages or failures, and increases the  
11 risk of future outages.

12 Moreover, it exposes I&M to the risk of defaulting on the lease. I&M is likely at  
13 risk of default if I&M decides not to renew the release and relinquishes  
14 possession and use of Rockport 2 to the Lessor but fails to relinquish it “in the  
15 condition and state of repair required by Section 8(a),” which requires I&M to  
16 “operate, service, maintain and repair” Rockport 2 “and replace all necessary or  
17 useful parts and components thereof so that the condition and operating efficiency  
18 of Unit 2 will be maintained and preserved” and to operate and maintain Rockport  
19 2 in compliance with all Consent Decrees. If actually carried out, the scaling back  
20 of capital investments on Rockport 2 from 2017 to 2022 assumed in the Option  
21 1B modeling could likely subject the Company to default risk.

22 Overall, I believe that Option 1B, as modeled, is not consistent with the lease and  
23 bears a significant risk of litigation from the Lessors and could result in an Event  
24 of Default. Such an event could result in additional penalty costs of [REDACTED]  
25 in 2022.

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<sup>71</sup> Workpaper “I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Alternative Resource Parameters)\_102116,” tab “RP Cap Fcst.”

1 **Q How should Option 1B be modified to reduce litigation risk?**

2 **A** The costs of Option 1B should reflect an assumption that I&M must return  
3 Rockport 2 to the Lessors in a state of good repair and fully operable. This  
4 requires that Option 1B be modeled with *no reduction* in ongoing capital  
5 expenditures at Rockport 2. Correcting Rockport 2 on-going capital costs so that  
6 they do not taper off at all increases the cost of Option 1B by more than \$120  
7 million relative to the Company's analysis.

8 **Q Options 2 and 2A also contemplate the reduction of ongoing capital prior to**  
9 **early lease termination in 2019. Are these options subject to the same**  
10 **litigation risk?**

11 **A** No. Under Options 2 and 2A, I&M would declare that Rockport is economically  
12 obsolete and provide a termination notice to the Lessors.<sup>72</sup> The process here is  
13 considerably different than an Event of Default for failure to relinquish possession  
14 and operation of Rockport 2 in a manner that is not fully operating and efficient.  
15 In this case, the Lessee (I&M) would seek bids to acquire the unit, potentially  
16 including themselves, and pay the sale price plus any differential up to the  
17 Termination Value.<sup>73</sup> While I&M still pays a Termination Value (and in this case,  
18 the Termination Value in 2019 is higher than the Stipulated Loss Value in 2022),  
19 it is exempted from the requirement that the unit be returned in good condition  
20 and full state of repair. Thus, irrespective of if I&M acquires the Unit 2 at zero  
21 cost to retire it, or another party acquires Rockport 2, I&M does not face the same  
22 litigation risk. Instead, it simply pays the Termination Value (less any sales  
23 proceeds), and exits the lease.

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<sup>72</sup> See Attachment JIF-18 (I&M example lease, JI 3-16a Attachment 1), pg. 18, Sec. 14(a). *Obsolescence Termination; Termination Notices*. "If the Lessee shall have determined that Unit 2 is economically obsolete (including, without limitation, by reason of the amount of expenditures required to comply with Section 8) or surplus to the needs of the Lessee, the Lessee shall have the option to terminate this Lease..."

<sup>73</sup> *Id.*, pg. 18, Sec. 14(b). *Events on Termination Date*. "On the Termination Date the Lessor shall (but only upon receipt of the sale price and all additional payments specified in the next sentence) effect a Transfer for cash to the Person that submitted the highest bid prior to such date..." and "...on such Termination Date the Lessee shall pay to the Lessor ... (i) an amount equal to the excess, if any, of the Termination Value, determined as of such Termination Date, over the Sale Proceeds..."

1 **Q You also stated that the Company’s proposal to install a “sub-standard”**  
2 **SCR at Rockport 2 exposes I&M to litigation risk under the lease. Why is the**  
3 **proposed SCR sub-standard?**

4 **A** The Company’s SCR proposal would cause the NOx emission rate at Rockport 2  
5 to decrease from 0.25 lb/MMBtu to 0.14 lb/MMBtu between 2019 and 2020, for a  
6 reduction of 44 percent.<sup>74</sup> This reduction is substantially smaller in magnitude  
7 than achieved by other contemporary SCR systems. For example, a recent EPA  
8 report states that coal-fired SCR systems “are often designed to meet control  
9 targets of over 90 percent.”<sup>75</sup> Furthermore, the Company’s own analysis proposes  
10 to use the SCR more aggressively starting in [REDACTED], and thereby reduce the NOx  
11 emission rate by [REDACTED] relative to the current rate.<sup>76</sup>

12 **Q Has the Company considered installing an SCR system that achieves greater**  
13 **emission reductions than those anticipated under its current proposal?**

14 **A** Yes. Although the Company proposes to initially operate the SCR with only one  
15 or two catalyst layers, it specifically requested that the SCR system be designed to  
16 accommodate four catalyst layers.<sup>77</sup> According to the Company’s project  
17 specification, “[t]he remaining catalyst will be installed at a later date.”<sup>78</sup>  
18 Installing additional layers of catalyst would allow the SCR to achieve deeper  
19 reductions, consistent with the current industry standard.

20 **Q When would the remaining catalyst be installed?**

21 **A** Evidently, this installation of additional catalyst would occur [REDACTED]  
22 [REDACTED]

<sup>74</sup> Workpaper “I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Alternative Resource Parameters)\_102116,” tab “Ex SCW-3(1)Rockport,” cells I54:I55.

<sup>75</sup> John L. Sorrels et al. U.S. EPA. May 2016. EPA Air Pollution Control Cost Manual Chapter 2: Selective Catalytic Reduction, at 2-2. Available at [https://www3.epa.gov/ttn/ecas/docs/SCRCostManualchapter7thEdition\\_2016.pdf](https://www3.epa.gov/ttn/ecas/docs/SCRCostManualchapter7thEdition_2016.pdf). Attachment JIF-21.

<sup>76</sup> Workpaper “I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Alternative Resource Parameters)\_102116,” tab “Ex SCW-3(1)Rockport,” cells I54, I64.

<sup>77</sup> Direct Testimony of Franklin R. Pifer, p.5 at 4-6; JI\_DR\_Set\_3\_Q3.17d\_Attachment\_1, at 2.1.

<sup>78</sup> I&M’s Attachment to Response to JI Data Request 3-17(d) (JI\_DR\_Set\_3\_Q3.17d\_Attachment\_1) at 6.1.1. Attachment JIF-22.

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4 **Q What are the risks associated with installing an SCR system that achieves**  
5 **approximately half of its emission reduction potential?**

6 **A** If the Company follows its proposed plan to install and operate an SCR system  
7 that achieves emission reductions of only 45 percent from 2020 through [REDACTED], it  
8 will be exposing itself to at least two separate litigation risks.

9 First, one or more of the parties to the Consent Decree requiring the installation of  
10 SCR at Rockport 2 may seek to sue the Company under the theory that the  
11 Consent Decree requires the installation of a more complete SCR system. Indeed,  
12 the Consent Decree requires that the Company “install and Continuously Operate  
13 SCR” on Rockport 2 by December 31, 2019.<sup>80</sup> The Consent Decree defines  
14 “Continuously Operate” to operate a unit “so as to minimize emissions to the  
15 greatest extent practicable.”<sup>81</sup> I do not speak for potential litigants, but note the  
16 potential risk that parties to the Consent Decree may find the Company’s proposal  
17 for a one- or two-layer system inconsistent with the requirement.

18 As a second risk, the Rockport 2’s Lessors may sue the Company under the  
19 theory that the Company has not taken sufficient action to ensure that Rockport 2  
20 remains legally and practically operable. As I noted above, I&M is required under  
21 the lease to “operate and maintain” Rockport 2 “in compliance with all material

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<sup>79</sup> Workpaper “I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Alternative Resource Parameters)\_102116,” tab “Ex SCW-3(1)Rockport,” cells I54, I64.

<sup>80</sup> Consent Decree between United States of America and State of New York vs. American Electric Power Service. Civil Action No C2-99-1250. Exhibit JCH-1. Pages 20-21.

<sup>81</sup> 14. “Continuously Operate” or “Continuous Operation” means that when an SCR, FGD, ESP, or Other NOx Pollution Controls are used at a Unit, except during a Malfunction, they shall be operated at all times such Unit is in operation, consistent with the technological limitations, manufacturers’ specifications, and good engineering and maintenance practices for such equipment and the Unit so as to minimize emissions to the greatest extent practicable.”

1 applicable Governmental Actions,” which includes applicable Consent Decrees,<sup>82</sup>  
2 and failure to perform an obligation under the lease is considered an “Event of  
3 Default.”<sup>83</sup> If there is an Event of Default, the Lessor has the discretion to pick  
4 from a number of available remedies, which include making I&M pay the  
5 Stipulated Loss Value.<sup>84</sup> In December 2022, this Stipulated Loss Value would be

6 [REDACTED]  
7 [REDACTED]  
8 [REDACTED]  
9 [REDACTED]

10 **Q What additional capital expenditures would be required to achieve an [REDACTED]**  
11 **[REDACTED] NOx emissions reduction in 2020?**

12 **A** Achieving the full potential SCR emission reductions would require, at a  
13 minimum, the installation of additional induced draft fans and two additional  
14 catalyst layers.<sup>85</sup> The Company estimates that installing sufficient induced draft  
15 fans to enable full-scale SCR operation would cost \$30 million.<sup>86</sup> The Company  
16 has also estimated that installing two catalyst layers costs [REDACTED].<sup>87</sup>  
17 Therefore, I expect that the total increased capital to install a four-layer SCR  
18 would increase the costs of this project by approximately [REDACTED].

19 **Q What other expenditures would be required to achieve an [REDACTED] NOx**  
20 **emissions reduction from 2020 onward?**

21 **A** Achieving the full potential SCR emission reductions would require increased  
22 expenditures on consumables. The Company’s analysis indicates that achieving

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<sup>82</sup> See Attachment JIF-18 (I&M example lease, I&M Response to JI Data Request 3-16a Attachment 1), pg. 9-10, Sec. 8 and pg. 43, definition of “Governmental Action.”

<sup>83</sup> See Attachment JIF-18 (I&M example lease, I&M Response to JI Data Request 3-16a Attachment 1), pg. 19, Sec. 15.

<sup>84</sup> See Attachment JIF-18 (I&M example lease, I&M Response to JI Data Request 3-16a Attachment 1), pg. 17, Sec. 16(iv)(A).

<sup>85</sup> Direct Testimony of Franklin R. Pifer, at 5.

<sup>86</sup> I&M Response to JI Data Request 5-04(d). Attachment JIF-23.

<sup>87</sup> Attachment FRP-4 to Pre-Filed Direct Testimony of Franklin R. Pifer.

1 an [REDACTED] emissions reduction would require approximately [REDACTED] the  
2 level of 2020 consumable expenditures assumed in the Company's analysis.<sup>88</sup>  
3 Presumably, the use of additional catalyst layers would also lead to increased  
4 fixed operations and maintenance costs. However, I have not attempted to  
5 quantify that impact.

6 **Q Please summarize your analysis with respect to the litigation risks emerging**  
7 **from the Company's proposal.**

8 **A** The potential harm resulting from additional litigation from the Lessors is  
9 substantial and highly relevant to this case. I assess that the Company's current  
10 outlook for reduced capital spending at Rockport 2 prior to the expiration of the  
11 lease in 2022 as modeled in Option 1B, and the failure of the Company to seek to  
12 install an SCR capable of "minimiz[ing] emissions to the greatest extent  
13 practicable" exposes the Company to substantial litigation risk which should not  
14 be imparted upon ratepayers. In order to minimize the litigation risk, the  
15 Company would have to pursue full-use equivalency capital expenditures at  
16 Rockport 2 and install a four-layer system SCR, if pursuing either Option 1A or  
17 Option 1B. Consequently, the analysis used by the Company should be  
18 substantially adjusted.

19 I calculated the effect on the Company's analysis of maintaining ongoing capital  
20 in the incorporating the previously described incremental capital and consumable  
21 costs associated with a full-scale SCR system, the results of which are shown in  
22 Table 6, below.

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<sup>88</sup> Workpaper "I&M\_(CONFIDENTIAL)WP\_Ex SCW-3\_(Alternative Resource Parameters)\_102116," tab "Ex SCW-3(1)Rockport," cells O55, O64.

1 **Table 6. Relative cost / (savings) of Options 1B, 2, and 2A relative to Option 1A,**  
 2 **total CPW (million 2016\$), gas price, ongoing capital correction, capacity price, and**  
 3 **litigation risk adjustments**

	<b>Option 1B</b> (Build SCR, 2022 exit)	<b>Option 2</b> (No SCR, 2019 Termination)	<b>Option 2A</b> (No SCR, 2019 Term., 2023 NGCC)
As filed, with end-effects	\$84	\$322	\$346
Gas price update, ongoing capital correction, capacity price adjustment, no end- effects	(\$357)	(\$412)	(\$412)
+ minimized litigation risk	(\$313)	(\$482)	(\$482)
<i>Relative to 1B</i>		(\$168)	(\$168)

4  
 5 The costs of both 1A and 1B go up, shrinking the differential between 1A and 1B.  
 6 However, since the costs of Options 2 and 2A do not adjust, the gap between  
 7 these Options and 1A and 1B opens substantially.

8 While the Company portrays Options 1A and 1B as lower cost and maintaining  
 9 optionality, these results indicate that the Company’s outdated analysis fails to  
 10 convey the very tangible costs and risks associated with maintaining Rockport.  
 11 Indeed, the certainty of terminating the lease in 2019 at a known cost appears far  
 12 more attractive—both lower cost and lower risk—than maintaining the plant in a  
 13 manner inconsistent with its legal obligations on the off chance that the Lessors  
 14 will not litigate and that market prices will recover significantly in two years.

15 **8. ANALYSIS FAILS TO ASSESS REASONABLE RENEWABLE ENERGY REPLACEMENT**  
 16 **COSTS**

17 **Q Have you reviewed the Company’s renewable resource cost assumptions?**

18 **A** Yes, I have reviewed the Company’s assumptions regarding the cost of solar and  
 19 wind energy, and I have concluded that these assumptions are outdated, leading to  
 20 higher than reasonable renewable energy costs.

1 **Q What is the basis for your contention that the Company's renewable cost**  
2 **assumptions are outdated?**

3 **A** My grounds for believing the Company's assumptions are outdated and  
4 exaggerated include evidence from both the Company's own updated cost  
5 projections and external publications.

6 In its analysis, the Company assumed that its most cost-effective wind resource  
7 options would cost █████/MWh in levelized terms in 2017, with the cost gradually  
8 increasing thereafter.<sup>89</sup> In a discovery response, the Company provided its most  
9 recent wind cost projections, under which wind resources cost █████/MWh in 2018  
10 (a 25 percent decrease from the costs assumed by the Company in its analysis).<sup>90</sup>  
11 Recent publications indicate that even the Company's updated projections may  
12 over-state the cost of wind. A widely cited recent report by Lazard puts the  
13 current levelized cost of wind between \$14/MWh and \$48/MWh, with Indiana's  
14 Midwestern region at the lower end of that range.<sup>91</sup>

15 The Company's assumptions also overstate the cost of solar energy. The  
16 Company's analysis assumes the 2017 levelized build cost of utility-scale solar  
17 energy to be █████/MWh.<sup>92</sup> However, the Company's most recent solar cost  
18 assessment projects a 2018 installation cost of █████/Watt,<sup>93</sup> or approximately  
19 █████/MWh (a nearly 50 percent decrease from the costs assumed by the Company  
20 in its analysis), with the installation cost continuously declining over time.<sup>94</sup> More  
21 recent assessments indicate that the upfront cost of utility-scale solar energy has  
22 already declined below the 2018 levels contemplated in the Company's latest

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<sup>89</sup>Workpaper "I&M\_(CONFIDENTIAL)WP\_Ex SCW-4\_(Plexos\_Wind bundles performance & cost)\_102116.xls."

<sup>90</sup>I&M's Confidential Attachment to Response to JI DR 4-15(d) (CONFIDENTIAL\_Attachment\_JI\_4-15(d).pdf). Attachment JIF-24-C.

<sup>91</sup>Lazard. December 2016. Lazard's Levelized Cost of Energy Analysis – Version 10.0. Available at <https://www.lazard.com/media/438038/levelized-cost-of-energy-v100.pdf>. Attachment JIF-25.

<sup>92</sup>Workpaper "I&M\_(CONFIDENTIAL)WP\_Ex SCW-4\_(Plexos\_Solar Bundles performance & cost)\_102116.xls."

<sup>93</sup>I&M's Confidential Attachment to Response to JI DR 4-15(e) (CONFIDENTIAL\_Attachment\_JI\_4-15(e).pdf). Attachment JIF-26-C.

<sup>94</sup>Author's estimate using NREL Annual Technology Baseline (ATB) Spreadsheet – 2016 Final. <http://www.nrel.gov/docs/fy16osti/66944-DA.xlsm>



1 forecast. Lazard reports that the capital cost of utility-scale solar is currently in the  
2 range of \$1.30/Watt to \$1.45/Watt.<sup>95</sup>

3 **Q How would using updated renewable cost assumptions impact the**  
4 **Company's analysis?**

5 **A** Using updated renewable cost assumptions would make it more likely that the  
6 Company's modeling analysis would select more low-cost renewables as part of  
7 the combination of resources used to replace Rockport 2 in the scenarios in which  
8 Rockport 2 retires. These cost projection adjustments would have the impact of  
9 making Option 2 more cost-effective relative to Option 1B, and Option 1B more  
10 cost-effective relative to Option 1A. This is not to say that renewable resources  
11 would fully replace the energy and capacity provided by Rockport 2. However,  
12 updated renewable cost assumptions could only decrease the cost of the  
13 Company's scenarios, and may lead the Company to conclude that its most cost-  
14 effective option includes the construction of more renewable resources and fewer  
15 fossil fuel resources than previously believed.

16 **9. CONCLUSIONS AND RECOMMENDATIONS**

17 **Q Please summarize your assessment of the Company's application.**

18 **A** The Company has presented an application in which it seeks authorization to  
19 build an SCR at Rockport 2, despite the admittedly marginal economics of the  
20 unit. The Company's application rests on the assurance that such a move  
21 preserves optionality, suggesting that the Company doesn't need to decide  
22 whether to renew the lease in 2022 until later and implying that it will likely  
23 decide to renew the lease and continue to operate the plant for another 30 years.  
24 Such an analysis is likely to result in the continued use after the lease's expiration.  
25 The Company was only able to find that maintaining Rockport 2 in the long-term  
26 would be reasonable because it erroneously relied on questionable end-effects

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<sup>95</sup> Lazard. December 2016. Version 10.0. Attachment JIF-25.

1 analysis. Mr. Weaver’s analysis unreasonably assumes that the Company could  
2 maintain Rockport 2 and realize all of the energy benefits of Rockport 2 without  
3 facing any capital costs at the unit after 2045 – a distorted, erroneous, and  
4 misleading use of end-effects. Removing this flawed end-effect analysis and  
5 simply assessing the Company’s application through the 2016-2045 analysis  
6 period indicates that Rockport 2 is unlikely to be a reasonable and prudent  
7 decision over the extended period. This means that, even under the Company’s  
8 optimistic scenario, Rockport 2’s SCR is likely to become a stranded asset –  
9 either absorbed by ratepayers or litigated with the Lessors in 2022.

10 The Company’s economic analysis is also seriously outdated, relying on year-  
11 and-half-year-old data (June 2015), which is neither reflective of current  
12 projections, nor more recent forecasts produced by the Company and even used  
13 by AEP in other jurisdictions. At a minimum, the Company’s gas, market power  
14 prices, and capacity forecasts are out of date. And even though the Company has  
15 assessed new gas and market prices, which would have called its conclusion into  
16 question, the Company failed to provide this Commission the updated forecasts or  
17 update its internal analysis. The Company’s reliance on outdated forecasts biased  
18 the results in favor of its preferred outcome. Astoundingly, the director of AEP’s  
19 resource planning desk—who conducts analysis on behalf of multiple AEP  
20 companies across eleven states—claims to have not reviewed basic competitive  
21 market information in three years.<sup>96</sup>

22 The Company’s assessment of the costs faced for ongoing capital expenditures at  
23 Rockport 2 prior to a potential 2022 retirement are internally inconsistent,  
24 ultimately biased towards the selection of its preferred alternative, and would  
25 expose the Company to substantial litigation risk. In Option 2A, the Company’s  
26 numbers are simply wrong.

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<sup>96</sup> I&M’s Response to JI Data Request 3-15(c). See Attachment JIF-16.

1 Finally, the Company’s strategy to build a sub-standard SCR places the Company  
 2 at litigation risk from the Rockport 2 owners (Lessors) and parties to the Consent  
 3 Decree. The cost of losing such litigation to the Lessors overwhelms almost all  
 4 the ostensible benefits and “optionality” preserved by granting the Company’s  
 5 request. While the costs of simply building an appropriate SCR and maintaining  
 6 Rockport 2 are relatively smaller than the potential litigation risk penalties, they  
 7 are large enough to alone effectively render the decision to retrofit uneconomic  
 8 and ill-considered.

9 Table 7 below shows the relative costs (positive) and benefits (negative) of any  
 10 other route aside from retrofitting and maintaining Rockport 2. Taking into  
 11 account simple corrections and updates to the Company’s analysis, we see that  
 12 Rockport 2’s SCR does not provide beneficial optionality and imposes substantial  
 13 risk on the Company.

14 **Table 7. Relative cost / (savings) of Options 1B, 2, and 2A relative to Option 1A,**  
 15 **total CPW, across all adjustments (million 2016\$). Note, columns are incremental.**

	As filed, w/ end- effects	As filed, removed end- effects	+Gas Price Update	+Ongoing CapEx Adj.	+Capacity Price Adjustment	+Minimized Litigation Risk
<b>Option 1B</b> (SCR, 2022 exit)	\$84	(\$84)	(\$445)	(\$392)	(\$357)	(\$314)
<b>Option 2</b> (No SCR, 2019 termination)	\$322	\$169	(\$431)	(\$431)	(\$411)	(\$481)
<b>Option 2A</b> (No SCR, 2019 termination, 2023 replace)	\$346	\$176	(\$327)	(\$355)	(\$407)	(\$478)

16  
 17 Indeed, my assessment of the Rockport 2 SCR indicates that the prompt  
 18 divestment from Rockport 2 ahead of the SCR requirement is beneficial for  
 19 I&M’s customers and provides a known, low risk exit from the power plant. The  
 20 analysis indicates that under reasonable expectations of market conditions, there  
 21 is no specific benefit to replacing Rockport 2 immediately, thus opening an

1 attractive avenue to seek cost effective – and potentially far more sustainable –  
2 replacement energy options for the utility.

3 I estimate that ratepayers will see approximately a \$165 million benefit by exiting  
4 the Rockport 2 lease in 2019 (Options 2 and 2A) relative to building the SCR and  
5 exiting in 2022 (Option 1B). Ratepayers could see a nearly half-billion dollar  
6 benefit (using today’s commodity price forecasts) by avoiding maintaining  
7 Rockport through the long run (Option 1A).

8 **Q How do you recommend this Commission proceed?**

9 **A** My primary recommendation will be for the Commission to deny the CPCN on  
10 the basis that neither of the options examined by the Company for the installation  
11 of SCR are candidates for a least cost, least risk, or reasonably calculated risk for  
12 ratepayers. This recommendation is strongly held.

13 Ideally, this Commission should require I&M to file an updated analysis utilizing  
14 current market projections for gas, energy, and capacity, remedying  
15 inconsistencies, and addressing the other concerns I have raised. Only under such  
16 a circumstance will the Commission have a complete record.

17 However, I also recognize that the SCR project is on a relatively tight deadline,  
18 and in filing a late application, the Company has substantially disadvantaged the  
19 Commission and intervenors prudence review. While the Commission should not  
20 countenance to such conduct, the Commission still must make a decision based on  
21 the best possible information. Therefore, I propose an alternate series of  
22 recommendations that while allowing the project to continue nevertheless require  
23 the Company to update their analysis, allow the Commission the opportunity for  
24 review, and provide the Commission the opportunity to hold back future funds if  
25 it is determined that the Company has proceeded against the best interests of  
26 ratepayers. I believe that it is also important to hold the Company to the basis of  
27 its analysis used to justify this decision. Therefore, I make a series of

1 recommendations by which the Company bears responsibility for inappropriate  
2 litigation risk from both Consent Decree signatories as well as the Lessors.

3 **Q What are your recommendations to this Commission?**

4 **A** Based on my assessment of the Company's CPCN application for the installation  
5 of SCRs at Rockport 2, I have the following recommendations:

6 1. That the Commission should deny the CPCN on the basis that neither of  
7 the options examined by the Company for the installation of SCR are least  
8 cost or least risk for ratepayers, and require that I&M expediently file a  
9 plan for the replacement of the capacity and energy requirements  
10 otherwise met through Rockport 2;

11 2. That in the alternative, the Commission conditionally approve the CPCN  
12 pursuant to the following:

13 a. That I&M maintain separate accounting for the costs of the SCR  
14 and supporting balance of plant activities, and that this  
15 Commission maintain the ability to adjust the rider at any time  
16 prior to 2019 following from the findings of the analysis  
17 immediately below;

18 b. That I&M conduct, prior to signing a notice to proceed or other  
19 release to major SCR contractors, an updated analysis of the same  
20 structure as that conducted in this analysis with contemporary load,  
21 fuel, and other market price forecasts, and submit such analysis to  
22 this Commission by April 2017;

23 c. That intervenors be afforded the opportunity to review such  
24 analysis, including confidential materials, and submit comments or  
25 testimony back to this Commission by October 2017;

26 d. That I&M file with the Commission a request for approval to exit  
27 or renew the lease at Rockport at least one year prior to informing

1 the lessor as to whether I&M will renew or exit the lease so that  
2 the Commission, Staff, and interested intervenors can review  
3 through a contested case proceeding. Such request should fully  
4 evaluate the costs and benefits of maintaining or exiting the lease  
5 based on up-to-date market forecasts, and assess all cost effective  
6 alternative options, including energy efficiency, renewable energy,  
7 and market purchases;

8 e. That I&M shareholders bear full responsibility for any and all  
9 litigation fees and penalties resulting from any non-compliance  
10 with the Consent Decree;

11 f. That I&M shareholders bear full responsibility for any and all  
12 litigation fees and penalties resulting from any breach of the lease;

13 g. That to prevent piecemeal recovery in the event of successful  
14 litigation, I&M be restricted to the recovery of a fixed percentage  
15 deadband around the \$137.1 million capital costs estimate for the  
16 SCR; and

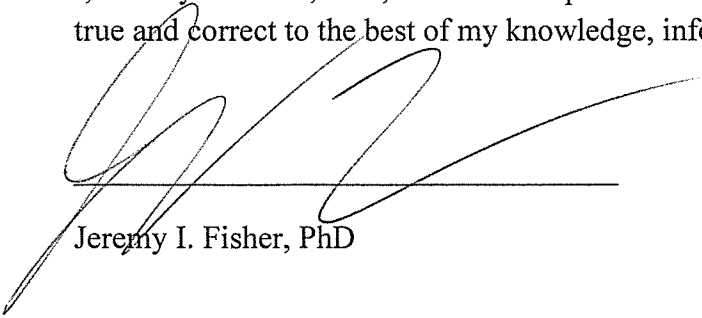
17 h. That I&M be required to aggressively pursue all cost-effective  
18 energy efficiency and renewable energy options in advance of the  
19 lease termination date of 2022.

20 **Q Does this conclude your testimony?**

21 **A** It does.

**VERIFICATION**

I, Jeremy I. Fisher, PhD, affirm under penalties of perjury that the foregoing representations are true and correct to the best of my knowledge, information and belief.



A large, stylized handwritten signature in black ink, consisting of several loops and a long horizontal stroke extending to the right.

Jeremy I. Fisher, PhD

February 3, 2017

Date