

---

NOVA SCOTIA UTILITY AND REVIEW BOARD

In the Matter of Energy Efficiency Nova Scotia Corporation -  
Application for Approval of its Electricity Demand Side Management Plan for 2013-2015  
E-ENSC-R-12 / Matter No. M04819

**Direct Testimony of  
Tim Woolf**

**On Behalf of  
Counsel to Nova Scotia Utility and Review Board**

**On the Topics of  
Rate Impacts, Bill Impacts, Participation Rates  
and Multi-Year Planning Cycles**

**May 22, 2012**

---

---

## **Table of Contents**

1.	INTRODUCTION AND QUALIFICATIONS.....	1
2.	SUMMARY OF RECOMMENDATIONS .....	3
3.	RATE IMPACTS, BILL IMPACTS AND PARTICIPATION RATES .....	5
4.	MULTI-YEAR PLANNING CYCLE .....	25

---

1 **1. INTRODUCTION AND QUALIFICATIONS**

2 **Q. Please state your name, title and employer.**

3 A. My name is Tim Woolf. I am a Vice-President at Synapse Energy Economics,  
4 located at 485 Massachusetts Avenue, Cambridge, MA 02139.

5 **Q. Please describe Synapse Energy Economics.**

6 A. Synapse Energy Economics is a research and consulting firm specializing in  
7 electricity and gas industry regulation, planning and analysis. Our work covers a  
8 range of issues including integrated resource planning; economic and technical  
9 assessments of energy resources; electricity market modeling and assessment;  
10 energy efficiency policies and programs; renewable resource technologies and  
11 policies; and climate change strategies. Synapse works for a variety of clients,  
12 with an emphasis on consumer advocates, regulatory commissions, and  
13 environmental advocates.

14 **Q. Please summarize your professional and educational experience.**

15 A. Before joining Synapse Energy Economics, I was a commissioner at the  
16 Massachusetts Department of Public Utilities (DPU). In that capacity I was  
17 responsible for overseeing a significant expansion of clean energy policies,  
18 including an aggressive increase in ratepayer-funded energy efficiency programs;  
19 the implementation of decoupled rates for electric and gas companies; an update  
20 of the DPU energy efficiency guidelines; the promulgation of net metering  
21 regulations; review of smart grid pilot programs; and review of long-term  
22 contracts for renewable power.

23 Prior to being a commissioner at the Massachusetts DPU, I was employed as the  
24 Vice President at Synapse Energy Economics; a Manager at Tellus Institute; the  
25 Research Director of the Association for the Conservation of Energy; a Staff  
26 Economist at the Massachusetts Department of Public Utilities; and a Policy  
27 Analyst at the Massachusetts Executive Office of Energy Resources.

---

1 I hold a Masters in Business Administration from Boston University, a Diploma  
2 in Economics from the London School of Economics, a BS in Mechanical  
3 Engineering and a BA in English from Tufts University.

4 **Q. Please describe your professional experience as it relates to energy efficiency**  
5 **policies and programs.**

6 A. Energy efficiency policies and programs have been at the core of my professional  
7 career. While at the Massachusetts DPU I played a leading role in updating the  
8 Department's energy efficiency guidelines, in reviewing and approving the recent  
9 three-year energy efficiency plans, in reviewing and approving energy efficiency  
10 annual reports, in leading a working group on rate and bill impacts, and  
11 advocating for allowing energy efficiency to participate in the New England  
12 wholesale electricity market. I served as a co-chair of the Working Group on  
13 Utility Motivation as part of the State Energy Efficiency Action Network  
14 sponsored by the US Department of Energy and the US Environmental Protection  
15 Agency.

16 As a consultant I have reviewed and critiqued utility energy efficiency policies  
17 and programs throughout the US, and I have testified on these issues in British  
18 Columbia, Colorado, Delaware, Massachusetts, Minnesota, Nevada, Nova Scotia,  
19 Québec, and Rhode Island. My work has encompassed all aspects of energy  
20 efficiency program design and implementation, including efficiency measure  
21 assessment, program delivery options, program budgeting, cost-benefit analyses,  
22 avoided costs, utility performance incentives and other relevant regulatory  
23 policies. I have represented clients on several energy efficiency collaboratives,  
24 where policies and programs were discussed among a variety of stakeholders. In  
25 2006 and 2007 I worked for the Nova Scotia Utility and Review Board (the  
26 Board), along with other Synapse staff, assisting with the review of the 2007  
27 Integrated Resource Plan (IRP).

28 **Q. On whose behalf are you testifying in this case?**

29 A. I am testifying on behalf of counsel to the Nova Scotia Utility and Review Board.

---

1 **Q. Have you testified previously before the Nova Scotia Utility and Review**  
2 **Board (Board)?**

3 A. Yes. I presented testimony to the Board regarding the Energy Efficiency Nova  
4 Scotia Corporation's (ENSC) Electricity Demand Side Management Plan for  
5 2012, in Docket E-ENSC-R-10, Matter No. MO3669. My testimony in that  
6 docket was also on behalf of counsel to the Board.

7 **Q. What is the purpose of your testimony?**

8 A. The purpose of my testimony is two-fold. First, I provide an overview of how  
9 ENSC should be considering the rate impacts, bill impacts and participation rates  
10 associated with its DSM Plans. Assessing these impacts is a critical aspect of  
11 understanding the full implications of the proposed DSM programs, and should  
12 become a routine component of every DSM plan filed with the Board. My  
13 testimony on this subject is a follow-up to my testimony presented to the Board  
14 regarding the ENSC Electricity Demand Side Management Plan for 2012, in  
15 Docket E-ENSC-R-10, Matter No. MO3669. Second, I provide some comments  
16 on the ENSC proposal to move to a multi-year planning cycle.

17 **Q. How is your testimony organized?**

18 A. My testimony is organized as follows:

- 19 1. Introduction and Qualifications.
- 20 2. Summary of Conclusions and Recommendations.
- 21 3. Rate Impacts, Bill Impacts and Participation Rates.
- 22 4. Multi-Year Planning Cycle

## 23 **2. SUMMARY OF RECOMMENDATIONS**

24 **Q. Please summarize your primary recommendations regarding rate impacts,**  
25 **bill impacts and participation rates.**

26 A. I offer the following recommendations with regard rate impacts, bill impacts and  
27 participation rates:

- 28 • ENSC should fully comply with the Board's order in last year's 2012 DSM  
29 Plan docket to develop better information on rate and bill impacts for future  
30 DSM proceedings.

- 
- 1           • ENSC should develop a methodology for analyzing rate and bill impacts with  
2           input from the DSM Advisory Group. The DSM Advisory Group offers a  
3           great opportunity for providing directional advice and stakeholder  
4           perspectives on this important emerging issue.
- 5           • ENSC should complete its methodology, and develop rate and bill impact  
6           estimates for its DSM Plan in time to be included in the first DSM Annual  
7           Progress Report filing, expected in the first quarter of 2013.
- 8           • ENSC’s methodology for analyzing rate and bill impacts should build upon  
9           the methodology illustrated below in my testimony. In particular,
- 10           ♦ Rate and bill impact analyses should account for impacts over the long-  
11           term in order to capture the full effect of energy efficiency savings.
- 12           ♦ Rate and bill impacts should separately identify the impacts on  
13           (a) program participants, (b) program non-participants, and (c) all  
14           customers on average.
- 15           ♦ Rate and bill impact analyses should estimate the number of program  
16           participants, in order to provide an indication of the portion of  
17           customers that experience bill reductions.
- 18           • ENSC should take steps to improve its methods for tracking customer  
19           participation, including tracking by customer for each program and in each  
20           year, in order to keep track of customers that may be double-counted.

21 **Q. Please summarize your primary recommendations regarding a multi-year**  
22 **planning cycle for energy efficiency programs.**

23 A. I fully support the proposal to move to a multi-year planning cycle for energy  
24 efficiency programs. However, I recommend that if ENSC proposes to make any  
25 significant changes to the three-year plans then it should notify the Board of its  
26 proposal in the relevant Annual Progress Report.

27 ENSC would only be required to notify the Board of significant proposed  
28 changes, where significant changes would be defined as any of the following:

- 
- 1           • adding a new program that is not in the three-year plan;
  - 2           • terminating an existing program that is in the three-year plan;
  - 3           • increasing or decreasing three-year plan budgets for the total residential
  - 4           sector programs or the total business, non-profit and institutional (BNI) sector
  - 5           programs by more than 25 percent;
  - 6           • increasing or decreasing the three-year plan savings estimates of the total
  - 7           residential sector programs or the total BNI sector programs by more than 25
  - 8           percent.

9           If ENSC proposes to make any such significant change to its three-year plan, then  
10          the Board will decide at that time whether to investigate the proposal in a formal  
11          docket. In the meantime, ENSC would be able to continue to operate under the  
12          presumption that it has on-going approval from the Board to continue to  
13          implement its three-year plan as modified.

14   **3.    RATE IMPACTS, BILL IMPACTS AND PARTICIPATION RATES**

15   **Q.    Please summarize the recommendations you made to the Board regarding**  
16   **rate impacts, bill impacts and participation rates in your testimony**  
17   **regarding the 2012 DSM Plan.**

18   A.    During the Board’s review of the 2012 DSM plan, I testified on the importance of  
19          properly accounting for rate and bill impacts associated with energy efficiency  
20          programs. In my testimony, I recommended that the Board establish several key  
21          principles regarding how to quantify and assess rate impacts. The specific  
22          principles that I recommended be applied when quantifying rate impacts of  
23          energy efficiency programs are as follows:

- 24          • Rate impact analyses should estimate the impacts of energy efficiency on
- 25          customer bills, as well as customer rates, because the primary direct benefits
- 26          of efficiency measures are reflected in the customer bills.
- 27          • Rate and bill impacts should separately identify the impacts on (a) program
- 28          participants, (b) program non-participants, and (c) all customers on average.

- 
- 1           • Rate and bill impact analyses should estimate the number of program  
2           participants, in order to provide an indication of the portion of customers that  
3           experience bill reductions.
- 4           • Rate and bill impact analyses should account for impacts over the long-term  
5           (e.g., using a study period that includes at least the average life of energy  
6           efficiency measures), in order to capture the full effect of energy efficiency  
7           savings.
- 8           • Rate and bill impact analyses should compare (a) the estimated rates and bills  
9           resulting from the energy efficiency programs associated with IRP targets to  
10          (b) the estimated rates and bills resulting from different levels of efficiency  
11          programs.
- 12          • Rate and bill impact analyses should account for all the costs of energy  
13          efficiency that are expected to affect rates.
- 14          • Rate and bill impact analyses should account for all the benefits of energy  
15          efficiency that are expected to affect rates, including avoided generation costs,  
16          avoided transmission costs, and avoided distribution costs.

17          I also recommended that the level of program participation, program design  
18          issues, and overall benefits of the efficiency programs be considered in deciding  
19          whether specific rate impacts are acceptable.

20      **Q.    What did the Board find with regard to your recommendation?**  
21          In its Order on ENSC’s 2012 DSM Plan, the Board accepted my recommendation,  
22          stating that there is a need to have better information on rate and bill impacts in  
23          future proceedings, and directing ENSC to undertake the necessary consultation  
24          with a view to providing enhanced information as suggested by me in connection  
25          with the 2013 DSM Plan. (NSUARB-E-ENSC-R-10, 2011 NSUARB 99, page  
26          29.)



1 **Q. How has ENSC complied with the Board’s order regarding the 2012 DSM**  
2 **Plan?**

3 A. In response to the Board’s Order, ENSC retained Elenchus Research Associates  
4 (Elenchus) to conduct an analysis of the projected rate and bill impacts of ENSC’s  
5 DSM programs for NSPI’s ratepayers based on the cost projections contained in  
6 the 2013-2015 DSM Plan. Elenchus was also charged with developing and  
7 reviewing a cost allocation model to fully allocate costs to taxpayer-funded  
8 programs and ratepayer-funded programs.

9 **Q. Please describe ENSC’s proposed rate and bill impact analysis.**

10 A. The rate and bill impacts provided by Elenchus highlight the year-to-year change  
11 in rates and bills resulting from the proposed DSM programs. Elenchus also  
12 provided the total change in rates and bills by the end of 2015, as compared to the  
13 rates and bills from 2012. Table 1, below, summarizes the rate and bill impacts  
14 for each customer class, as presented in the Elenchus report.

15 Elenchus states that the bill and rate impacts provided in its report should be  
16 viewed as indicative only. Actual impacts will vary for a number of reasons,  
17 including when the cost allocation model is used to allocate ENSC’s actual costs,  
18 variations in actual program costs from preliminary budgets, as well as variations  
19 in rates and load forecasts in future years (Appendix C, 13).

20 **Table 1: Summary of ENSC’s Proposed Rate and Bill Impacts**

Rate Class	Bill Impacts			
	2013	2014	2015	Total
Residential	(0.5%)	0.3%	0.4%	0.2%
Small General	(1.7%)	(0.3%)	(0.0%)	(2.0%)
General Demand	1.0%	(0.2%)	(0.0%)	0.8%
Large General	4.4%	(0.0%)	0.1%	4.5%
Small Industrial	(1.3%)	(0.2%)	(0.1%)	(1.7%)
Medium Industrial	(2.2%)	(0.0%)	0.1%	(2.1%)
Large Industrial	(0.4%)	0.0%	0.1%	(0.3%)
ELI 2P-RTP	(0.8%)	0.0%	0.0%	(0.8%)
Municipal	0.3%	0.1%	0.3%	0.6%
Unmetered	12.1%	(0.1%)	(0.2%)	11.8%
Bowater Mersey (AE only)	0.3%	0.0%	0.1%	0.4%
Gen. Repl. / Load Foll.	1.3%	0.1%	0.1%	1.4%

---

1 **Q. In your opinion, has ENSC adequately complied with the Board's order and**  
2 **your principles regarding the proper assessment of rate and bill impacts**  
3 **resulting from energy efficiency programs?**

4 A. No, not entirely. While ENSC has considered the impact on rates and bills from  
5 its DSM programs, it has done so in only a limited fashion.

6 **Q. Please explain how ENSC has not fully addressed your recommendations.**

7 A. ENSC's rate and bill impact analysis ignores three of the principles that I  
8 presented in my previous testimony, and that the Board supported in its order.  
9 First, ENSC has not provided rate and bill impact analyses that account for  
10 impacts over the long-term (e.g., using a study period that includes at least the  
11 average life of energy efficiency measures). The ENSC analysis therefore does  
12 not account for the full effect of energy efficiency savings on rates and bills.  
13 Second, ENSC has failed to present rate and bill impact analyses that account for  
14 all the benefits of energy efficiency that are expected to affect rates (i.e.,  
15 including avoided generation costs, avoided transmission costs, avoided  
16 distribution costs, and avoided environmental compliance costs.) Finally, ENSC  
17 has not presented rate and bill impacts that separately identify the impacts on  
18 program participants, program non-participants, and all customers on average.  
19 Without these important aspects of the rate and bill impact analysis, it is not  
20 possible for ENSC, the Board, or other stakeholders to obtain a complete picture  
21 of the impact of the energy efficiency programs on customers' rates and bills.

22 **Q. Please provide an example of how ENSC should more fully address your**  
23 **recommendations.**

24 A. To illustrate how my recommended principles should be applied, I will use the  
25 Residential rate class and the Existing Residential DSM program as an example of  
26 the type of analysis that could be conducted. The Residential rate class accounts  
27 for approximately 58 percent of the energy requirements and 45 percent of the  
28 demand requirements over the three years of the DSM plan, and approximately 51  
29 percent of DSM costs are allocated to this rate class.

30 The Existing Residential program makes for a good program illustration as it is  
31 designed to promote cost-effective energy efficiency improvements to Nova

---

1 Scotia's housing stock of single detached houses, duplexes, rental housing,  
2 mobile/mini homes and multi-family buildings, and includes small community  
3 buildings such as fire halls and churches. Incentives are available for lighting  
4 upgrades, measures to reduce electric water heating energy use, appliance  
5 upgrades and other items. Incentives for homes with electric space heating may  
6 include a full range of envelope measures, such as air-sealing and insulation, and  
7 green heating system measures.

8 **Q. What is ENSC proposing for the Residential rate class and the Existing**  
9 **Residential program?**

10 A. ENSC proposes to recover through the Residential rate class an average of  
11 \$24 million each year of its three year plan (Appendix C). This rate class uses  
12 approximately 750 kWh a month on average (Appendix C).

13 Over the three year period, the Existing Residential program is expected to  
14 achieve approximately 50 GWh in annual energy savings, 766.5 GWh in lifetime  
15 energy savings with a measure life of about 15 years, save 12.5 MW on-peak,  
16 enroll approximately 33,000 participants out of 415,000 eligible participants at a  
17 cost of approximately \$30.6 million (Appendix C; Evidence, 19-21; Avon IR-3).

18 **Q. How would you apply your rate and bill impact principles to the Residential**  
19 **rate class and Existing Residential program?**

20 A. I would start by analyzing the residential rate and bill impacts from the DSM  
21 Plan, as compared to rates and bills that would occur in a scenario where no DSM  
22 programs were implemented. Such an approach isolates the impact of efficiency  
23 on customers' rates and bills.

24 When conducting such an analysis, it is important to take a "snapshot" of the  
25 program planning assumptions that are under review by the Board. In this case,  
26 ENSC is proposing efficiency investments for 2013 through 2015, and expects  
27 savings over the average life of the measures installed, which is through 2029 (15  
28 years). The analysis I present below considers only the costs in the three years of  
29 the plan, and the benefits over the life of the measures installed.

---

1 While ENSC will certainly file a new plan for the Board's review at the  
2 conclusion of the currently proposed three-year plan with budgets and rate  
3 adjustments beginning in 2016, I choose not to include the impacts of those  
4 programs in the rate and bill impact analysis for the 2013 through 2015 programs.  
5 This approach is a useful way of isolating the rate and bill impacts of just the  
6 three years of programs in question. If I were to include the rate and bill impacts  
7 of energy efficiency programs beyond 2015, then in order to be internally  
8 consistent it would be necessary to expand the study period to include the full life  
9 of the energy efficiency measures installed in those years.

10 I recognize that the analysis presented below appears to be truncated or  
11 incomplete, because there is no analysis of the rate and bill impacts of the energy  
12 efficiency programs implemented after 2015. Nonetheless, I believe that the  
13 snapshot approach is very useful for the purpose of both isolating and fully  
14 capturing the rate and bill impacts of the three-years of efficiency program  
15 currently at issue before the Board.

16 **Q. Please provide a summary of your residential rate impact analysis.**

17 A. Figures 1 and 2 below present a summary of my rate and bill impacts analysis for  
18 residential customers. These analyses were conducted using the information  
19 provided by ENSC in its Evidence and in response to information requests.  
20 Exhibit TW-2 includes the input assumptions that I used for this analysis, and  
21 Exhibit TW-3 includes the results of this analysis in tabular form.

22 This analysis compares two scenarios: one with the DSM programs at the levels  
23 proposed by ENSC in this docket, and one with no DSM programs at all. The  
24 scenario with no DSM programs at all is purely a hypothetical case in order to put  
25 the DSM rate and bill impacts into context. As I discuss below, a better approach  
26 would be to compare two scenarios with two different levels of DSM investment.

27 The DSM costs include all of the costs that will be passed on to residential  
28 customers. For the program savings and participation information below, I  
29 assume a typical residential customer who uses 750 MWh per month, participates

---

1 in the Existing Residential program and reduces electricity consumption by  
2 roughly 16 percent through that program.

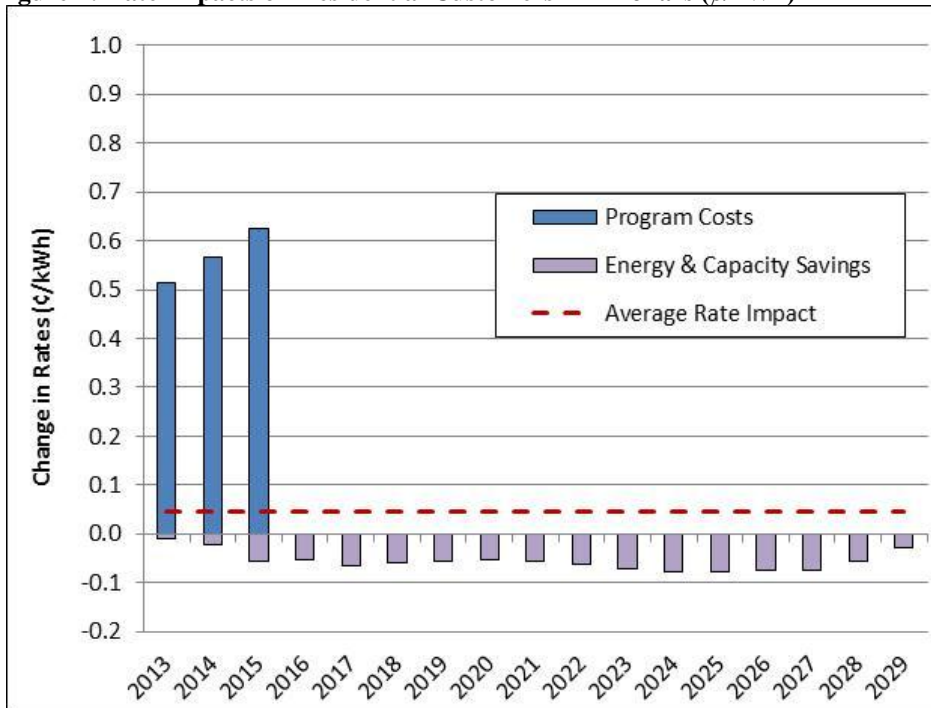
3 Figure 1 indicates the changes in a typical customer's rates (in ¢/kWh), and  
4 Figure 2 presents the percent change in a typical customer's rates. Note that in  
5 the first three years rates are expected to increase in order to collect sufficient  
6 funds to pay for the DSM programs, while there will be energy and capacity  
7 savings over the life of the efficiency measures that will lead to reductions in  
8 rates. Also note that I have calculated an average rate impact across the entire  
9 study period to indicate how the customers will be affected on average over all the  
10 relevant years.

11 As shown in Figure 1, the rate impact to the Residential customer class from the  
12 DSM programs is likely to be on the order of 0.5 to 0.6 ¢/kWh in the first three  
13 years, and then there is likely to be rate reductions of less than 0.1 ¢/kWh as a  
14 result of the efficiency savings over time. The average rate impact across the  
15 entire study period is likely to be just under 0.05 ¢/kWh.

16 As shown in Figure 2, the rate impact to the Residential customer class from the  
17 DSM programs is likely to be on the order of four percent of rates in the first three  
18 years, and then there is likely to be rate reductions of roughly 0.5 percent as a  
19 result of the efficiency savings over time. The average rate impacts across the  
20 entire study period is likely to be under 0.5 percent.

1

**Figure 1: Rate Impacts on Residential Customers – in Dollars (¢/kWh)**

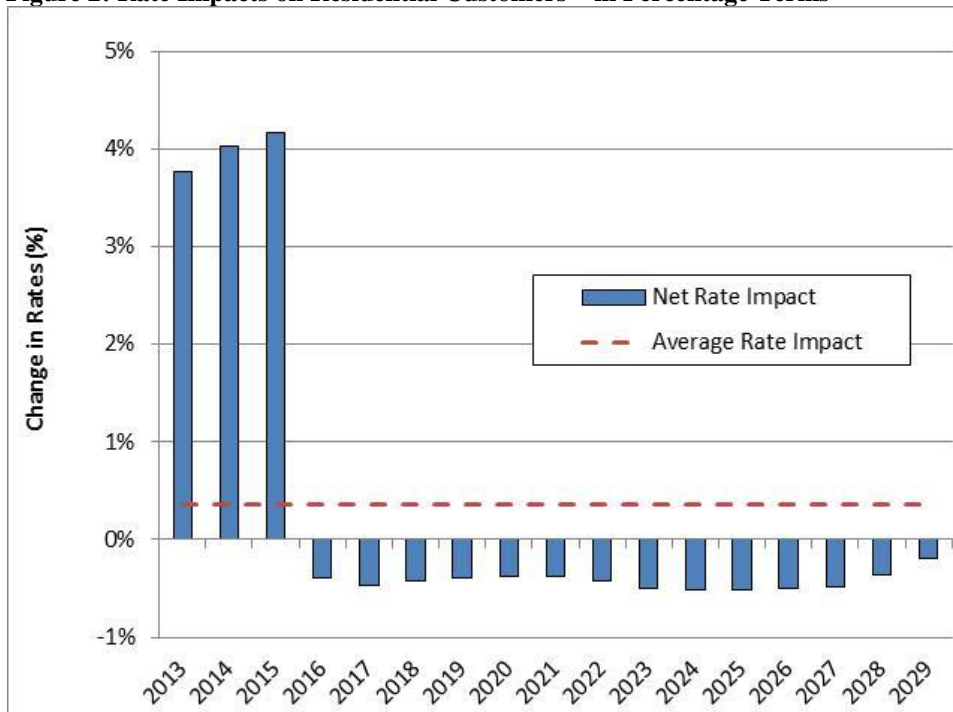


2

3

4

**Figure 2: Rate Impacts on Residential Customers – in Percentage Terms**



5

6

---

1 **Q. Please provide a summary of your residential bill impact analysis.**

2 A. The effect on a customer's bill depends on whether or not a customer participates  
3 in the DSM programs. Through participation in efficiency programs, a customer  
4 will decrease its monthly consumption, which mitigates the rate increase from the  
5 DSM charge.

6 Figure 3 summarizes the bill impacts on three types of customers in the  
7 Residential rate class. First, non-participants do not reduce their consumption  
8 from the installation of efficiency measures, and, therefore, their bill impact  
9 represents only the change in rates from the DSM charge and energy and capacity  
10 savings.

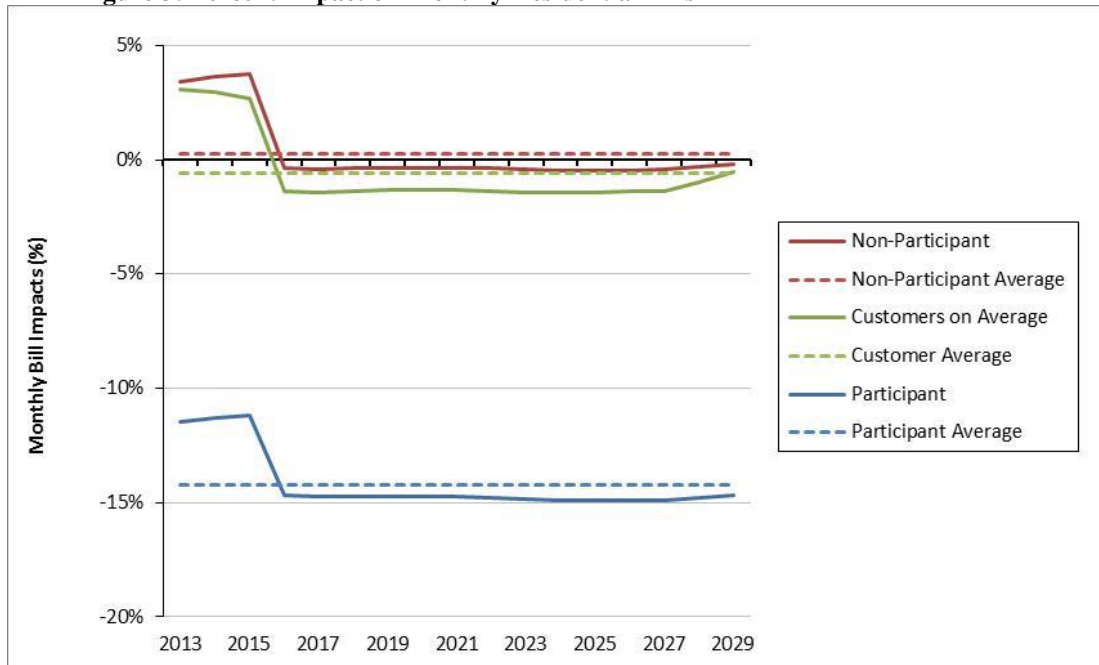
11 Second, participants in the Existing Residential program experience the same rate  
12 impacts as the non-participant, yet their monthly consumption is reduced through  
13 their participation in the efficiency program. For the Existing Residential program  
14 in 2013, ENSC expects 14.3 GWh annual energy savings from 10,000  
15 participants. Therefore, savings per participant are likely to be approximately  
16 1,430 kWh a year, or 119 kWh a month.

17 Finally, I present the bill impacts for residential customers on average. This  
18 information represents the average effect on customers' bills across both program  
19 participants and non-participants. It is a hypothetical construct meant to indicate  
20 how customers across the entire residential sector are affected by the efficiency  
21 programs.

22 Figure 3 summarizes the bill impacts for each of the three customer types,  
23 expressed as the percent change on monthly bills over the average life of  
24 measures adopted through the Existing Residential program. For non-participants  
25 and customers on average the bills are expected to be higher by three to four  
26 percent in the first three years, and then lower by roughly one percent or less after  
27 that. On average across the study period non-participants are expected to see a  
28 roughly 0.3 percent increase in bills, while customers on average are expected to  
29 see a 0.6 percent decrease in bills. Program participants fare the best, with bill

1 reductions of more than 10 percent in the first few years, nearly 15 percent in the  
2 later years, and roughly 14 percent on average across the study period.

3 **Figure 3: Percent Impact on Monthly Residential Bills**



4

5

6 **Q. What conclusions do you draw with regard to the magnitude of these rate**  
7 **and bill impacts?**

8 A. I do not intend to draw any conclusions about the magnitude of these rate and bill  
9 impacts at this point in time. Instead, I present the results here to illustrate how  
10 the rate and bill impact analysis should be conducted, and the type of information  
11 that it can provide. I recommend that ENSC provide this type of rate and bill  
12 impact information in future DSM Plans, so that the Board and other stakeholders  
13 can get a sense of the magnitude of rate and bill impacts associated with the  
14 ENSC energy efficiency activities.

15 **Q. You mentioned that ENSC should look at program participation levels.**  
16 **Why?**

17 A. After reviewing the rate and bill impact analysis, it is important to analyze  
18 program participation to discern the extent of customers experiencing bill  
19 increases or decreases. As observed in the above analysis, the electricity bills for  
20 program participants and customers on average are reduced over the long-run,



---

1 despite the rate increase from DSM. As previously stated in my 2012 DSM Plan  
2 testimony, the extent of customer participation in energy efficiency programs  
3 should be a critical factor considered in assessing whether particular rate and bill  
4 impacts are acceptable. Once energy efficiency programs reach a point where a large  
5 portion of customers participate in the programs, then concerns about rate impacts  
6 should be significantly mitigated.

7 **Q. Please summarize your analysis of program participation levels.**

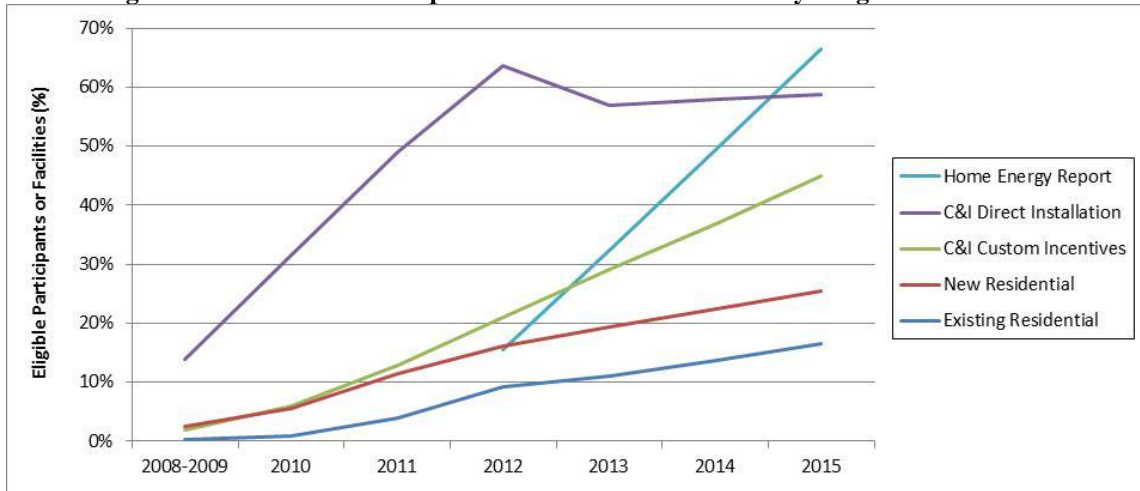
8 A. Figure 4 presents a summary of program participation rates for some of ENSC's  
9 key DSM programs, based on information provided by ENSC in response to  
10 information requests. For each of these programs I have taken the ratio of the  
11 number of participants in each year to eligible customers in each year, to estimate  
12 a participation rate. I then calculate a cumulative participation rate for each of  
13 these programs, including the historic years of 2008 through 2011, as well as the  
14 current and future years of 2012 through 2015. Exhibit TW-4 presents the  
15 numbers behind my analysis of participation rates.

16 It is very important to note that there are several challenges to estimating  
17 participation and participation rates in energy efficiency programs. One of the  
18 most significant challenges is to properly identify a participant. For the programs  
19 presented in Figure 4, ENSC identifies a participant as either a housing unit (for  
20 residential customers) or a facility (for business customers). For other programs  
21 (e.g. the Efficient Products Rebate program) participants are sometimes defined as  
22 an efficiency measure. Another significant challenge is to avoid double-counting  
23 of participants. For example, some residential customers may participate in both  
24 the Existing Residential program and in the Efficient Products Rebate program in  
25 any one year. Similarly, a business customer may participate in the BNI Custom  
26 Incentives program in more than one year during the timeline presented below.

27 I have not attempted to address all these issues in the participation rates presented  
28 below. Instead, I have taken the simplest approach of taking the ratio of eligible  
29 customers to participants. Therefore, the participation rates presented below  
30 should be seen as an illustrative example of how participation rates should be

1 analyzed and presented. Over time, ENSC should collect sufficient data to be  
2 able to sort out some of the challenges about defining participants and avoiding  
3 double-counting.

4 **Figure 4: Cumulative Participation Rates for Select Efficiency Programs**



5  
6  
7 **Q. Why have you not included all of ENSC's DSM programs in Figure 4?**

8 **A.** I did not include the Efficient Product Rebate programs for Residential and BNI  
9 customers in Figure 4 because participation for these programs is measured in  
10 units, or the number of financial incentives (rebates or financing) offered to  
11 customers (2013-2015 DSM Filing, App. A, 16). When reviewing program  
12 participation for these programs, cumulative participation rates quickly exceed  
13 100 percent of eligible participants. This indicates that participants receive more  
14 than one financial incentive or participate multiple times. I have not included  
15 these two programs in my analysis because to do so would not provide a  
16 meaningful indication of the number of customers that have participated in  
17 efficiency programs. However, I recommend that ENSC should track the number  
18 of rebates or units provided to each participant or facility, so that program  
19 participation from these two programs could be better analyzed, and the impact on  
20 customer's rates and bills from these programs would be better understood.

---

1 **Q. What is the value of investigating the participation rates?**

2 A. Any analysis of rate and bill impacts should include some investigation of  
3 participation rates, in order to indicate the extent of customers that are likely to  
4 see lower bills as a result of the programs. The information presented above  
5 illustrates the type of participation rate analysis that ENSC should conduct in  
6 future DSM filings, in order to provide the Board and other stakeholders with  
7 information that will be useful in evaluating future rate and bill impacts. If, in  
8 future DSM proceedings, ENSC or the Board are in the position of balancing  
9 higher rates and lower bills, it will be useful to consider participation rates in  
10 achieving the proper balance.

11 Furthermore, this type of participation information can be very important in  
12 reviewing and assessing ENSC's DSM programs in general. It provides an  
13 indication of how successfully each program is pursuing customers, as well as an  
14 indication of how many more customers could benefit from future efficiency  
15 programs.

16 **Q. What conclusions do you draw from the information presented in Figure 4?**

17 A. I do not intend to draw specific conclusions from the participation rates in  
18 Figure 4 as part of my testimony, because I see these participation rates as  
19 preliminary estimates and I expect they include some double-counting of  
20 customers.

21 Nonetheless, we can draw some general conclusions from this information. It is  
22 clear that by the end of the three-year plan a large portion of Nova Scotia  
23 electricity customers will have been served by the DSM programs in one way or  
24 another, and will thereby experience lower bills. The Existing Residential  
25 Program is likely to reach over 15 percent of residential customers, and the Home  
26 Energy Report Program is expected to reach well over 50 percent of residential  
27 customers. When we add to this the many customers that purchase efficient  
28 equipment through the Efficient Product Rebate Program it is clear that many  
29 residential customers will participate in the efficiency programs and will thereby  
30 experience lower bills. The same conclusion can be drawn about the BNI sector.

---

1 Between the Custom Program, the Direct Install Program and the Efficient  
2 Product Rebate Program, many BNI customers will participate in the efficiency  
3 programs and thereby experience lower bills.

4 These are very important conclusions in the context of the rate and bill impact  
5 analysis. They indicate that the majority of customers are likely to see lower bills  
6 as a result of the energy efficiency programs, because the bill savings from the  
7 efficiency measures outweigh rate impact of the DSM rider. I recommend that  
8 ENSC be encouraged to maximize customer participation rates over time, so as to  
9 ensure the greatest amount equity among customers and to mitigate concerns  
10 about rate impacts.<sup>1</sup> Indeed, ENSC should pursue the ultimate goal of reaching  
11 all electricity customers in one way or another over time.

12 **Q. Please summarize your analysis of the participation rates for the Existing**  
13 **Residential Program.**

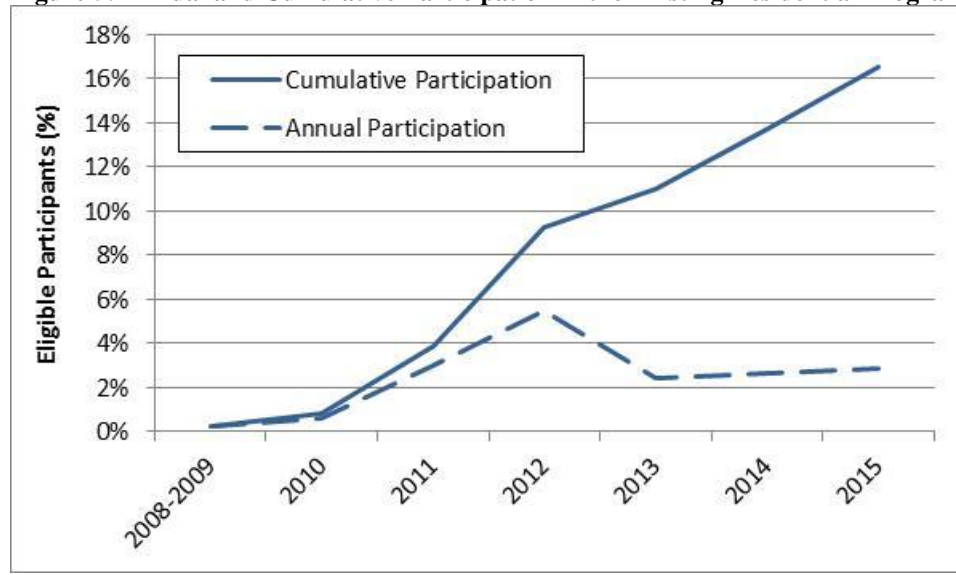
14 A. Figure 5, below, presents the annual and cumulative participation rates of  
15 customers in the Existing Residential program since 2008 (Avon IR-3). As the  
16 figure demonstrates, ENSC proposes to engage over 16 percent of eligible  
17 participants by the end of 2015. The figure also indicates that ENSC has  
18 proposed a significant reduction in annual participation rates in this program after  
19 2012. ENSC explains that this is because the 2012 program includes a direct  
20 install pilot component that is not factored into the 2013 DSM Plan (Synapse IR-  
21 16).

---

<sup>1</sup> It is important to note that this goal must be balanced with other important goals, such as avoiding cream-skimming and lost opportunities.

1

**Figure 5: Annual and Cumulative Participation in the Existing Residential Program**



2

3

4 **Q. You have analyzed rate and bill impacts by comparing the proposed 2013-**  
5 **2015 DSM initiatives to a scenario where no DSM occurs. Is this the most**  
6 **appropriate use of rate and bill impact analyses?**

7 A. No, it is not. The hypothetical scenario where no DSM occurs is not meaningful  
8 because it is very unlikely to happen. I present that analysis above to demonstrate  
9 conceptually how rate and bill impacts can be analyzed from this most simple  
10 comparison.

11 **Q. Is there a better way to apply the rate and bill impact analyses?**

12 A. Yes. Energy efficiency program administrators and regulators frequently wrestle  
13 with the question of how much ratepayer money should be invested in energy  
14 efficiency programs. One of the key concerns is that too much funding of energy  
15 efficiency programs will lead to unacceptable rate impacts. In these decisions,  
16 there are often two or more scenarios for how much to invest in energy efficiency  
17 programs. For example, regulators may be faced with one proposal to maintain  
18 constant efficiency budgets from one year to the next and a second proposal to  
19 increase efficiency budgets by a certain amount in order to obtain additional  
20 efficiency savings. In this context, the rate and bill impact analysis should  
21 consider the same two scenarios: constant efficiency budgets compared to  
22 increased efficiency budgets. In this way, the program administrators, the

---

1 regulators and other stakeholders will be able to assess the likely rate and bill  
2 impacts associated with the decision that is at issue. I refer to this approach as an  
3 “incremental” rate and bill impact analysis, because it captures the effects of  
4 incremental changes to energy efficiency budgets.

5 **Q. Please provide an example of what you mean by an incremental rate and bill**  
6 **analysis.**

7 A. Using the same information discussed in my analysis above, I have conducted a  
8 second analysis that considers the impacts on residential rates and bills assuming  
9 that ENSC increased its proposed 2013 through 2015 residential DSM budgets by  
10 20 percent.

11 **Q. Why did you choose to increase ENSC’s 2013 through 2015 residential**  
12 **budgets by 20 percent?**

13 A. I chose this budget increase merely to provide an illustration of an incremental  
14 rates and bill analysis. An increase of 20 percent in program budgets would bring  
15 ENSC’s three-year cumulative residential program budget from \$74 million to  
16 \$89 million. I assume for simplicity that this increased budget would be used to  
17 provide the same type of energy efficiency services to additional program  
18 participants, i.e., the increased budget would lead to a 20 percent increase in  
19 program participants.

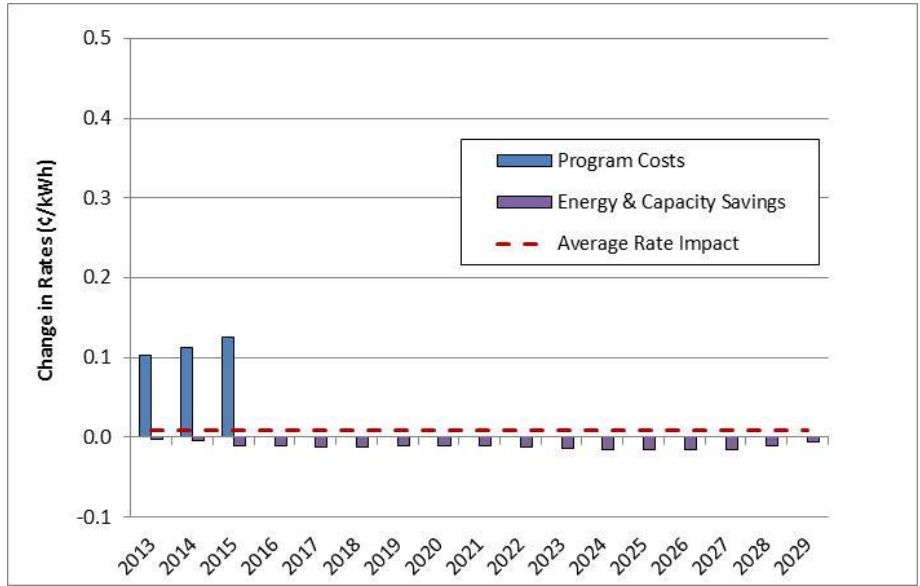
20 **Q. What is the impact on Residential rates from the proposed 20 percent**  
21 **increase in the residential program budget?**

22 A. The impact on residential rates from this incremental increase in program budgets  
23 are presented in Figures 6 and 7 below. These figures mirror the information  
24 presented in Figures 1 and 2 above. Exhibit TW-5 presents the results of my  
25 analysis in tabular form.

26 As shown in Figure 6, the rate impact to the Residential customer class from the  
27 DSM programs is likely to be on the order of 0.1 ¢/kWh in the first three years,  
28 and then there is likely to be small rate reductions as a result of the efficiency  
29 savings over time. The average rate impact across the entire study period is likely  
30 to be less than 0.01 ¢/kWh.

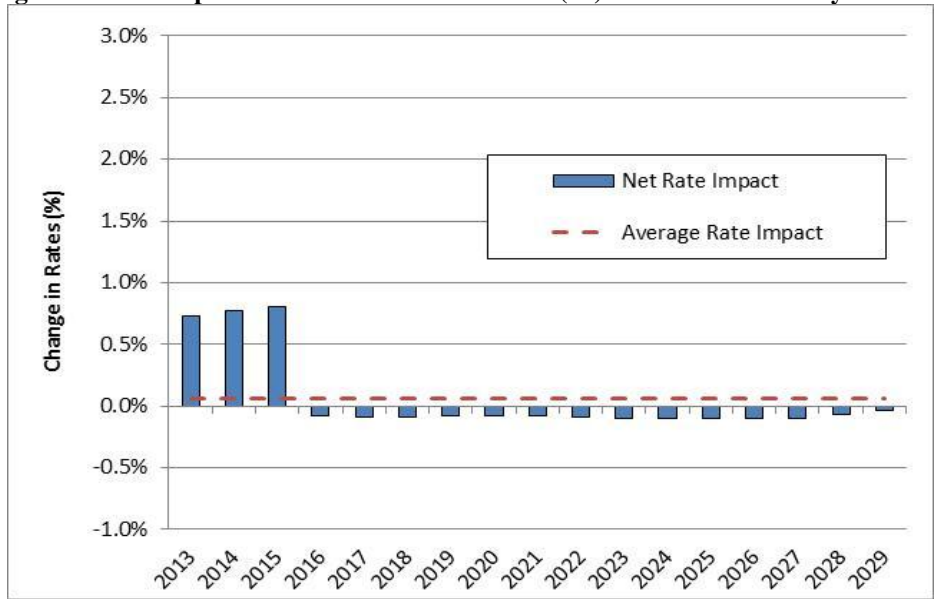
1 As shown in Figure 7, the rate impact to the Residential customer class from the  
 2 DSM programs is likely to be between 0.5 and 1.0 percent in the first three years,  
 3 and then there will be small rate reductions as a result of the efficiency savings  
 4 over time. The average rate impact across the entire study period is likely to be  
 5 less than 0.1 percent.

6 **Figure 6: Rate Impacts on Residential Customers (¢/kWh) – Incremental Analysis**



7  
8

9 **Figure 7: Rate Impacts on Residential Customers (%) – Incremental Analysis**



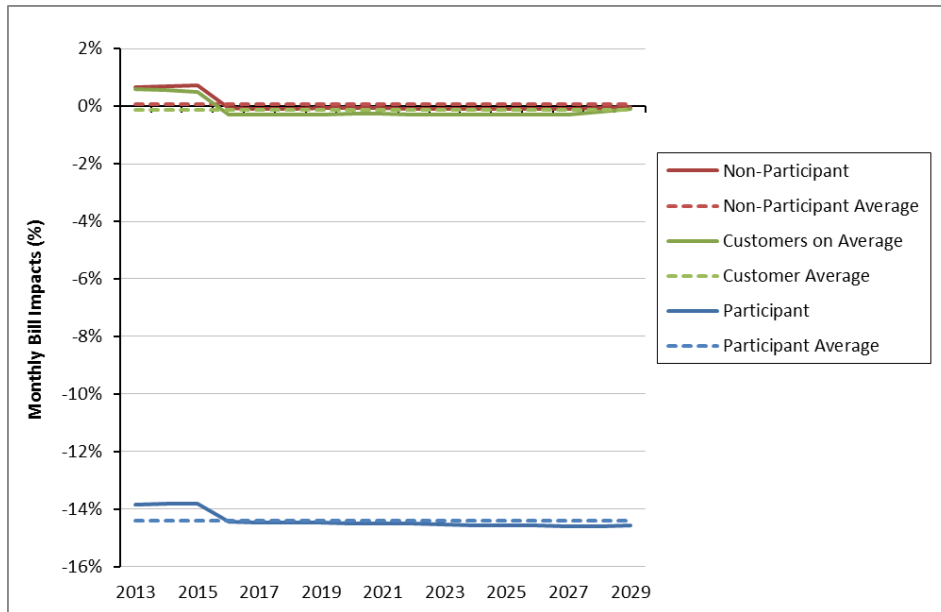
10  
11

1 **Q. What is the impact on Residential bills from the 20 percent increase in**  
2 **program budgets?**

3 A. The impact on bills from this incremental increase in program budgets are  
4 presented in Figure 8. This figure mirrors the information presented in Figure 3  
5 above. Exhibit TW-5 presents my estimates

6 For non-participants and customers on average the bills are expected to be higher  
7 by 0.5 to 1.0 percent in the first three years, and then lower by roughly 0.1 to 0.3  
8 percent after that. On average across the study period non-participants are  
9 expected to see a roughly 0.06 percent increase in bills, while customers on  
10 average are expected to see a 0.12 percent decrease in bills. Program participants  
11 are expected to see bill reductions comparable to those in the previous case, on  
12 the order of 14 percent on average. (Again, for this analysis we have defined  
13 program participants as those that would not have participated under the current  
14 budget proposal but would participate as a result of the increased funding.)

15 **Figure 8: Percent Impact on Residential Monthly Bills – Incremental Analysis**



16  
17

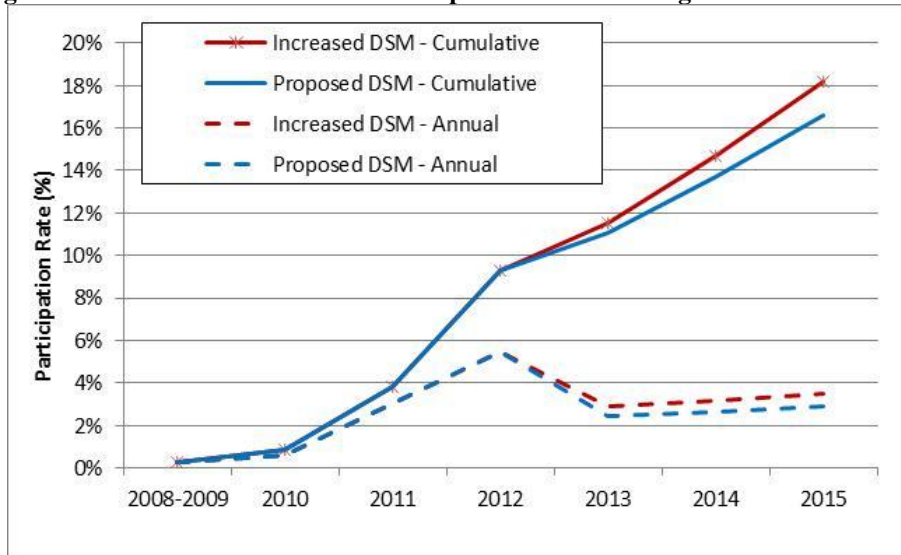
18 **Q. What is the impact on the participation levels of the Existing Residential**  
19 **program from the 20 percent increase in program budgets?**

20 A. With a larger budget available for efficiency programs, ENSC could enroll more  
21 participants than currently proposed. Under the Existing Residential program for



1 2013, ENSC expects 10,000 participants resulting in annual savings of 14.3 GWh  
2 for the year (Evidence, 19; Avon IR-3). Assuming that the savings-per-participant  
3 remains constant at 1,430 kWh, a 20 percent increase in budget would allow  
4 ENSC to reach a corresponding 20 percent increase in participants, for a total of  
5 12,000 participants. This would result in annual savings of 17.2 GWh in 2013 for  
6 the program. Figure 9, below, provides the annual and cumulative participation  
7 levels for both budget scenarios, presented as a percent of total eligible  
8 participants.

9 **Figure 9: Annual and Cumulative Participation Rates Existing Residential - Incremental**



10  
11  
12 **Q. Please summarize the results of your incremental analysis.**

13 **A.** The incremental analysis can be summarized as follows:

- 14 • Increased budget: \$15 million, over three years.
- 15 • Increased savings: 2.9 to 3.8 GWh per year.
- 16 • Increased participants: 6,600 households, over three years.
- 17 • Average rate impact over study period: less than 0.1 percent.
- 18 • Average bill impact over study period (dollars):
  - 19 ♦ non-participants: \$0.07 per month (0.06 percent).

---

1                   ♦ customers on average: -\$0.12 per month (-0.12 percent).

2                   ♦ participants: -\$17.20 per month (-14.4 percent).

3 **Q. How do you recommend the results of your incremental analysis be used?**

4 A. Again, I present the incremental rate and bill impact analysis to illustrate how  
5 such an analysis could be used in the future to assist with a decision about DSM  
6 program funding. I recommend that ENSC develop rate and bill impact analyses  
7 along the lines of what I have outlined above. This sort of information should be  
8 provided with each proposal for a new DSM Plan. If in the future ENSC and the  
9 Board are faced with a decision as to whether to increase or decrease DSM  
10 program budgets relative to current levels, this information will be useful in  
11 drawing the appropriate balance between reducing average costs to all customers  
12 and increasing electricity rates.

13 **Q. What else do you recommend about ENSC's program participation going**  
14 **forward?**

15 A. I recommend that ENSC take steps to improve its methods for tracking customer  
16 participation. This includes defining participation better, including participation in  
17 the Efficient Products Rebate programs. It also includes tracking customers by  
18 account number for each program that they participate in each year, in order to  
19 keep track of customers that may be double-counted. Better participation  
20 information will be useful over time in order to provide meaningful information  
21 regarding the magnitude of customers that experience bill savings from the DSM  
22 programs. It will also be useful in assessing program performance as the ENSC  
23 programs gain more experience and reach a greater level of maturity.  
24 Furthermore, more detailed information on participation rates will help ENSC  
25 identify those customers that may not have participated yet in the efficiency  
26 programs, so that it can target the efficiency programs to those customers in order  
27 to maximize customer participation rates.

---

1 **Q. You have provided an illustration of the rate impacts and bill impacts of the**  
2 **residential DSM programs, with a focus on the participants in the Existing**  
3 **Residential program. What do you recommend with regard to the business,**  
4 **non-profit and institutional sector?**

5 A. I recommend that ENSC conduct parallel analyses of the rate and bill impacts of  
6 the BNI sector energy efficiency programs. In this case, it may be appropriate to  
7 investigate the impacts on participants in the Custom Incentives Program  
8 separately from the impacts on participants in the Direct Installation program,  
9 given that the amount of savings per participant and the number of participants  
10 are likely to be considerably different across the programs.

11 **4. MULTI-YEAR PLANNING CYCLE**

12 **Q. Please describe ENSC's proposed multi-year planning cycle.**

13 A. In its 2012 DSM Plan filing, ENSC indicated its intent to engage stakeholders in  
14 consultation and dialogue to further assess the available options for the  
15 implementation of a future multi-year regulatory model. Such a model would  
16 allow greater flexibility and capacity in the delivery of DSM programming.

17 ENSC engaged Dunsky Energy Consulting (Dunsky) to review the current  
18 regulatory oversight model and propose changes to improve ENSC's ability to  
19 assist Nova Scotians in saving energy as efficiently and effectively as possible.  
20 Dunsky's review noted that the limited (twelve month) approval period of  
21 ENSC's plans creates uncertainty in the market. ENSC is unable to make a  
22 commitment longer than one year to its contractors (who must decide whether,  
23 and to what extent, to invest in building capacity in Nova Scotia), to critical  
24 market players (including those who are being asked to provide new products and  
25 services to Nova Scotians), to its current and prospective staff, and to its larger  
26 customers (who often plan important investments in equipment and buildings over  
27 several years). The one-year approval period can further lead to missed savings,  
28 as well as diverted organizational time and focus.

29 Consistent with Dunsky's report, ENSC has prepared a three-year DSM plan that  
30 includes the following:

- 
- 1           • the approach it intends to take to achieve savings within its target markets
- 2           • a forecast of annual costs (budgets) and energy savings for each of the three
- 3           years
- 4           • a high-level evaluation plan indicating when and how evaluation activities
- 5           would be conducted, and a timetable for reporting the results.

6           In addition, the multi-year filing includes two additional years of DSM outlook,

7           intended for directional information purposes, not for Board approval. This rolling

8           approach is designed to keep the period between formal plan approvals relatively

9           short for the Board and stakeholders, while allowing ENSC, its delivery agents,

10          and trade allies to operate with a multi-year view that enables capacity building

11          for continued future success.

12          Beginning in 2013, and in each intervening year between multi-year filings,

13          ENSC will file an annual progress report in the first quarter of the calendar year,

14          intended to be a paper filing and consisting of:

- 15          • a summary of the context, activities and milestones achieved in the prior year
- 16          • a management discussion and analysis of any major discrepancies relative to
- 17          the original plan's intent and forecasts
- 18          • a summary of costs and savings for each program or target market area

19          Dunsky recommends, and ENSC concurs, that the Board consider adopting a

20          trigger mechanism whereby, if reported results fall below 75 percent of the

21          original plan's forecast savings up to that point, ENSC would be required to file a

22          corrective action plan designed to achieve the total approved energy savings

23          target, within the approved multi-year budget.

24          Revisions to the schedule and approach for evaluating DSM program savings are

25          also proposed, changing from an all-in-one annual process to an ongoing multi-

26          year process.

---

1 ENSC recommends that it continue to meet quarterly with the Board. Regular  
2 meetings with the DSM Advisory Group will provide ongoing opportunities to  
3 update stakeholders and discuss issues and concerns. The meetings and reports  
4 will provide quarterly status updates and highlights, as well as communicate  
5 course changes within the approved DSM Plan.

6 **Q. Is ENSC's proposal to move from an annual planning cycle to a multi-year**  
7 **planning cycle appropriate?**

8 A. Yes. For all the reasons discussed in Dunsky's report, as briefly summarized  
9 above, a multi-year planning cycle can be beneficial to program planning. Moving  
10 from annual to multi-year planning cycles is becoming a trend in several  
11 jurisdictions that I am aware of.

12 **Q. Do you have any recommendations regarding ENSC's multi-year planning**  
13 **proposal?**

14 A. Yes. While I fully support ENSC's proposal to move to a multi-year planning  
15 cycle, I have some recommendations about the trigger mechanism that requires  
16 ENSC to file a Corrective Action Plan to adjust its original plan. This trigger is of  
17 utmost importance as it serves to weigh the balance between ENSC's flexibility to  
18 implement effective programs (indeed, the benefits of moving to multi-year  
19 planning cycle), with the need for adequate oversight by the Board and  
20 stakeholders. Such a balance can be challenging to achieve, and needs to be  
21 clearly identified prior to the plan's implementation. As such, a trigger  
22 mechanism must be carefully crafted and clearly understood by all parties  
23 involved.

24 **Q. Why do you state that a balance between flexibility and oversight can be**  
25 **difficult to achieve, and needs to be identified prior to the plan's**  
26 **implementation?**

27 A. My recent experience in Massachusetts leads me to be circumspect about  
28 establishing an appropriate trigger mechanism. After the three-year planning cycle  
29 was adopted in Massachusetts, some efficiency program administrators submitted  
30 to the Department of Public Utilities (DPU) the equivalent of corrective action  
31 plans within six months of the three-year plans being approved. Additionally,  
32 annual plan modifications became a customary filing in Massachusetts, essentially

---

1 maintaining the annual planning process that was expected to be overhauled by a  
2 three-year planning cycle.

3 **Q. Why do you think these energy efficiency filings were submitted to the**  
4 **Massachusetts DPU so shortly after the three-year plans were approved in**  
5 **Massachusetts?**

6 A. The primary reason is that the conditions established requiring DPU review of  
7 changes to the three-year plan were more detailed than what is proposed here, and  
8 were much more stringent. In addition, there was some uncertainty among the  
9 program administrators as to how the conditions should be applied.

10 **Q. Please explain how the conditions triggering a regulatory review in**  
11 **Massachusetts were different from those that are proposed here.**

12 A. First, I note that the DPU required energy efficiency program administrators to  
13 file a request for mid-term modifications – i.e., modifications to the three-year  
14 efficiency plans during the course of the three years – if the program  
15 administrators anticipated significant changes to program designs. In this way,  
16 the DPU would be able to review and decide upon anticipated changes to the  
17 energy efficiency programs before they were implemented. This is different from  
18 Nova Scotia, where corrective action plans are only required if reported results  
19 fall below a trigger. In other words, the approach in Massachusetts is to anticipate  
20 future changes in the plans, whereas the approach proposed in Nova Scotia is to  
21 respond to historic experience relative to the efficiency plans.

22 Second, the conditions established in Massachusetts were more detailed and more  
23 stringent than what is proposed in Nova Scotia. The Massachusetts DPU  
24 established guidelines requiring that program administrators submit mid-term  
25 modifications to their three-year plans if any of the following changes occurred:

- 26 • a new program is added to the portfolio of programs;
- 27 • an existing program is terminated;
- 28 • the budget for an energy efficiency program is changed by 20 percent;
- 29 • the savings of an efficiency program are changed by 20 percent; or

- 
- 1           • the performance incentives resulting from an energy efficiency program are  
2           changed by 20 percent.<sup>2</sup>

3 **Q. Why did these conditions lead to program administrators filings so shortly**  
4 **after the commencement of the three-year plans.**

5 A. First, there was some uncertainty about how these conditions should be applied.  
6 The program administrators assumed that they should be applied on an annual  
7 basis, i.e., if an annual budget was expected to deviate by more that 20 percent of  
8 an annual budget in the three-year plan, then it should be reviewed by the DPU.  
9 The DPU has since clarified that these triggers should instead be applied over the  
10 entire three-year plan, i.e., a 20 percent budget under-run in one year is acceptable  
11 if the difference is made up in the following year.<sup>3</sup>

12 Second, the triggers are fairly broad and stringent, especially relative to the  
13 conditions proposed in Nova Scotia. The Massachusetts triggers apply on a  
14 program level, as opposed to the portfolio level. The Massachusetts triggers go  
15 beyond energy savings to include budgets and program administrator performance  
16 incentives. The Massachusetts triggers apply to savings results above and below  
17 those of the three-year plan, as opposed to just savings results that are below the  
18 plan. The Massachusetts triggers of 20 percent are slightly more stringent than the  
19 25 percent proposed in Nova Scotia. Finally, the Massachusetts triggers include  
20 additions of programs and terminations of programs, while the Nova Scotia  
21 proposal does not.

22 **Q. What is the current status of these guidelines?**

23 A. The DPU has opened an investigation to determine whether its mid-term  
24 modification guidelines should be modified to strike a better balance between

---

<sup>2</sup> Massachusetts Department of Public Utilities, *Investigation by the Department of Public Utilities on its Own Motion into Updating its Energy Efficiency Guidelines*, DPU 08-50-B, October 26, 2009.

<sup>3</sup> Massachusetts Department of Public Utilities, *Petition of the Cape Light Compact for Approval of a Modification to its Three-Year Energy Efficiency Plan Budget for Program Year 2020*, DPU 10-106, January 10, 2011.

---

1 program administrator flexibility and regulatory review.<sup>4</sup> That investigation has  
2 not yet been completed.

3 **Q. What is your recommendation regarding ENSC's proposed trigger**  
4 **mechanism for the three-year plan?**

5 A. I believe that there is value in providing the Board with proposals to make  
6 significant changes to the energy efficiency programs *before* the changes are  
7 implemented. In this way, the Board will be able to review any significant  
8 changes prior to their implementation, as opposed to many months afterwards.

9 It is important to note that the electricity industry and the energy efficiency  
10 market are constantly in flux, and there may be many good reasons for ENSC to  
11 make significant modifications to its efficiency programs during the course of its  
12 three-year plans. For example, once NSPI completes its forthcoming integrated  
13 resource plan it may provide compelling evidence to make significant changes to  
14 the current three-year DSM plan.

15 Nonetheless, in order to avoid the problems encountered in Massachusetts, these  
16 prospective triggers should be clearly defined and should be relatively broad.

17 **Q. What do you recommend with regard to prospective triggers?**

18 A. I recommend that ENSC be required to notify the Board in its Annual Progress  
19 Report if it plans to make any of the following changes to its three-year plan:

- 20 • add a new program;
- 21 • terminate an existing program;
- 22 • increase or decrease three-year budgets for the total residential sector  
23 programs or the total BNI sector programs by more than 25 percent;
- 24 • increase or decrease the three-year savings estimates of the total residential  
25 sector programs or the total BNI sector programs by more than 25 percent.

---

<sup>4</sup> Massachusetts Department of Public Utilities, *Investigation by the Department of Public Utilities on its Own Motion into Updating its Energy Efficiency Guidelines*, DPU 11-120, November 29, 2011.



---

1 **Q. Please explain why you believe these prospective triggers are important.**

2 A. ENSC may want to add a new program or terminate an existing program during  
3 the course of the three-year plan, and this is clearly a significant change that the  
4 Board should be made aware of prior to it being implemented.

5 I recommend that there be a trigger for efficiency budgets, as well as efficiency  
6 savings, because the budgets are an important indicator of the program priorities  
7 and an important driver of the program impacts.

8 I recommend that the budget and savings triggers be applied at the sector level,  
9 because there are important policy and equity considerations with regard to  
10 providing energy efficiency opportunities to both sectors. If the trigger is for all  
11 sectors combined, then ENSC could shift budgets, and therefore savings, from  
12 one sector to another, which might lead to inequities that would be of concern to  
13 the Board.

14 I recommend that the budget and savings triggers be applied both for increases  
15 and decreases, as the Board may be interested in significant changes in either  
16 direction.

17 I recommend the 25 percent level for the trigger, because this is consistent with  
18 the current proposal and it strikes an appropriate balance between flexibility for  
19 ENSC and regulatory oversight.

20 **Q. If one of these triggers is met, and ENSC were to notify the Board in an**  
21 **Annual Progress Report, then how do you recommend the Board should**  
22 **respond to this additional information.**

23 A. The Board should make it clear in approving these triggers that ENSC has on-  
24 going approval from the Board to continue to implement its three-year plan as  
25 modified, unless the Board makes a finding otherwise within a given timeframe.  
26 If a trigger is met in any one of the Annual Progress Reports, then the Board  
27 could decide how to address it on a case-by-case basis. For example, if ENSC  
28 were to propose increasing savings to the residential sector by 30 percent due to  
29 increased adoption of highly cost-effective residential efficiency measures, then  
30 the Board may see no need for any formal review of such a proposal. If on the

---

1 other hand, ENSC were to propose terminating a cost-effective program that was  
2 serving hard-to-reach small business customers, then the Board may want to  
3 investigate that proposal. At that time, the Board would establish a streamlined  
4 process for conducting its review and making its findings on the ENSC proposal.

5 **Q. Does this conclude your pre-filed testimony?**

6 A. Yes, it does.

---

**Tim Woolf**  
Vice President  
Synapse Energy Economics, Inc.  
485 Massachusetts Avenue, Suite 2, Cambridge, MA 02139  
(617) 453-7031 • fax: (617)-661-0599  
twoolf@synapse-energy.com

## PROFESSIONAL EXPERIENCE

**Synapse Energy Economics Inc.**, Cambridge, MA. Vice President, 2011 to present.  
Provides expert consulting on the economic, regulatory, consumer, environmental, and public policy implications of the electricity and gas industries. The primary focus of work includes technical and economic analyses, electric power system planning, climate change strategies, energy efficiency programs and policies, renewable resources and related policies, power plant performance and economics, air quality, and many related aspects of consumer and environmental protection.

**Massachusetts Department of Public Utilities**, Boston, MA. Commissioner, 2007- 2011.  
Oversaw a significant expansion of clean energy policies as a consequence of the Massachusetts Green Communities Act, including an aggressive expansion of ratepayer-funded energy efficiency programs; the implementation of decoupled rates for electric and gas companies; an update of the DPU energy efficiency guidelines; the promulgation of net metering regulations; review of smart grid pilot programs; and review of long-term contracts for renewable power. Oversaw six rate case proceedings for Massachusetts electric and gas companies. Played an influential role in the development of price responsive demand proposals for the New England wholesale energy market. Served as President of the New England Conference of Public Utility Commissioners from 2009-2010. Served as board member on the Energy Facilities Siting Board from 2007-2010. Served as co-chair of the State Energy Efficiency Action Working Group on Utility Motivation. Served as co-chair of the Steering Committee for the Northeast Energy Efficiency Partnership's Regional Evaluation, Measurement and Verification Forum.

**Synapse Energy Economics Inc.**, Cambridge, MA. Vice President, 1997-2007.

**Tellus Institute**, Boston, MA. Senior Scientist, Manager of Electricity Program, 1992-1997.

**Association for the Conservation of Energy**, London, England. Research Director, 1991-1992.

**Massachusetts Department of Public Utilities**, Boston, MA. Staff Economist, 1989-1990.

**Massachusetts Office of Energy Resources**, Boston, MA. Policy Analyst, 1987-1989.

**Energy Systems Research Group**, Boston, MA. Research Associate, 1983-1987.

**Union of Concerned Scientists**, Cambridge, MA. Energy Analyst, 1982-1983.

## EDUCATION

Masters, Business Administration. Boston University, Boston, MA, 1993.

Diploma, Economics. London School of Economics, London, England, 1991.

B.S., Mechanical Engineering. Tufts University, Medford, MA, 1982.

B.A., English. Tufts University, Medford, MA, 1982.

---

## TESTIMONY

**Missouri Office of Public Counsel (Docket No. EO-2011-0271).** Rebuttal testimony regarding IRP rule compliance. On behalf of Missouri Office of the Public Counsel. October 28, 2011.

**Rhode Island Public Utilities Commission (Docket No. 3790).** Direct testimony regarding National Grid's Gas Energy Efficiency Programs. On behalf of the Division of Public Utilities and Carriers. April 2, 2007.

**Rhode Island Public Utilities Commission (Docket No. 3765).** Surrebuttal testimony regarding National Grid's Renewable Energy Standard Procurement Plan. On behalf of the Division of Public Utilities and Carriers. February 20, 2007.

**Rhode Island Public Utilities Commission (Docket No. 3765).** Direct testimony regarding National Grid's Renewable Energy Standard Procurement Plan. On behalf of the Division of Public Utilities and Carriers. January 17, 2007.

**Minnesota Public Utilities Commission (Docket Nos. CN-05-619 and TR-05-1275).** Direct testimony regarding the potential for energy efficiency as an alternative to the proposed Big Stone II coal project. On behalf of the Minnesota Center for Environmental Advocacy, Fresh Energy, Izaak Walton League of America, Wind on the Wires and the Union of Concerned Scientists. November 29, 2006.

**Rhode Island Public Utilities Commission (Docket No. 3779).** Oral testimony regarding the settlement of Narragansett Electric Company's 2007 Demand-Side Management Programs. On behalf of the Division of Public Utilities and Carriers. November 24, 2006.

**Nevada Public Utilities Commission (Docket Nos. 06-04002 & 06-04005).** Direct testimony regarding Nevada Power Company's and Sierra Pacific Power Company's Renewable Portfolio Standard Annual Report. On behalf of the Nevada Bureau of Consumer Protection. October 26, 2006

**Nevada Public Utilities Commission (Docket No. 06-06051).** Direct testimony regarding Nevada Power Company's Demand-Side Management Plan in the 2006 Integrated Resource Plan. On behalf of the Nevada Bureau of Consumer Protection. September 13, 2006.

**Nevada Public Utilities Commission (Docket Nos. 06-03038 & 06-04018).** Direct testimony regarding the Nevada Power Company's and Sierra Pacific Power Company's Demand-Side Management Plans. On behalf of the Nevada Bureau of Consumer Protection. June 20, 2006.

**Nevada Public Utilities Commission (Docket No. 05-10021).** Direct testimony regarding the Sierra Pacific Power Company's Gas Demand-Side Management Plan. On behalf of the Nevada Bureau of Consumer Protection. February 22, 2006.

**South Dakota Public Utilities Commission (Docket No. EL04-016).** Direct testimony regarding the avoided costs of the Java Wind Project. On behalf of the South Dakota Public Utilities Commission Staff. February 18, 2005.

**Rhode Island Public Utilities Commission (Docket No. 3635).** Oral testimony regarding the settlement of Narragansett Electric Company's 2005 Demand-Side Management Programs. On behalf of the Division of Public Utilities and Carriers. November 29, 2004.

---

**British Columbia Utilities Commission.** Direct testimony regarding the Power Smart programs contained in BC Hydro's Revenue Requirement Application 2004/05 and 2005/06. On behalf of the Sierra Club of Canada, BC Chapter. April 20, 2004.

**Maryland Public Utilities Commission (Case No. 8973).** Oral testimony regarding proposals for the PJM Generation Attributes Tracking System. On behalf of the Maryland Office of People's Counsel. December 3, 2003.

**Rhode Island Public Utilities Commission (Docket No. 3463).** Oral testimony regarding the settlement of Narragansett Electric Company's 2004 Demand-Side Management Programs. On behalf of the Division of Public Utilities and Carriers. November 21, 2003.

**California Public Utilities Commission (Rulemaking 01-10-024).** Direct testimony regarding the market price benchmark for the California renewable portfolio standard. On behalf of the Union of Concerned Scientists. April 1, 2003.

**Québec Régie de l'énergie (Docket R-3473-01).** Direct testimony of Timothy Woolf and Philp Raphals regarding Hydro-Québec's Energy Efficiency Plan: 2003-2006. On behalf of Regroupement national des Conseils régionaux de l'environnement du Québec. February 5, 2003.

**Connecticut Department of Public Utility Control (Docket No. 01-10-10).** Direct testimony regarding the United Illuminating Company's service quality performance standards in their performance-based ratemaking mechanism. On behalf of the Connecticut Office of Consumer Counsel. April 2, 2002.

**Nevada Public Utilities Commission (Docket No. 01-7016).** Direct testimony regarding the Nevada Power Company's Demand-Side Management Plan. On behalf of the Bureau of Consumer Protection, Office of the Attorney General. September 26, 2001.

**US Department of Energy (Docket EE-RM-500).** Oral testimony at a public hearing on marginal price assumptions for assessing new appliance efficiency standards. On behalf of the Appliance Standards Awareness Project. November 2000.

**Connecticut Department of Public Utility Control (Docket No. 99-09-03 Phase II).** Direct testimony on Connecticut Natural Gas Company's proposed performance-based ratemaking mechanism. On behalf of the Connecticut Office of Consumer Counsel. September 25, 2000.

**Mississippi Public Service Commission (Docket No. 96-UA-389).** Oral testimony on generation pricing and performance-based ratemaking. On behalf of the Mississippi Attorney General. February 16, 2000.

**Delaware Public Service Commission (Docket No. 99-328).** Direct testimony on maintaining electric system reliability. On behalf of the Public Service Commission Staff. February 2, 2000.

**New Hampshire Public Service Commission (Docket No. 99-099 Phase II).** Oral testimony on standard offer services. On behalf of the Campaign for Ratepayers Rights. January 14, 2000.

**West Virginia Public Service Commission (Case No. 98-0452-E-GI).** Rebuttal testimony on codes of conduct. On behalf of the West Virginia Consumer Advocate Division. July 15, 1999.

**West Virginia Public Service Commission (Case No. 98-0452-E-GI).** Direct testimony on codes of conduct and other measures to protect consumers in a restructured electricity industry. On behalf of the West Virginia Consumer Advocate Division. June 15, 1999.

---

**Massachusetts Department of Telecommunications and Energy (DPU/DTE 97-111).** Direct testimony on Commonwealth Electric Company's energy efficiency plan, and the role of municipal aggregators in delivering demand-side management programs. On behalf of the Cape and Islands Self-Reliance Corporation. January 1998.

**Delaware Public Service Commission (DPSC 97-58).** Direct testimony on Delmarva Power and Light's request to merge with Atlantic City Electric. On behalf of the Delaware Public Service Commission Staff. May 1997.

**Delaware Public Service Commission (DPSC 95-172).** Oral testimony on Delmarva's integrated resource plan and DSM programs. On behalf of the Delaware Public Service Commission Staff. May 1996.

**Colorado Public Utilities Commission (5A-531EG).** Direct testimony on impact of proposed merger on DSM, renewable resources and low-income DSM. On behalf of the Colorado Office of Energy Conservation. April 1996.

**Colorado Public Utilities Commission (3I-199EG).** Direct testimony on impacts of increased competition on DSM, and recommendations for how to provide utilities with incentives to implement DSM. On behalf of the Colorado Office of Energy Conservation. June 1995.

**Colorado Public Utilities Commission (5R-071E).** Oral testimony on the Commission's integrated resource planning rules. On behalf of the Colorado Office of Energy Conservation. July 1995.

**Colorado Public Utilities Commission (3I-098E).** Direct testimony on the Public Service Company of Colorado's DSM programs and integrated resource plans. On behalf of the Colorado Office of Energy Conservation. April 1994.

## REPORTS

*Indian Point Energy Center Nuclear Plant Retirement Analysis*, prepared for Natural Resources Defense Council, and Riverkeeper, October 17, 2011.

*Equipment Price Forecasting in Energy Conservation Standards Analysis*, prepared for Appliance Standards Awareness Project, and Natural Resources Defense Council, March 24, 2011.

*Climate Change and Power: Carbon Dioxide Emission Costs and Electricity Resource Planning*, prepared for the Tallahassee Electric Utility, March 2007.

*Cape Light Compact Energy Efficiency Plan 2007-2012: Providing Comprehensive Energy Efficiency Services to Communities on Cape Cod and Martha's Vineyard*, prepared for the Cape Light Compact, February 2007.

*Comments on the Potential for Energy Efficiency Resources to Meet the Demand for Electricity in North Carolina*, submitted to the North Carolina Utilities Commission, Docket E-100, Sub 110, prepared for the Southern Alliance for Clean Energy, February 2007.

*Review of the District of Columbia Reliable Energy Trust Fund and Natural Gas Trust Fund Working Group and Regulatory Processes*, prepared for the District of Columbia Office of People's Counsel, January 30, 2007.

---

*Cape Light Compact Annual Report on Energy Efficiency Activities in 2005*, submitted to the Massachusetts Department of Telecommunications and Energy and the Massachusetts Division of Energy Resources, prepared for the Cape Light Compact, July 2006.

*Integrated Portfolio Management in a Restructured Supply Market*, prepared for the Ohio Office of Consumer Counsel, with Resource Insight, June 2006.

*Incorporating Energy Efficiency into the ISO-New England Forwarded Capacity Market*, prepared on behalf of Conservation Services Group. June 5 2006.

*Study of Potential Mohave Alternative/Complementary Generation Resources*, Pursuant to CPUC Decision 04-12-016, prepared for Southern California Edison, with Sargent and Lundy, November 2005.

*Potential Cost Impacts of a Renewable Portfolio Standard in New Brunswick*, prepared for the New Brunswick Department of Energy, October 2005.

*Feasibility Study of Alternative Energy and Advanced Energy Efficiency Technologies for Low-Income Housing in Massachusetts*, prepared for the Low-Income Affordability Network, Action for Boston Community Development, and Action Inc., with Zapotec Energy, August 2005.

*The Cape Light Compact Energy Efficiency Plan: Phase III 2005-2007: Providing Comprehensive Energy Efficiency Services to Communities on Cape Cod and Martha's Vineyard*, prepared for the Cape Light Compact, April 2005.

*Review of Avoided Costs Used in Minnesota Electric Utility Conservation Improvement Programs*, prepared for the Minnesota Office of Legislative Auditor, November 2004.

*NEEP Strategic Initiative Review: Qualitative Assessment and Initiative Ranking for the Residential Sector*, prepared for the Northeast Energy Efficiency Partnerships, Inc., October 1, 2004.

*A Balanced Energy Plan for the Interior West*, prepared for the Hewlett Foundation Energy Series, with Western Resource Advocates and Tellus Institute, May 2004.

*OCC Comments on Alternative Transitional Standard Offer*, prepared for the Connecticut Office of Consumer Counsel, October 20, 2003.

*Potential Cost Impacts of a Vermont Renewable Portfolio Standard*, prepared for the Vermont Public Service Board, presented to the Vermont RPS Collaborative, October 16, 2003.

*Portfolio Management: How to Procure Electricity Resources to Provide Reliable, Low-Cost, and Efficient Electricity Services to All Retail Customers*, prepared for the Regulatory Assistance Project and the Energy Foundation, October 10, 2003.

*Air Quality in Queens: Cleaning Up the Air in Queens County and Neighboring Regions*, prepared for a collaboration of Natural Resources Defense Council, Keyspan Energy, and the Coalition Helping to Organize a Kleaner Environment, May 2003.

*The Maryland Renewable Portfolio Standard: An Assessment of Potential Cost Impacts*, prepared for the Maryland Public Interest Research Group, March 18, 2003.

---

*The Cape Light Compact Energy Efficiency Plan: Phase II 2003-2007: Providing Comprehensive Energy Efficiency Services to Communities on Cape Cod and Martha's Vineyard*, prepared for the Cape Light Compact, with Cort Richardson, the Vermont Energy Investment Corporation, and Optimal Energy Incorporated, March 2003.

*Green Power and Energy Efficiency Opportunities for Municipalities in Massachusetts: Promoting Community Involvement in Energy and Environmental Decisions*, prepared for the Massachusetts Energy Consumers Alliance, May 20, 2002.

*The Energy Efficiency Potential in Williamson County, Tennessee: Opportunities for Reducing the Need for Transmission Expansion*, prepared for the Harpeth River Watershed Association and the Southern Alliance for Clean Energy, April 4, 2002.

*Electricity Restructuring Activities in the US: A Survey of Selected States*, prepared for the Arizona Corporation Commission Utilities Division Staff, March 15, 2002.

*Powering the South: A Clean and Affordable Energy Plan for the Southern United States*, prepared with and for the Renewable Energy Policy Project and a coalition of Southern environmental advocates, January 2002.

*Survey of Clean Power and Energy Efficiency Programs*, prepared for the Ozone Transport Commission, January 14, 2002.

*Proposal for a Renewable Portfolio Standard for New Brunswick*, prepared for the Conservation Council of New Brunswick, presented to the New Brunswick Market Design Committee, December 12, 2001.

*A Retrospective Review of FERC's Environmental Impact Statement on Open Transmission Access*, prepared for the North American Commission for Environmental Cooperation, with the Global Development and Environment Institute, October 19, 2001.

*Repowering the Midwest: The Clean Energy Development Plan for the Heartland*, prepared for the Environmental Law and Policy Center and a coalition of Midwest environmental advocates, February 2001.

*Marginal Price Assumptions for Estimating Customer Benefits of Air Conditioner Efficiency Standards*, comments on the Department of Energy's proposed rules for efficiency standards for central air conditioners and heat pumps, on behalf of the Appliance Standards Awareness Project, December 2000.

*The Cape Light Compact Energy Efficiency Plan: Providing Comprehensive Energy Efficiency Services to Communities on Cape Cod and Martha's Vineyard*, prepared for the Cape Light Compact, November 2000.

*Comments of the Citizens Action Coalition of Indiana*, Workshop on Alternatives to Traditional Generation Resources, June 23, 2000.

*Investigation into the July 1999 Outages and General Service Reliability of Delmarva Power & Light Company*, prepared for the Delaware Public Service Commission Staff, with Exponent Failure Analysis, Docket No. 99-328, February 1, 2000.

*Market Distortions Associated With Inconsistent Air Quality Regulations*, prepared for the Project for a Sustainable FERC Energy Policy, November 18, 1999.



---

*Measures to Ensure Fair Competition and Protect Consumers in a Restructured Electricity Industry in West Virginia*, prepared for the West Virginia Consumer Advocate Division, Case No. 98-0452-E-GI, June 15, 1999.

*Competition and Market Power in the Northern Maine Electricity Market*, prepared for the Maine Public Utilities Commission, with Failure Exponent Analysis, November 1998.

*New England Tracking System*, a methodology for a region-wide electricity tracking system to support the implementation of restructuring-related policies, prepared for the New England Governors' Conference, with Environmental Futures and Tellus Institute, October 1998.

*The Role of Ozone Transport in Reaching Attainment in the Northeast: Opportunities, Equity and Economics*, prepared for the Northeast States for Coordinated Air Use Management, with the Global Development and Environment Institute, July 1998.

*Grandfathering and Environmental Comparability: An Economic Analysis of Air Emission Regulations and Electricity Market Distortions*, prepared for the National Association of Regulatory Utility Commissioners, with the Global Development and Environment Institute, June 1998.

*Performance-Based Regulation in a Restructured Electric Industry*, prepared for the National Association of Regulatory Utility Commissioners, with Resource Insight, the National Consumer Law Center, and Peter Bradford, February 1998.

*Massachusetts Electric Utility Stranded Costs: Potential Magnitude, Public Policy Options, and Impacts on the Massachusetts Economy*, prepared for the Union of Concerned Scientists, MASSPIRG and Public Citizen, November 1997.

*The Delaware Public Service Commission Staff's Report on Restructuring the Electricity Industry in Delaware*, prepared for the Delaware Public Service Commission Staff, Tellus Study No. 96-99, August 1997.

*Preserving Public Interest Obligations Through Customer Aggregation: A Summary of Options for Aggregating Customers in a Restructured Electricity Industry*, prepared for the Colorado Office of Energy Conservation, Tellus Study No. 96-130, May 1997.

*Zero Carbon Electricity: the Essential Role of Efficiency and Renewables in New England's Electricity Mix*, prepared for the Boston Edison Settlement Board, Tellus Study No. 94-273, April 1997.

*Regulatory and Legislative Policies to Promote Renewable Resources in a Competitive Electricity Industry*, prepared for the Colorado Governor's Office of Energy Conservation, Tellus Study No. 96-130-A5, January 1997.

*Comments Regarding the Investigation of Restructuring the Electricity Industry in Delaware*, on behalf of the Staff of the Delaware Public Service Commission, Docket No. 96-83, Tellus Study No. 96-99, November 1996.

*Response of Governor's Office of Energy Conservation, Colorado Public Utilities Commission Questionnaire on Electricity Industry Restructuring*,. Docket No. 96Q-313E, Tellus No. 96-130-A3, October 1996.

---

*Position Paper of the Vermont Department of Public Service. Investigation into the Restructuring of the Electric Utility Industry in Vermont, Docket No. 5854, Tellus Study No. 95-308, March 1996.*

*Can We Get There From Here? The Challenge of Restructuring the Electricity Industry So That All Can Benefit, prepared for the California Utility Consumers' Action Network, Tellus Study No. 95-208 February 1996.*

*Promoting Environmental Quality in a Restructured Electric Industry, prepared for the National Association of Regulatory Utility Commissioners, Tellus Study No. 95-056, December 1995.*

*Comments to the Pennsylvania Public Utilities Commission Regarding an Investigation into Electric Power Competition, on behalf of the Pennsylvania Office of Consumer Advocate, Docket No. I-00940032, Tellus Study No. 95-260, November 1995.*

*Systems Benefits Funding Options. Prepared for Wisconsin Environmental Decade, Tellus Study No. 95-248, October 1995.*

*Achieving Efficiency and Equity in the Electricity Industry Through Unbundling and Customer Choice, Initial and Reply Comments of the New Jersey Division of Ratepayer Advocate, in an investigation into the future structure of the electric power industry, Docket No. EX94120585Y, Tellus Study No. 95-029-A3, September 1995.*

*Non-Price Benefits of BECO Demand-Side Management Programs, prepared for the Boston Edison Settlement Board, Tellus Study No. 93-174, August 1995.*

*Electric Resource Planning for Sustainability, prepared for the Texas Sustainable Energy Development Council, Tellus Study No. 94-114, February 1995.*

## **ARTICLES AND PRESENTATIONS**

*Energy Efficiency Cost-Effectiveness Tests, presented at the Northeast Energy Efficiency Partnerships Annual Meeting, October, 12, 2011*

*Why Consumer Advocates Should Support Decoupling, presented at the 2011 ACEEE National Conference on Energy Efficiency as a Resource, September 27, 2011.*

*A Regulator's Perspective on Energy Efficiency, presented at the Efficiency Maine Symposium, In Pursuit of Maine's Least-Cost Energy, September 7, 2011.*

*Bill Impacts of Energy Efficiency Programs: The Importance of Analyzing and Managing Rate and Bill Impacts, presented at the Energy in the Northeast Conference, Law Seminar International, September 27, 2010.*

*Bill Impacts of Energy Efficiency Programs: The Implications of Bill Impacts in Developing Policies to Motivate Utilities to Implement Energy Efficiency, presented to the State Energy Efficiency Action Network, Utility Motivation Work Group, November 17, 2010.*

*Bill Impacts of Energy Efficiency Programs, presented to the Energy Resources and Environment Committee at the NARUC Winter Meetings, February 15, 2010.*

*Price-Responsive Demand in the New England Wholesale Energy Market: Description of NECPUC's Limited Supply-Side Proposal, presented at the NEPOOL Markets Committee Meeting, November 3, 2009.*

---

*Demand Response in the New England Wholesale Energy Market: How Much Should We Pay for Demand Resources?* presented at the Restructuring Roundtable, October 30, 2009.

*Promoting Demand Resources in Massachusetts: A Regulator's Perspective*, presented at the Energy Bar Association, Northeast Chapter Meeting, June 10, 2008.

*Turbo-Charging Energy Efficiency in Massachusetts: A DPU Perspective*, presented at The Restructuring Roundtable, April 11, 2008.

*Managing Electricity Industry Risk with Clean and Efficient Resources*, The Electricity Journal, with John Nielson, David Berry and Ronald Lehr, Volume 18, Issue 2, March 2005.

*Local Policy Measures to Improve Air Quality: A Case Study of Queens County, New York*, Local Environment, Volume 9, Number 1, February 2004.

*A Renewable Portfolio Standard for New Brunswick*, presented to the New Brunswick Market Design Committee, January 10, 2002.

*What's New With Energy Efficiency Programs*, Energy & Utility Update, National Consumer Law Center, Summer 2001.

*Clean Power Opportunities and Solutions: An Example from America's Heartland*, The Electricity Journal, July 2001.

*Potential for Wind and Renewable Resource Development in the Midwest*, speaker at WINDPOWER 2001, Washington, DC, June 7, 2001.

*Electricity Market Distortions Associated With Inconsistent Air Quality Regulations*, The Electricity Journal, April 2000.

*Generation Information Systems to Support Renewable Portfolio Standards, Generation Performance Standards and Environmental Disclosure*, on behalf of the Union of Concerned Scientists, presentation at the Massachusetts Restructuring Roundtable, March 2000.

*Grandfathering and Coal Plant Emissions: the Cost of Cleaning Up the Clean Air Act*, Energy Policy, with Ackerman, Biewald, White and Moomaw, vol. 27, no 15, December 1999, pages 929-940.

*Challenges Faced by Clean Generation Resources Under Electricity Restructuring*, speaker at the Symposium on the Changing Electric System in Florida and What it Means for the Environment, Tallahassee Florida, November 1999.

*Follow the Money: A Method for Tracking Electricity for Environmental Disclosure*, The Electricity Journal, May 1999.

*New England Tracking System Project: An Electricity Tracking System to Support a Wide Range of Restructuring-Related Policies*, speaker at the Ninth Annual Energy Services Conference and Exposition, Orlando Florida, December 1998

*Efficiency, Renewables and Gas: Restructuring As if Climate Mattered*, The Electricity Journal, Vol. 11, No. 1, January/February, 1998.

*Flexible Pricing and PBR: Making Rate Discounts Fair for Core Customers*, Public Utilities Fortnightly, July 15, 1996.

---

*Overview of IRP and Introduction to Electricity Industry Restructuring*, training session provided to the staff of the Delaware Public Service Commission, April, 1996.

*Performance-Based Ratemaking: Opportunities and Risks in a Competitive Electricity Industry*, The Electricity Journal, Vol. 8, No. 8, October, 1995.

*Competition and Regulation in the UK Electric Industry*, speaker at the Illinois Commerce Commission's workshop on Restructuring the Electric Industry, August, 1995.

*Competition and Regulation in the UK Electric Industry*, speaker at the British Columbia Utilities Commission Electricity Market Review, Vancouver, British Columbia, February, 1995.

*Retail Competition in the Electricity Industry: Lessons from the United Kingdom*, The Electricity Journal, Vol. 7, No. 5, June, 1994.

*A Dialogue About the Industry's Future*, The Electricity Journal, June, 1994.

*Energy Efficiency in Britain: Creating Profitable Alternatives*, Utilities Policy, July 1993.

*It is Time to Account for the Environmental Costs of Energy Resources*, Energy and Environment, Volume 4, No. 1, First Quarter, 1993.

*Developing Integrated Resource Planning Policies in the European Community*, Review of European Community & International Environmental Law, Energy and Environment Issue, Vol. 1, Issue 2. 1992.

Information	2013	2014	2015	Units	Source
<b>Customer Class Information</b>					
Utility	ENSC / NPSI				
Sector	Residential				
Base Year	2013			year	
Customers	452,558	456,991	461,716	people	Synapse IR-3
Annual Sales	4,373	4,373	4,373	GWh	App. C, Att. 2-1 (Revised April 18, 2012)
Average Monthly Consumption	750	750	750	kWh/Mo/Cust	App. C, Att. 3-5 (Revised April 18, 2012)
Customer Growth Rate	-0.3%			%	Synapse IR-3
Sales Growth Rate	1.00%			%	Synapse IR-4
All Customer Classes Annual Sales	9,829	9,829	9,829	GWh	App. C, Att. 2-1 (Revised April 18, 2012)
<b>Rate Class Information</b>					
Rate Class	Residential (Domestic)				
Customer Charge	10.83			\$/month	App. C, Att. 3-1 (Revised April 18, 2012)
Energy Charge					
Block 1 Volume	750			kWh	App. C, Att. 3-1 (Revised April 18, 2012)
Block 1 Rate	0.12638			\$/kWh	App. C, Att. 3-1 (Revised April 18, 2012)
FAM Volume	750			kWh	App. C, Att. 3-1 (Revised April 18, 2012)
FAM Rate	0.00698			\$/kWh	App. C, Att. 3-1 (Revised April 18, 2012)
DSM Cost Recovery	0.00513	0.00565	0.00624	\$/kWh	App. C, Att. 3-1 (Revised April 18, 2012)
Energy Inflation	1.0%			%	General inflation
<b>EE Program Costs and Impacts</b>					
Cost in Rates	22,436,308	24,713,537	27,282,418	\$	App. C, Att. 1-5, Table 3; Att. 1-11, Table 3; Att. 1-15, Table 3 (Revised April 18, 2012)
Percent Increase in Budget	20%	20%	20%	%	analysis input
New Cost in Rates	26,923,570	29,656,244	32,738,902	\$	calculation: Cost in Rates * Percent Increase in Budget
Program	Existing Residential				
Annual Energy Savings	14.3	16.9	18.9	GWh	Evidence, 19-21 (Revised April 18, 2012)
Lifetime Energy Savings	219	259	289	GWh	calculation: Annual savings * Measure life
Demand Savings	3.5	4.2	4.8	MW Peak	Evidence, 19-21 (Revised April 18, 2012)
Measure Life	15.3	15.3	15.3	years	Synapse IR-5
Eligible Customers	415,000	415,000	415,000	Participants	Avon IR-3(b) (Revised April 18, 2012)
Participants	10,000	11,000	12,000	Participants	Avon IR-3(b) (Revised April 18, 2012)
Participant Monthly Savings	119	128	131	kWh	calculation: annual savings / participant / 12
Inflation Rate	2.00%			%	General inflation; Synapse IR-8
Real Discount Rate	6.81%			%	Synapse IR-8
Nominal Discount Rate	8.95%			%	calculation: (1 + Real Discount Rate) * (1 + Inflation Rate) - 1
Annual Cost of Saved Energy	1,568,973			\$/MWh	calculation: Cost in Rates / Annual Energy Savings
Lifetime Cost of Saved Energy	102,547			\$/MWh	calculation: Cost in Rates / Lifetime Energy Savings
Levelized Cost of Saved Energy	168,251			\$/MWh	calculation: Cost in Rates * Capital Recovery Factor / Annual Energy Savings
Capital Recovery Factor	11%			%	calculation: [ discount rate * (1 + discount rate) ^ measure life ] / [ (1+ discount rate) ^ measure life - 1 ]
\$ spent = # Lifetime kWh Savings	102.5	95.6	94.3	kWh	calculation: Cost in Rates / Lifetime Energy Savings
<b>Notes</b>					
	Red text = input				
	Black text = calculation				

**Rate Impacts of Energy Efficiency: Base DSM Rates**

Year	Base Case (Without Efficiency)			Efficiency Case (Currently Proposed)			Difference Between Cases				Efficiency Rate Impacts		
	Supply Rate	Demand Rate	Total	Supply Rate	Demand Rate	Total	Supply Rate	Demand Rate	Total		Program Costs	T&D Savings	Energy & Capacity Savings
	(c/kWh)	(c/kW/Mo)	(c/kWh)	(c/kWh)	(c/kW/Mo)	(c/kWh)	(c/kWh)	(c/kW/Mo)	(c/kWh)	%	(c/kWh)	(c/kWh)	(c/kWh)
2013	13.336	0.0	13.34	13.839	0.0	13.84	0.503	0.0	0.503	3.77%	0.513	0.000	-0.010
2014	13.469	0.0	13.47	14.012	0.0	14.01	0.543	0.0	0.543	4.03%	0.565	0.000	-0.022
2015	13.604	0.0	13.60	14.171	0.0	14.17	0.567	0.0	0.567	4.17%	0.624	0.000	-0.057
2016	13.740	0.0	13.74	13.686	0.0	13.69	-0.054	0.0	-0.054	-0.39%	0.000	0.000	-0.054
2017	13.877	0.0	13.88	13.812	0.0	13.81	-0.065	0.0	-0.065	-0.47%	0.000	0.000	-0.065
2018	14.016	0.0	14.02	13.957	0.0	13.96	-0.059	0.0	-0.059	-0.42%	0.000	0.000	-0.059
2019	14.156	0.0	14.16	14.101	0.0	14.10	-0.056	0.0	-0.056	-0.39%	0.000	0.000	-0.056
2020	14.298	0.0	14.30	14.243	0.0	14.24	-0.055	0.0	-0.055	-0.38%	0.000	0.000	-0.055
2021	14.441	0.0	14.44	14.386	0.0	14.39	-0.055	0.0	-0.055	-0.38%	0.000	0.000	-0.055
2022	14.585	0.0	14.59	14.523	0.0	14.52	-0.062	0.0	-0.062	-0.42%	0.000	0.000	-0.062
2023	14.731	0.0	14.73	14.659	0.0	14.66	-0.073	0.0	-0.073	-0.49%	0.000	0.000	-0.073
2024	14.879	0.0	14.88	14.801	0.0	14.80	-0.077	0.0	-0.077	-0.52%	0.000	0.000	-0.077
2025	15.027	0.0	15.03	14.950	0.0	14.95	-0.077	0.0	-0.077	-0.51%	0.000	0.000	-0.077
2026	15.178	0.0	15.18	15.103	0.0	15.10	-0.075	0.0	-0.075	-0.49%	0.000	0.000	-0.075
2027	15.329	0.0	15.33	15.255	0.0	15.26	-0.074	0.0	-0.074	-0.48%	0.000	0.000	-0.074
2028	15.483	0.0	15.48	15.428	0.0	15.43	-0.055	0.0	-0.055	-0.35%	0.000	0.000	-0.055
2029	15.638	0.0	15.64	15.609	0.0	15.61	-0.029	0.0	-0.029	-0.19%	0.000	0.000	-0.029
<b>Average</b>			14.46			14.50			0.044	0.36%	0.100	0.000	0.000

Source: See Exhibit TW-2 for inputs.

Note: Demand rates do not apply to residential customers.

**Bill Impacts of Energy Efficiency: Base DSM Bills**

Year	Rates - All Customers		No DSM Case		Participant				Non-Participant				Customers on Average			
	No DSM	With DSM	Usage	Average Monthly Bill	DSM Case		Bill Impact		DSM Case		Bill Impact		DSM Case		Bill Impact	
	Average Rate	Average Rate			Usage	Average Monthly Bill	Dollars	Percent	Usage	Average Monthly Bill	Dollars	Percent	Usage	Average Monthly Bill	Dollars	Percent
Units ->	(c/kWh)	(c/kWh)	(kWh)	(\$)	(kWh)	(\$)	(\$)	(%)	(kWh)	(\$)	(\$)	(%)	(kWh)	(\$)	(\$)	(%)
2013	13.3	13.8	750	110.9	631	98.1	-12.72	-11.5%	750	114.6	3.77	3.4%	748	114.3	3.43	3.1%
2014	13.5	14.0	750	111.9	631	99.2	-12.62	-11.3%	750	115.9	4.07	3.6%	745	115.2	3.32	3.0%
2015	13.6	14.2	750	112.9	631	100.2	-12.63	-11.2%	750	117.1	4.25	3.8%	741	115.9	3.04	2.7%
2016	13.7	13.7	750	113.9	631	97.2	-16.71	-14.7%	750	113.5	-0.40	-0.4%	741	112.3	-1.57	-1.4%
2017	13.9	13.8	750	114.9	631	98.0	-16.95	-14.7%	750	114.4	-0.49	-0.4%	742	113.3	-1.65	-1.4%
2018	14.0	14.0	750	116.0	631	98.9	-17.08	-14.7%	750	115.5	-0.44	-0.4%	742	114.3	-1.61	-1.4%
2019	14.2	14.1	750	117.0	631	99.8	-17.22	-14.7%	750	116.6	-0.42	-0.4%	742	115.4	-1.58	-1.4%
2020	14.3	14.2	750	118.1	631	100.7	-17.38	-14.7%	750	117.7	-0.41	-0.3%	742	116.5	-1.57	-1.3%
2021	14.4	14.4	750	119.1	631	101.6	-17.56	-14.7%	750	118.7	-0.41	-0.3%	742	117.6	-1.58	-1.3%
2022	14.6	14.5	750	120.2	631	102.4	-17.77	-14.8%	750	119.8	-0.46	-0.4%	742	118.6	-1.63	-1.4%
2023	14.7	14.7	750	121.3	631	103.3	-18.01	-14.8%	750	120.8	-0.55	-0.4%	742	119.6	-1.71	-1.4%
2024	14.9	14.8	750	122.4	631	104.2	-18.22	-14.9%	750	121.8	-0.58	-0.5%	742	120.7	-1.74	-1.4%
2025	15.0	15.0	750	123.5	631	105.1	-18.39	-14.9%	750	123.0	-0.58	-0.5%	742	121.8	-1.74	-1.4%
2026	15.2	15.1	750	124.7	631	106.1	-18.56	-14.9%	750	124.1	-0.56	-0.4%	742	122.9	-1.72	-1.4%
2027	15.3	15.3	750	125.8	631	107.1	-18.74	-14.9%	750	125.2	-0.56	-0.4%	742	124.1	-1.72	-1.4%
2028	15.5	15.4	750	127.0	631	108.2	-18.80	-14.8%	750	126.5	-0.41	-0.3%	745	125.7	-1.24	-1.0%
2029	15.6	15.6	750	128.1	631	109.3	-18.82	-14.7%	750	127.9	-0.22	-0.2%	747	127.5	-0.66	-0.5%
<b>Average:</b>				119.3		102.3	-17.0	-14.2%		119.6	0.3	0.3%		118.6	-0.7	-0.6%
<b>Cumulative Present Value:</b>				1,163.4		1,001.7	-161.7	-13.9%		1,170.7	7.2	0.6%		1,160.6	-2.8	-0.2%
<b>Levelized:</b>				124.8		107.4	-17.3	-13.9%		125.5	0.8	0.6%		124.5	-0.3	-0.2%

Source: See Exhibit TW-2 for inputs.

**Historical Program Participation - All Programs**

<b>Annual Participation (Units/ Participants/ Facilities)</b>							
Program	Historical				Base Efficiency Case (Currently Proposed)		
	2008-2009	2010	2011	2012	2013	2014	2015
Existing Residential (P)	1,041	2,196	11,563	21,000	10,000	11,000	12,000
New Houses (P)	77	260	701	900	1,150	1,375	1,625
Custom Incentives (F)	49	102	172	200	205	195	200
Direct Installation (F)	4,830	6,248	6,063	5,144	500	375	325
Home Energy Report (P)				60,000	66,492	66,492	66,492
Efficient Products Rebate (Residential) (U)	93,324	205,916	341,237	300,000	100,070	161,514	198,864
Efficient Product Rebates (BNI) (U)	1,400	494,636	575,778	550,000	242,682	223,911	210,491

<b>Cumulative Participation (Units/ Participants/ Facilities)</b>							
Program	Historical				Base Efficiency Case (Currently Proposed)		
	2008-2009	2010	2011	2012	2013	2014	2015
Existing Residential (P)	1,041	3,237	14,800	35,800	45,800	56,800	68,800
New Houses (P)	77	337	1,038	1,938	3,088	4,463	6,088
Custom Incentives (F)	49	151	323	523	728	923	1,123
Direct Installation (F)	4,830	11,078	17,141	22,285	22,785	23,160	23,485
Home Energy Report (P)	-	-	-	60,000	126,492	192,984	259,476
Efficient Products Rebate (Residential) (U)	93,324	299,240	640,477	940,477	1,040,547	1,202,061	1,400,925
Efficient Product Rebates (BNI) (U)	1,400	496,036	1,071,814	1,621,814	1,864,496	2,088,407	2,298,898

<b>Eligible Units/ Participants/ Facilities</b>							
Program	Historical				Base Efficiency Case (Currently Proposed)		
	2008-2009	2010	2011	2012	2013	2014	2015
Existing Residential (P)	385,000	385,000	385,000	385,000	415,000	415,000	415,000
New Houses (P)	3,000	3,000	3,000	3,000	4,000	4,000	4,000
Cumulative New Houses (P)	3,000	6,000	9,000	12,000	16,000	20,000	24,000
Custom Incentives (F)	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Direct Installation (F)	35,000	35,000	35,000	35,000	40,000	40,000	40,000
Home Energy Report (P)				385,000	390,000	390,000	390,000
Efficient Products Rebate (Residential) (U)	440,000	440,000	440,000	440,000	450,000	455,000	460,000
Efficient Product Rebates (BNI) (U)	40,000	40,000	40,000	40,000	40,000	40,000	40,000

<b>Percent of Eligible U/P/F Participating Cumulatively</b>							
Program	Historical				Base Efficiency Case (Currently Proposed)		
	2008-2009	2010	2011	2012	2013	2014	2015
Existing Residential (P)	0%	1%	4%	9%	11%	14%	17%
New Residential (P) - Cumulative Eligible	3%	6%	12%	16%	19%	22%	25%
Custom Incentives (F)	2%	6%	13%	21%	29%	37%	45%
Direct Installation (F)	14%	32%	49%	64%	57%	58%	59%
Home Energy Report (P)				16%	32%	49%	67%

Source: Avon IR-3 (Revised April 18, 2012)



**Program Participation - Existing Residential**

Base DSM Case (Currently Proposed Budget)	Units	Historical				Base Efficiency Case (Currently Proposed)		
		2008-2009	2010	2011	2012	2013	2014	2015
Eligible Participants	(participants)	385,000	385,000	385,000	385,000	415,000	415,000	415,000
Annual Participants	(participants)	1,041	2,196	11,563	21,000	10,000	11,000	12,000
Participation Rate	(%)	0%	1%	3%	5%	2%	3%	3%
Cumulative Participation	(participants)	1,041	3,237	14,800	35,800	45,800	56,800	68,800
Percent Eligible Participating (Annual)	(%)	0%	1%	3%	5%	2%	3%	3%
Percent Eligible Participating (Cumulative)	(%)	0%	1%	4%	9%	11%	14%	17%
Increased DSM Case		Historical				Increased DSM Case (20% Increase)		
		2008-2009	2010	2011	2012	2013	2014	2015
Proposed Budget	(\$)					22,436,308	24,713,537	27,282,418
Proposed Annual Savings	(kWh)					14,300,000	14,300,000	14,300,000
Savings per Participant	(kWh)					1,430	1,300	1,192
Participants per Dollar Spent	(participants)					0.00045	0.00045	0.00044
Increased Budget (20%)	(\$)					26,923,570	29,656,244	32,738,902
Increased Annual Participants	(participants)	1,041	2,196	11,563	21,000	12,000	13,200	14,400
Increased Cumulative Participants	(participants)	1,041	3,237	14,800	35,800	47,800	61,000	75,400
Percent Eligible Increased Participating (Annual)	(%)	0%	1%	3%	5%	3%	3%	3%
Percent Eligible Increased Participating (Cumulative)	(%)	0%	1%	4%	9%	12%	15%	18%
Source: Avon IR-3 (Revised April 18, 2012)								
Also see Exhibit TW-2.								

**Rate Impacts of Energy Efficiency: Increased DSM**

Year	Base DSM (Currently Proposed)			Increased DSM (20% Increase)			Difference Between Cases				Increased Efficiency Rate Impacts			
	Supply Rate	Demand Rate	Total	Supply Rate	Demand Rate	Total	Supply Rate	Demand Rate	Total		Efficiency Impacts			Incrrmntl Impact
											Program Costs	T&D Savings	Energy & Capacity Savings	Energy & Capacity Savings
(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	%	(c/kWh)	(c/kWh)	(c/kWh)	(c/kWh)	
2013	13.839	0.000	13.84	13.940	0.000	13.94	0.101	0.000	0.101	0.73%	0.616	0.000	-0.012	-0.002
2014	14.012	0.000	14.01	14.121	0.000	14.12	0.109	0.000	0.109	0.78%	0.678	0.000	-0.026	-0.004
2015	14.171	0.000	14.17	14.285	0.000	14.28	0.113	0.000	0.113	0.80%	0.749	0.000	-0.068	-0.011
2016	13.686	0.000	13.69	13.675	0.000	13.68	-0.011	0.000	-0.011	-0.08%	0.000	0.000	-0.065	-0.011
2017	13.812	0.000	13.81	13.799	0.000	13.80	-0.013	0.000	-0.013	-0.09%	0.000	0.000	-0.078	-0.013
2018	13.957	0.000	13.96	13.945	0.000	13.95	-0.012	0.000	-0.012	-0.08%	0.000	0.000	-0.071	-0.012
2019	14.101	0.000	14.10	14.090	0.000	14.09	-0.011	0.000	-0.011	-0.08%	0.000	0.000	-0.067	-0.011
2020	14.243	0.000	14.24	14.233	0.000	14.23	-0.011	0.000	-0.011	-0.08%	0.000	0.000	-0.065	-0.011
2021	14.386	0.000	14.39	14.375	0.000	14.38	-0.011	0.000	-0.011	-0.08%	0.000	0.000	-0.066	-0.011
2022	14.523	0.000	14.52	14.511	0.000	14.51	-0.012	0.000	-0.012	-0.09%	0.000	0.000	-0.074	-0.012
2023	14.659	0.000	14.66	14.644	0.000	14.64	-0.015	0.000	-0.015	-0.10%	0.000	0.000	-0.087	-0.015
2024	14.801	0.000	14.80	14.786	0.000	14.79	-0.015	0.000	-0.015	-0.10%	0.000	0.000	-0.093	-0.015
2025	14.950	0.000	14.95	14.935	0.000	14.93	-0.015	0.000	-0.015	-0.10%	0.000	0.000	-0.093	-0.015
2026	15.103	0.000	15.10	15.088	0.000	15.09	-0.015	0.000	-0.015	-0.10%	0.000	0.000	-0.090	-0.015
2027	15.255	0.000	15.26	15.240	0.000	15.24	-0.015	0.000	-0.015	-0.10%	0.000	0.000	-0.089	-0.015
2028	15.428	0.000	15.43	15.417	0.000	15.42	-0.011	0.000	-0.011	-0.07%	0.000	0.000	-0.066	-0.011
2029	15.609	0.000	15.61	15.603	0.000	15.60	-0.006	0.000	-0.006	-0.04%	0.000	0.000	-0.035	-0.006
<b>Average</b>			14.50			14.51			0.009	0.07%	0.120	0.000	-0.067	-0.011

Source: See Exhibit TW-2 for inputs.

Note: Demand rates do not apply to residential customers.

**Bill Impacts of Energy Efficiency: Increased DSM Bills**

Year	Rates - All Customers		Base DSM Case		Participant				Non-Participant				Customers on Average			
	Base DSM	Increased DSM			Increased DSM		Incrmntl Bill Impact		Increased DSM		Incrmntl Bill Impact		Increased DSM		Incrmntl Bill Impact	
	Average Rate	Average Rate	Usage	Average Monthly Bill	Usage	Average Monthly Bill	Dollars	Percent	Usage	Average Monthly Bill	Dollars	Percent	Usage	Average Monthly Bill	Dollars	Percent
Units ->	(c/kWh)	(c/kWh)	(kWh)	(\$)	(kWh)	(\$)	(\$)	(%)	(kWh)	(\$)	(\$)	(%)	(kWh)	(\$)	(\$)	(%)
2013	13.8	13.9	750	114.6	631	98.8	-15.86	-13.8%	750	115.4	0.75	0.7%	747	115.0	0.68	0.6%
2014	14.0	14.1	750	115.9	631	99.9	-16.01	-13.8%	750	116.7	0.81	0.7%	744	115.8	0.66	0.6%
2015	14.2	14.3	750	117.1	631	100.9	-16.17	-13.8%	750	118.0	0.85	0.7%	740	116.5	0.60	0.5%
2016	13.7	13.7	750	113.5	631	97.1	-16.38	-14.4%	750	113.4	-0.08	-0.1%	740	112.0	-0.31	-0.3%
2017	13.8	13.8	750	114.4	631	97.9	-16.54	-14.5%	750	114.3	-0.10	-0.1%	740	112.9	-0.33	-0.3%
2018	14.0	13.9	750	115.5	631	98.8	-16.71	-14.5%	750	115.4	-0.09	-0.1%	740	114.0	-0.32	-0.3%
2019	14.1	14.1	750	116.6	631	99.7	-16.87	-14.5%	750	116.5	-0.08	-0.1%	740	115.1	-0.32	-0.3%
2020	14.2	14.2	750	117.7	631	100.6	-17.04	-14.5%	750	117.6	-0.08	-0.1%	740	116.2	-0.31	-0.3%
2021	14.4	14.4	750	118.7	631	101.5	-17.21	-14.5%	750	118.6	-0.08	-0.1%	740	117.2	-0.31	-0.3%
2022	14.5	14.5	750	119.8	631	102.4	-17.39	-14.5%	750	119.7	-0.09	-0.1%	740	118.3	-0.32	-0.3%
2023	14.7	14.6	750	120.8	631	103.2	-17.56	-14.5%	750	120.7	-0.11	-0.1%	740	119.3	-0.34	-0.3%
2024	14.8	14.8	750	121.8	631	104.1	-17.74	-14.6%	750	121.7	-0.12	-0.1%	741	120.3	-0.35	-0.3%
2025	15.0	14.9	750	123.0	631	105.0	-17.91	-14.6%	750	122.8	-0.12	-0.1%	741	121.4	-0.35	-0.3%
2026	15.1	15.1	750	124.1	631	106.0	-18.09	-14.6%	750	124.0	-0.11	-0.1%	741	122.6	-0.34	-0.3%
2027	15.3	15.2	750	125.2	631	107.0	-18.27	-14.6%	750	125.1	-0.11	-0.1%	741	123.7	-0.34	-0.3%
2028	15.4	15.4	750	126.5	631	108.1	-18.45	-14.6%	750	126.5	-0.08	-0.1%	744	125.5	-0.25	-0.2%
2029	15.6	15.6	750	127.9	631	109.3	-18.64	-14.6%	750	127.9	-0.04	0.0%	747	127.3	-0.13	-0.1%
<b>Average:</b>				119.6		102.4	-17.2	-14.4%		119.7	0.07	0.06%		118.4	-0.14	-0.12%
<b>Cumulative Present Value:</b>				1171		1,002.9	-167.8	-14.3%		1,172.1				1,160.0		
<b>Levelized:</b>				125.5		107.5	-18.0	-14.3%		125.7				124.4		

Source: See Exhibit TW-2 for inputs.