BEFORE THE PUBLIC SERVICE COMMISSION OF WISCONSIN

Application of Wisconsin Public Service Corporation for Authority to Construct and Place in Operation a New Multi-Pollutant Control Technology System for Unit 3 of the Weston Generating Station, Marathon County, Wisconsin

Docket No. 6690-CE-197

Rebuttal Testimony of Jeremy Fisher, Ph.D. On Behalf of Clean Wisconsin

December 14, 2012

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I INTRODUCTION

2 3	Q	Are you the same Jeremy Fisher who submitted direct testimony in this docket on November 15, 2012?
4	Α	Yes, I am.
5	Q	To whom are you responding in this rebuttal testimony?
6	Α	My rebuttal responds to testimony filed by Staff of the Public Service
7		Commission of Wisconsin ("Staff"), in particular the testimony of Mr. Kenneth
8		Detmer and Ms. Carol Stemrich.
9	Q	Which components of Mr. Detmer's testimony are of concern?
10	Α	Mr. Detmer touches on a number of topics related to the Wisconsin Public Service
11		Corporation's (the "Company" or "WPS") stated need for the ReACT system,
12		assumptions that informed the Company's present value revenue requirement
13		(PVRR) analysis conducted using EGEAS and MIDAS, and ancillary topics not
14		raised directly by the Company, such as reliability and ratepayer risk associated
15		with acquiring market-based resources.
16		My two primary concerns with Mr. Detmer's findings are in regard to the
17		Company's stated need for ReACT, and the Company's treatment of natural gas
18		prices.
19	Q	Which components of Ms. Stemrich's testimony are of concern?
20	Α	Ms. Stemrich characterizes the ability of energy efficiency to meet the Company's
21		requirements in the absence of Weston 3, and concludes that even savings at a
22		theoretical potential rate would be insufficient to displace a significant fraction of

- Weston 3 output.
 My concerns with Ms. Stemrich's testimony regard the impression that additional
 energy efficiency cannot be part of a replacement portfolio, the analysis
 - 26 underlying the testimony and the years reviewed, and the scenario reviewed.

1	1.	REACT MAY NOT MEET CURRENT AND ANTICIPATED REGULATIONS
2	Q	How does Staff characterize the Company's need for ReACT?
3	A	Staff witness Mr. Detmer does not provide a critical analysis of the Company's
4		stated need for ReACT, or its future applicability. He states:
5		As explained in the application, the proposed project will reduce
6		sulfur dioxide (SO ₂), nitrogen oxide (NOx), and mercury (Hg)
7		emissions for compliance with current and anticipated regulations. ¹
8		As an overall statement, he asserts that:
9		The project provides the largest reductions in pollutant[s] possible
10		for the WPSC system and will remain a large part of any future
11		compliance requirements. ²
12 13	Q	Do you agree with Mr. Detmer's assessment that ReACT will meet "current and anticipated regulations"?
14	A	I do not. I think Mr. Detmer has simplified a fairly complex topic and, in doing
15		so, potentially mischaracterized both the Company's assessment of ReACT and
16		the ability of this technology to meet future anticipated regulations.
17	Q	Do you disagree with Mr. Detmer regarding "current regulations"?
18	A	I do. As both Mr. Detmer and the Company note, one of the original impetuses for
19		installing a multi-pollutant technology like ReACT was to respond to the Cross
20		State Air Pollution Rule (CSAPR), which is now vacated, and is thus not a
21		"current regulation." Further, Clean Wisconsin witness Mr. Sahu states that "it is
22		absolutely clear that WPS does not need ReACT to meet any of the [current]
23		mercury rules." ³
24		I would not consider the ongoing settlement discussions with the EPA regarding
25		the Notice of Violation (NOV) to be a "current regulation." There is no evidence,

¹ Direct-PSC-Detmer-6, lines 9-11. ² Direct-PSC-Detmer-3, lines 15-16. ³ Direct-CW-Sahu-17c, lines 17-18.

1		aside from the assertions of Company witness Rentmeester, that ReACT will meet
2		the terms of a settlement with the EPA. Settlement discussions are ongoing, ⁴ and
3		both the Company and EPA have refused to divulge any settlement
4		communications, ⁵ thus leaving this Commission and interveners no corroborating
5		evidence of the EPA's likely position. Similarly, there is no evidence that a court
6		will approve the proposed settlement or that it would not be challenged. ⁶ Finally,
7		the terms of the settlement are unlikely to be fully resolved and finalized for a
8		significant period of time. The Company admits in response to 3-CW-21 that
9		"once filed with the court, WPSC expects it will take at least two months but
10		possibly more than a year to receive final court approval, depending on the level
11		of public involvement." ⁷ As Mr. Sahu noted, if the settlement proposes emissions
12		levels that allow the installation of ReACT, he would expect "public comment on
13		the consent decree undoubtedly highlighting how these limits are far from
14		BACT." ⁸
15	Q	Do you also disagree with Mr. Detmer regarding "anticipated regulations"?
16	Α	I do. There are three areas of anticipated regulations that ReACT does not

address: (1) potential requirements for Best Available Control Technology

(BACT), (2) future National Ambient Air Quality Standards (NAAQS), and (3)
water and solid waste effluent rules.

BACT requirements may impact if the ReACT technology is acceptable to the EPA in settling ongoing NOV discussions, or to a court finalizing any consent decree settlement. As Mr. Sahu explains in his direct testimony, "EPA alleged that WPS failed to install Best Available Control Technology (BACT) for SO₂

⁴ Direct-WPS-Rentmeester-3c, lines 14-16.

⁵ See Ex.-CW-Fisher-16c, Company response to 3-CW-4, bullet point four (PSC REF#: 177554). Of note: "As described in past correspondence with Clean Wisconsin, it is WPSC and EPA's position that the settlement communications cannot be produced to Clean Wisconsin without violating the confidentiality agreement."

⁶ See testimony of Mr. Sahu (Direct-CW-Sahu-11c, lines 4-14).

⁷ Ex.-CW-Fisher-16c.

⁸ Direct-CW-Sahu-11c, lines 9-11.

1	and NOx" ⁹ and that the Company's anticipated reductions from ReACT do not
2	represent BACT for SO ₂ or NOx. ¹⁰ Mr. Sahu further notes that "public comment
3	on the consent decreewill undoubtedly highlight how [anticipated ReACT]
4	limits are far from BACT. It is likely that the Court may be persuaded that the
5	settlement, therefore, is not in the best public interest." ¹¹
6	Mr. Sahu further explicitly discusses a series of known and anticipated air, water,
7	and solid waste regulations that may not be met by ReACT or could impose
8	significant costs on the Company if ReACT is installed. He notes that:
9	WPS itself ranged the various [anticipated] rules as to their impact
10	on Weston [after CSAPR] the next highest ranking by WPS are
11	the various National Ambient Air Quality Standards (NAAQS) for
12	ozone (for which NOx is a precursor), PM2.5 (for which both SO2
13	and Nox are precursors), 1-hour SO2, and 1-hour NOx. Thus, one
14	should expect that WPS would be concerned about how any
15	proposed control technology (such as ReACT) would comply with
16	these various NAAQS. ¹²
17	In direct testimony, I stated that "for the two non-air rules, I would have expected
18	the Company to evaluate the impact of these rules on the forward-going costs of
19	continuing to operate Weston 3," ¹³ and there is no evidence that the Company
20	included these costs in their analysis. ¹⁴
21	Therefore, it is my opinion that there is no conclusive evidence that "ReACT will
22	meet current and anticipated regulations" nor that the "project will remain a
23	large part of any future compliance requirements." In fact, if the Company installs
24	ReACT, and then is required to obtain deeper SO_2 or NOx emissions reductions
25	that cannot be achieved by ReACT, the Company very well may be compelled to

⁹ Direct-CW-Sahu-7c, lines 14-15.
¹⁰ Direct-CW-Sahu-8c, lines 11-13 (SO₂), and Direct-CW-Sahu-8d, lines 18-20 (NOx).
¹¹ Direct-CW-Sahu-11c, lines 9-11.
¹² Direct-CW-Sahu-16c, lines 1-8.
¹³ Direct-CW-Fisher-21c, lines 1-3.
¹⁴ Direct-CW-Fisher-22c, lines 15-17.

1		either install yet additional control equipment, rendering ReACT obsolete or
2		redundant, or retire the unit (despite stranded costs). Under this circumstance,
3		ReACT would play little or no role at all in any future compliance requirements.
4 5	Q	Does Mr. Detmer address the risk that ReACT may not meet environmental compliance requirements?
6	Α	This is not clear. Regarding the obsolescence or redundancy for the Company,
7		Mr. Detmer states that:
8		Existing and proposed laws as well as settlement of the U.S.
9		Environmental Protection Agency (EPA) Notice of Violation will
10		require further reductions in all the criteria pollutants that these
11		controls provide. ¹⁵ [Emphasis added]
12		If further reductions are required than are offered by ReACT, this could render
13		ReACT obsolete or redundant.
14	2. <u>(</u>	COMPANY GAS PRICE FORECAST IS NOT UNREASONABLY LOW
15 16	Q	How does Staff characterize the Company's assessment of natural gas resources?
17	Α	Mr. Detmer notes that "currently low gas prices favor the economics for gas
18		generation compared to other forms of generation such as coal, nuclear, and
19		renewables. Overall this has lowered or eliminated the economic advantage that
20		coal generation used to have and large capital expenditures for coal units are now
21		harder to justify." ¹⁶
22 23	Q	Do you agree with Mr. Detmer's assessment of the impact of natural gas prices on the economics of coal?
24	A	I agree that falling gas prices, as well as increasing regulatory stringency
25		regarding coal emissions and wastes, reduced demand, and increasing public
26		awareness and concern about carbon dioxide (CO_2) emissions have all made it

¹⁵ Direct-CW-Detmer-3, lines 16-19.
¹⁶ Direct-PSC-Detmer-4, lines 9-12.

1		quite difficult to justify large capital expenditures at many existing coal units. I
2		cited a number of studies in my direct testimony that have drawn similar
3		conclusions. ¹⁷
4		Where I disagree with Mr. Detmer is with respect to the outlook for natural gas
5		prices. I believe that his conclusion regarding the overall economics of ReACT is
6		informed by an unstated opinion regarding the Company's forecast price of
7		natural gas. Specifically, Mr. Detmer implies repeatedly that the Company's low
8		natural gas price forecast is unwarranted, and even that the Company's base
9		forecast is too low.
10 11	Q	Where does Mr. Detmer state that he thinks the Company's outlook for natural gas prices are too low?
12	Α	Mr. Detmer states that he believes the Company's base forecast is lower than
13		might otherwise be expected. For example, in introductory material, Mr. Detmer
14		states that:
15		Favorable costs for natural gas will likely lead to increases in
16		natural gas demand for not only electrical generation but other
17		increases in the commercial, industrial, and transportation
18		categories. Why gas costs may increase is discussed later. ¹⁸
19		I am unable to find any additional explanation later in Mr. Detmer's testimony as
20		to "why gas costs may increase," beyond his discussion of traditional volatility in
21		the natural gas markets.
22		In addition, Staff requested two additional EGEAS futures for this docket where
23		natural gas prices are increased from the baseline forecast by \$1/MMBtu
24		(nominal) in 2014 and \$2/MMBtu (nominal) in 2017, respectively. ¹⁹ While these
25		are not unreasonable sensitivities, it would be a mistake to consider these
26		alternative baseline considerations without similarly testing sensitivities that

¹⁷ Direct-CW-Fisher-16c, lines 11-16.
¹⁸ Direct-PSC-Detmer-4, lines 19-21.
¹⁹ See Ex.-CW-Fisher-17, Staff data requests 7.11 and 7.12, filed on November 6, 2012 (PSC REF#: 175999).

1		reduce gas prices. By advocating only for upside risk scenarios regarding natural
2		gas prices, Staff appears to be advocating a position that the Company's baseline
3		forecast is generally too low.
4 5	Q	Does Mr. Detmer explain the reason that Staff requested higher gas-price forecast sensitivities?
6	Α	Yes, briefly. At the close of his direct testimony, Mr. Detmer poses a question and
7		answer regarding the justification for these higher price sensitivities. His response
8		is that:
9		Natural gas futures are currently at a bargain price compared to
10		historic costs. A look at historical future prices provided in
11		Schedule 10 provides an indication of the volatility over the last 20
12		years. If the past is any projection of the future, the future may be
13		difficult to predict. ²⁰
14 15	Q	Do you think that, in this case, the past is a reasonable projection of the future?
16	Α	No. While I have no doubt that the natural gas market will continue to be a more
17		liquid and volatile market than will coal, the underlying price is dictated by the
18		ability of supply to meet demand. In the last three years, the natural gas market in
19		the United States has been completely transformed by the discovery and
20		exploitation of new shale gas reserves. Observers of the fundamental market, such
21		as the U.S. Department of Energy's Energy Information Administration (EIA) and
22		commodity traders such as NYMEX all appear to agree that for the foreseeable
23		future, the base price of natural gas is likely to stay well below historic prices, and
24		certainly far lower than historic forecasts. Mr. Detmer shows the low NYMEX
25		forecast in his Schedule 11.

²⁰ Direct-PSC-Detmer-15, lines1-4.

1 2	Q	Does Mr. Detmer provide other justification for the higher natural gas price forecast requests from Staff?
3	Α	Yes. Mr. Detmer also compares the price forecasts used in this docket to forecasts
4		used in older dockets:
5		Another perspective is to compare gas prices from other dockets
6		over the past several years as futures prices began a downward
7		trend. Schedule 11 provides the estimated gas prices used in the
8		Columbia emission control docket 5-CE-138 and the Oak Creek
9		emission control docket 6630-CE-299. ²¹
10		It is worth noting that Docket 5-CE-138 was filed on February 2009, over three
11		and a half years prior to the NYMEX forecast shown in Mr. Detmer's Schedule
12		11. Docket 6690-CE-299 was received by this Commission in June 2007, over
13		five years prior to the NYMEX forecast shown in Mr. Detmer's Schedule 11.
14		It is my opinion that decisions made today should use the most up-to-date
15		information available. By focusing on outdated forecasts, Mr. Detmer risks
16		discarding five years of new information regarding a very changed world.
17 18	Q	Are there any more recent public forecasts available for comparison against the Company's natural gas price estimate?
19	A	Yes. On December 5, 2012, the EIA published an "Early Release" edition of the
20		2013 Annual Energy Outlook (AEO). This report will be revised and revisited
21		over the next several months, but its new gas forecast is nonetheless indicative of
22		the agency's current assumptions. In Figure 1, below, I have graphed the
23		Company's revised baseline forecast, and high and low sensitivities against the
24		EIA's AEO 2012 reference forecast (dotted line) and the new AEO 2013 early
25		release reference forecast (dashed line).

²¹ Direct-PSC-Detmer-15, lines 5-8.

1 2 Figure 1. Natural gas price forecasts from WPS in Futures 7, 8 and 9 (revised, high, 3 and low, respectively) and EIA AEO 2012 (June 2012) and EIA AEO 2013 Early Release (December 2013). 4 5 Figure 1 demonstrates that the EIA, in its 2013 AEO ER reference case, is now 6 7 projecting natural gas prices at the Henry Hub will be lower than the prices it had projected in its 2012 AEO reference case (which are moderately consistent with 8 9 the Company's revised forecast in Future 7) over at least the next ten years. Q Would you recommend that the Company revise their reference natural gas 10 price forecast in light of the new AEO 2013 Early Release forecast? 11 No. However, the AEO 2013 ER reference case forecast suggests that the 12 A 13 Company's lower gas-price sensitivity should be considered within a reasonable bound, but that the high price sensitivities are far outside of reasonable 14 15 interpretations of the market, at least for the next fifteen years or so. What are the implications of these forecasts and comparisons for Staff's 0 16 testimony? 17 Simply stated, while I agree that a healthy degree of skepticism is warranted 18 Α regarding any forecast, evidence seems to suggest that gas prices and forwards 19

WPS and EIA AEO Natural Gas Price Forecasts

1		have continued to collapse, not increase as suggested by Mr. Detmer. Thus, I
2		would be more inclined to review seriously the Company's base-case- and low-
3		gas-price case forecasts, not the sensitivities posed by Staff, and certainly not the
4		high price proposed by the Company.
5	3.	ENERGY EFFICIENCY IS PART OF A VIABLE REPLACEMENT PORTFOLIO FOR WPSC
6	Q	Does Staff review the role of energy efficiency in this docket?
7	Α	Yes. Staff witness Carol Stemrich provides testimony exclusively reviewing the
8		Company's opportunity to use energy efficiency to replace the output of the
9		Weston 3 generating station. Ms. Stemrich's testimony is provided to demonstrate
10		compliance with Wis. Stat. § 196.025 ("Duties of the commission") and is meant
11		to be responsive to Wisconsin State energy policy as provided in Wis. Stat. §
12		1.12(4), that energy conservation and efficiency be considered as a top priority in
13		meeting energy demands.
14	Q	What are Staff's findings pertaining to energy efficiency in this docket?
15	A	Ms. Stemrich concludes that energy efficiency is not a viable replacement option
16		for Weston 3. She states:
17		If Weston 3 were to shut down or reduce its level of operation
18		significantly to meet emission reduction requirements, there is not
19		sufficient energy efficiency available to replace this generation.
20		The maximum achievable energy savings in 2012 are less than 5
21		percent of expected 2012 Weston 3 generation. ²²
22		Ms. Stemrich finds that energy efficiency savings potentials are marginal relative
23		to the output of Weston 3.

²² Direct-PSC-Stemrich-4, lines 1-4.

Q

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Do you agree with Ms. Stemrich's assessment of energy efficiency potential in Wisconsin and its role in providing a replacement portfolio for Weston 3?

3 А Not at all. First, it is my opinion that Ms. Stemrich appears to address the wrong question – energy efficiency is part of a replacement portfolio, not the singular 4 replacement technology for a retiring unit. Second, Ms. Stemrich may have either 5 confused or confounded annual incremental energy savings expectations with 6 cumulative savings potentials, or was not aware of the expected replacement date 7 of Weston 3 – in either case, her analysis results in a significant devaluation of the 8 role of energy efficiency in this planning case. Finally, I believe that her analysis 9 neglected to review a deeper energy efficiency potential trajectory created by the 10 Energy Center which may be more appropriate for the analysis of potential energy 11 savings available in this docket. 12

13QHow should energy efficiency be viewed in a retrofit versus retire planning
case?

15 A In my direct testimony, I stated that "consideration of [energy efficiency] could have taken the form of either an avoided cost study...or directly into the 16 optimization study as a resource choice."²³ To clarify, bundles or increasing 17 degrees of energy efficiency should be considered one of the portfolio options 18 available to the Company to meet energy demands; in short, it should be on the 19 same footing as other generation resources in the Company's analysis, and it is 20 required to be on a priority footing in the Commission's assessment. By 21 undervaluing the opportunity to invest in additional energy efficiency, Ms. 22 Stemrich effectively reduces the priority of this resource below traditional 23 24 generating resources.

²³ Direct-CW-Fisher-48c, lines 10-14.

1 2 Q

How did Ms. Stemrich confuse or confound annual incremental energy savings expectations with cumulative savings potentials?

A Ms. Stemrich noted that she evaluated the energy savings available from a 1.6%
 reduction, citing a 2009 Energy Center of Wisconsin potential study.²⁴ The study
 to which she cites is quite clear that the 1.6% reduction are "<u>annual</u> energy
 savings" [emphasis in original]²⁵ meaning that each and every year, energy
 efficiency could be expected to save an <u>additional</u> 1.6% of energy sales – i.e.,
 those savings are added or compounded each year.

9 The report finds that Wisconsin could reach 1.6% annual incremental savings by 2012, and continue to achieve additional savings at that incremental level through 10 11 the next years as well. In fact, the report is quite clear in that the "annual rate of efficiency gains in 2018 [is] at the same level assumed for 2012. Over time, the 12 *cumulative* impact continues to grow as the constant rate of annual savings 13 accrues." [emphasis in original]²⁶ The report even gives an illustration of total 14 electric energy saved at 13% of sales in 2018,²⁷ well above the 1.6% estimated by 15 Ms. Stemrich. 16

Q Why is the cumulative amount of available energy efficiency savings important to consider in this proceeding?

19AThe total amount of energy efficiency is important because this is a forward20planning case, where the Company is considering the retirement of the Weston 321asset at the end of 2016, not in 2012 as postulated by Ms. Stemrich. Simply22stated, we would expect that at the savings rate put forth by Ms. Stemrich, WPS23could reach something like 7.7% savings relative to 2012, 28 about 814,000 MWh

 $^{28}1 - (1 - 1.6\%)^{2017 - 2012} = 7.7\%$

²⁴ Direct-PSC-Stemrich-3, lines 1-5. Relevant excerpts from this study, Energy Center of Wisconsin, August 2009, "Energy Efficiency and Customer-Sited Renewable Resource Potential in Wisconsin for the Years 2012 and 2018: Final Report" (PSC REF#: 118226), are filed with this testimony as Ex.-CW-Fisher-18.

²⁵ Ex.-CW-Fisher-18, *abstract* and p. EE-6.

²⁶ *Id.* p. EE-21.

²⁷ *Id.* p. EE-21.

1		per year – or about 45% of the expected Weston 3 output in 2017. ²⁹ There are a
2		number of potential complications, so a simple analysis is in order.
3 4	Q	Have you estimated the level of savings that you believe should have been portrayed by Ms. Stemrich?
5	Α	Yes. I went back to the Company's EGEAS output to review both annual
6		expected output of the Weston 3 unit (putting aside concerns about Weston 3's
7		expected output that I raised in my direct testimony) ³⁰ and total Company demand
8		as portrayed in the model. Using output from Future 7, Scenario 1 (the
9		Company's revised base case scenario with Weston 3 intact), I estimated the
10		annual estimated growth rate, the annual incremental savings rate (at 1.6%), and
11		the impact of savings that Ms. Stemrich estimated were already in the baseline
12		$(84,000 \text{ MWh}).^{31}$
13		I assumed that, because of the savings already in the baseline, additional annual
14		incremental savings amounted to only 1.03%, ³² and applied this value year-by-
15		year through 2016, inclusive.
16		With these fairly conservative assumptions in place, I found that by the end of
17		2016, WPS could have secured over 36% of their generation requirement for
18		Weston 3 through efficiency (see Figure 2, below).

²⁹ Ms. Stemrich estimated total sales in 2011 = 10,500,000 MWh = 168,000MWh / 1.6% (see Direct-PSC-Stemrich-3, lines 3-7). 10,500,000 * 7.7% = 814,000 MWh. ³⁰ See Direct-CW-Fisher-36c through 39c

³¹ Ms. Stemrich noted that the Focus on Energy program is already saving energy, and she estimated "annual energy efficiency savings reflected in WPSC's retail sales [as] 84,000 MWh", a level "expected to continue into the future". (Direct-PSC-Stemrich-2, lines 18-21.)

 $^{^{32}}$ ((demand \cdot savings rate) - 84,000MWh)/demand = 1.03% where demand = 14,694,000 MWh in 2011 (according to EGEAS Expansion Plan Summary for F7A01) and savings rate = 1.6%.



Figure 2. Energy efficiency potential at WPS relative to Weston 3 generation for 1.6% and 1.9% annual incremental energy efficiency.

This calculation depends on a key factor derived by Ms. Stemrich, but not 5 described thoroughly. She estimates that "for the annual savings included in 6 WPSC's 2010 retail sales" she estimated "annual energy efficiency savings 7 reflected in WPSC's retail sales [of] 84,000 MWh."³³ However, it is unclear if 8 this value represents the cumulative amount of savings achieved by 2010, or the 9 annual incremental savings achieved in the year 2010. I have assumed that, 10 consistent with her statement, it is an annual incremental value. If it is a 11 cumulative value, then the decrement in baseline savings are much smaller and 12 the impact of a 1.6% potential is much greater.³⁴ 13

Q Is 1.6% an upper bound on the efficiency rate that could be achieved in Wisconsin?

16 A No. As noted in the document cited by Ms. Stemrich:

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³³ Direct-PSC-Stemrich-2, lines 18-21.

³⁴ For example, if the 84,000 MWh represents cumulative savings over three years (as implied on Direct-PSC-Stemrich-2, lines 14-15), and annual incremental savings are only 28,000 MWh, then a 1.6% savings rate achieves nearly 50% of Weston 3's generation by the end of 2016.

1		The Energy Center conducted an analysis to determine the impacts
2		under an environmental scenario which assigned costs to emissions
3		of other pollutants in addition to CO ₂ (e.g. SO ₂ , NOx, and Hg), and
4		reduced the economic discount rate to place a higher value on
5		future energy savings generated by current program efforts. ³⁵
6		This "environmental scenario" is probably more representative of the type of
7		scenario that should be run in this case. The installation of ReACT represents a
8		very real price on criteria pollutants. The environmental scenario is represented in
9		the report by a 1.9% annual incremental savings rate. Running the same
10		calculation as above, I estimate that 46% of Weston 3's output in 2016 could be
11		avoided with a 1.9% incremental energy efficiency program through 2016. ³⁶
12		Finally, if the output from Weston 3 does not significantly increase in the future,
13		then of course realized savings from an aggressive energy efficiency program
14		could achieve far more relative to the expected output of the unit. At a 1.9%
15		incremental savings rate, energy efficiency in 2016 could cover about 72% of
16		Weston 3's estimated generation from the year 2012. ³⁷ By 2018, a 1.9%
17		incremental savings rate applied in 2012 would exceed the modeled 2012 output
18		of Weston 3.
19 20	Q	Is it your recommendation that the Company should evaluate energy efficiency spending above and beyond the Focus on Energy program?
21	Α	Yes. The Energy Center of Wisconsin potential study finds that there is a great
22		deal of cost effective energy efficiency available to Wisconsin residents, and Ms.
23		Stemrich calculates that the Company is achieving at most half of the estimated
24		baseline "achievable potential." I showed in direct testimony that market
25		procurement of energy and capacity was less expensive than retrofitting Weston 3

 $^{^{35}}$ Ex.-CW-Fisher-18, p. EE-26. 36 Again, if the 84,000 MWh estimated by Ms. Stemrich are cumulative, and not annual incremental, the savings from a 1.9% EE rate could be close to 60% of the output of Weston 3. 37 896,000 MWh saved at the end of 2016 relative to baseline estimate = 46% of output in 2016 and 72% of

output from 2012.

on net;³⁸ therefore I would hypothesize that the Company could probably achieve 1 a significant amount of cost effective energy and other replacement energy for far 2 less than the cost of retrofitting and continuing to operate Weston 3. It is my 3 opinion that the Company should commission an energy efficiency potential study 4 tailored to the WPS service territory and incorporate the results of such a study 5 effectively into their Weston 3 replacement analysis. I think that the results of 6 such a study would quickly demonstrate that the Company could replace Weston 7 3 very cost effectively using energy efficiency as one of a number of tools in a 8 replacement portfolio. 9

- 10 **Q** Does this conclude your testimony?
- 11 A It does.

12

³⁸ A baseline net present benefit of at least \$44 million accrued to ratepayers for replacing Weston 3 with market based energy and capacity, even using other Company assumptions. See Direct-CW-Fisher, Table 5.