

Transitions to a 21st century generation system

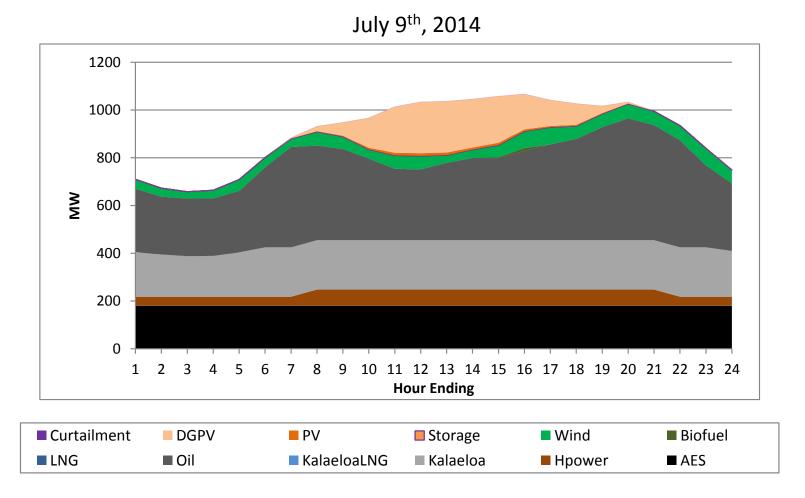
EUCI Annual Hawaii Power Summit

December 3rd, 2014

Bruce Biewald

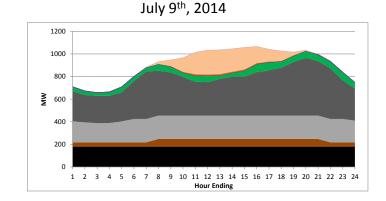
Hawaii Today

Balancing historic fossil generation with large growth in PV



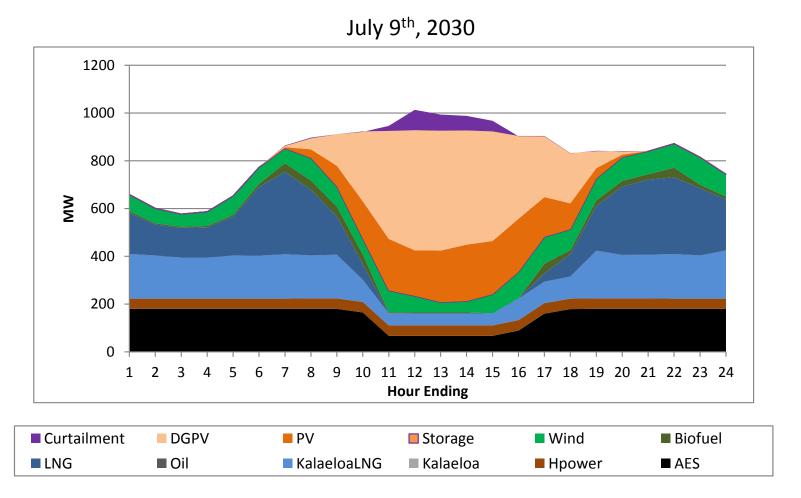
Hawaii Today

- System characterized by large, inflexible fossil generation
- Fluctuations resulting from demandside PV relatively easy to manage using existing technology
- Prices can vary rapidly as fuel prices fluctuate on the global market



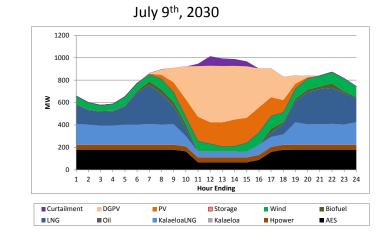
HECO's plan for 2030

LNG along with expansion of customer and utility owned RE



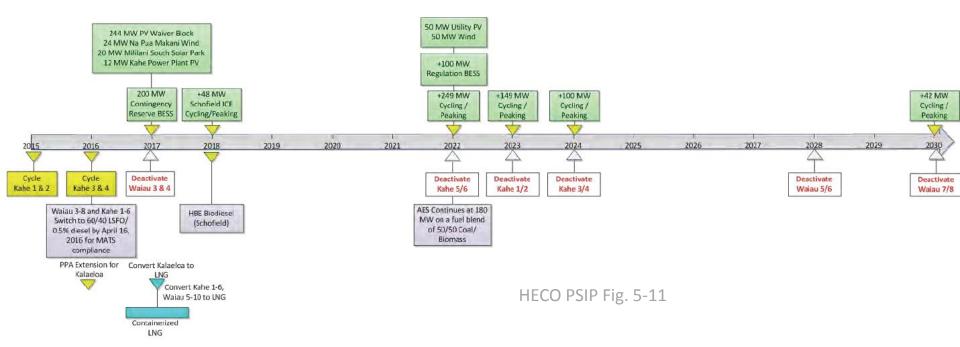
HECO's plan for 2030

- Daily cycling of fossil gen, coupled with rapid ramp up/down periods
- Occasional curtailment of PV may be economic compared to large investments to capture all energy
- Still vulnerable to price swings of fossil fuels on the global market

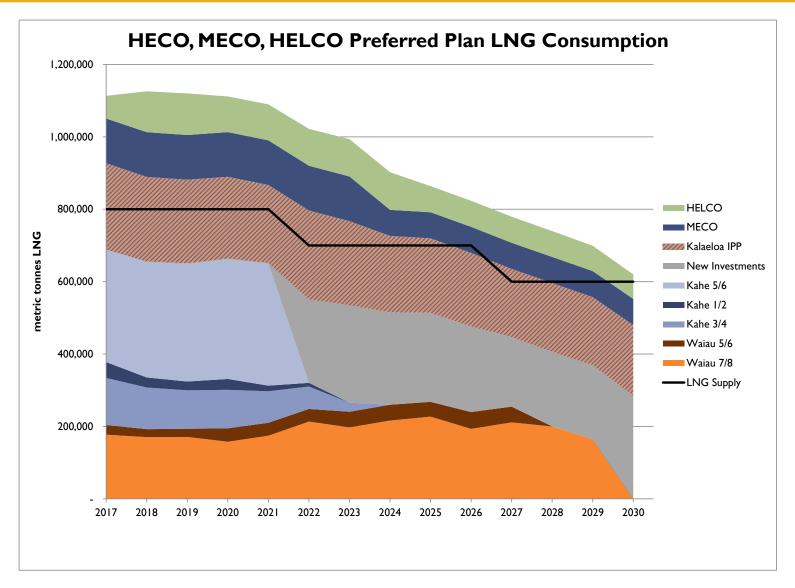


How to get there?

- Convert old steam plants to LNG, then retire and replace gradually
 - Kahe (600MW) 2022-2024
 - Waiau 3/4 (93MW) in 2017, Waiau 5/6 (108MW) in 2028
- 600MW of new efficient and fast ramping CC, CT, and ICE units

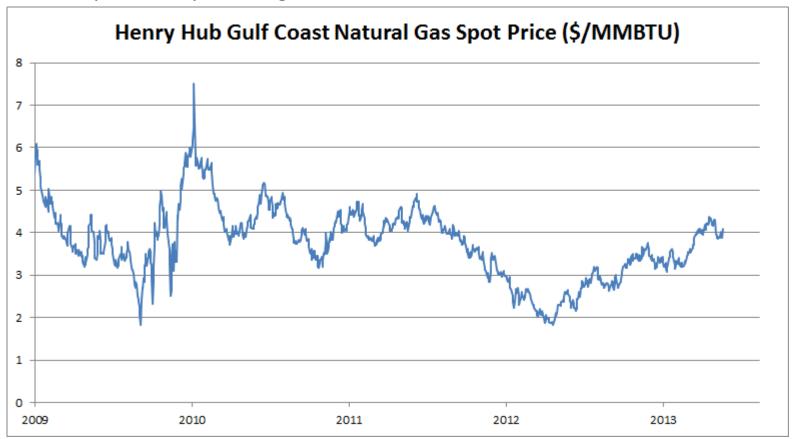


LNG Fuel use



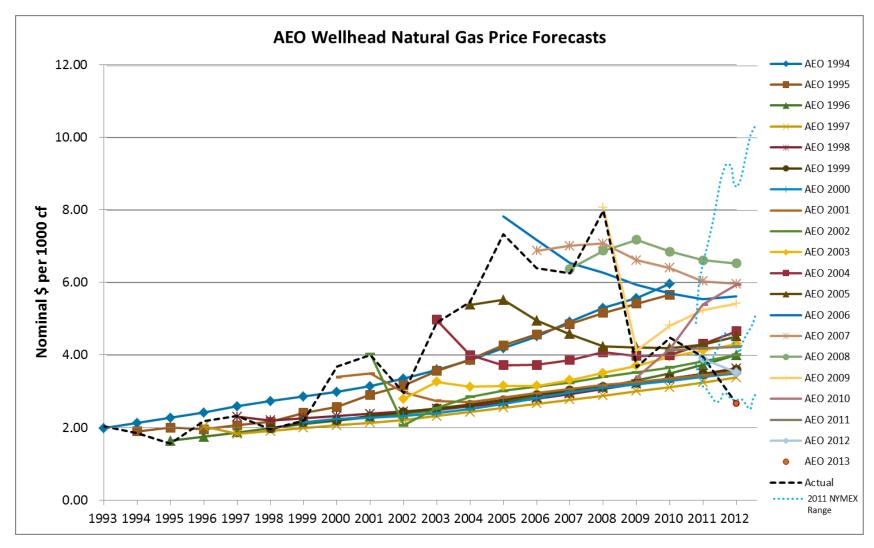
Risks

- Never ZERO risk goal is to manage
 - Example: Fixed price long term contracts vs market risk



Risks

How reliable are forecasts?



Risks

Estimating capital costs for large projects

Edward Merrow

"Understanding the Outcomes of Megaprojects" (1988)

- **Scope**: Poor project definition is the source for most faulty cost estimates, particularly challenging in "first of a kind" projects
- For long projects, **economic assumptions** are crucial; a small error in the assumed inflation rate can result in large changes in expenditures
- **Project execution**: can lead to higher costs than necessary, but rarely the primary source of cost growth
- Regulatory Uncertainty: Expansions or changes to project scope resulting from additional regulations

DG 2.0

Revised rates have higher fixed charges, lower per-kWh charges

Residential Customer Groups	Monthly Fixed Charge – All Residential Customers	Monthly Fixed Charge – DG Only	Feed-in-Tariff Purchase Price	Tariff for Energy Consumed from Grid
Current NEM Customers	\$55	n/a	n/a	n/a, within NEM energy balance, retail rate for any shortfall
DG 2.0 Customers	\$55	\$16	\$0.16	Retail rate
Full Service Customers	\$55	n/a	n/a	Retail rate

Table 6-1. Estimated O'ahu DG 2.0 Customer Charges and Feed in Tariff Rate

Why this shift in rate structure, from high variable rates to less-high variable rates and more fixed charges?

- Finding an appropriate level of subsidization to account for benefits of PV
- Business certainty in monthly and annual revenue for the company

DG 2.0 – system implications

- Impact of DG 2.0 rate design on customer responsiveness to dynamic pricing
 - Variable rate becomes a smaller portion of bill and sends less of a signal
- HECO projects decline in dynamic pricing load response after 2020
- How does integrate with a push for more electric vehicles?
- Decoupling
- Cross subsidization low usage customers subsidizing high usage customers
- Other net metering policy options include:
 - Limits to or expiration of net metering credits
 - Alternative rates for excess generation only
 - Location-based compensation for net metering generation
 - Limits to size of DG installs

Alternative Plan

- Has HECO considered all alternatives? What about:
 - Find ways to retire some old units sooner (and avoid investments in them)
 - Existing Waiau CTs and CIP are not used much in Preferred Plan could they be maintained to reduce need for new CTs and save costs?
 - Energy efficiency and demand response

